

Comprehensive Annual Financial Report

For the fiscal year ended June 30, 2020
Jefferson County, Colorado



JEFFCO PUBLIC SCHOOLS



Jefferson County School District No. R-1
Jefferson County, Colorado



Comprehensive Annual Financial Report

For the Fiscal Year Ended June 30, 2020

Presented to the Board of Education

Board Members

Susan Harmon, President

Brad Rupert, First Vice President

Ron Mitchell, Second Vice President

Stephanie Schooley, Secretary

Susan Miller, Treasurer

Interim Superintendent

Kristopher Schuh

Prepared by the Financial Services Division
Nicole Stewart, Interim Chief Financial Officer
Lisa Anderson, Controller

Jefferson County School District, No. R-1
Comprehensive Annual Financial Report

June 30, 2020

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November 16, 2020

To the Board of Education and citizens of Jefferson County Public Schools:

The Comprehensive Annual Financial Report for the Jefferson County School District (the district) as of and for the fiscal year ended June 30, 2020, is submitted herewith. State law requires that all local governments publish within five months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants.

The responsibility for both the accuracy of the data and the completeness of the presentation, including all disclosures, rests with the management of the district. This report was prepared by Financial Services, and to the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner to present fairly the financial position and results of operations of the various funds of the district. The district's comprehensive framework of internal controls provides assurance of the accuracy of the reports. District management is responsible for establishing and maintaining internal controls designed to ensure the assets of the district are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. As the cost of internal controls should not outweigh the benefits, the outcome is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Under provisions of Article 29-1-603, Colorado Revised Statutes, 1973, an independent public accounting firm must perform an annual audit of the district's accounts. CliftonLarsonAllen LLP, Certified Public Accountants, have issued an unmodified ("clean") opinion on the district's financial statements for the year ended June 30, 2020. The independent auditor's report is located at the front of the financial section of this report.

Readers of this report are encouraged to consider the information presented here in conjunction with additional information presented in Management's Discussion and Analysis found on pages 17–29 of this report. All disclosures necessary to enable the reader to gain an understanding of the financial activities for the fiscal year ended June 30, 2020, have been included.

For the 2019/2020 fiscal year, the single audit will not be included within this report but will be published as a stand-alone document. Due to delays in audit guidance for the Coronavirus Relief Funds (CRF), the single audit was not completed at the time of publishing the Comprehensive Annual Financial Report.

The District's Profile

Jefferson County School District, No. R-1 (Jeffco) is the second largest K-12 school district in the state of Colorado. The district was formed in 1950 when 39 independent districts were consolidated into a countywide district encompassing the 773 square miles of Jefferson County and five square miles of the City and County of Broomfield, Colorado. The district is a legally separate, primary government entity that operates under an elected five member Board of Education. The Board of Education is the policy-making body of the district. The Board is responsible for educational planning and evaluation, staffing and appraisal, school facilities, financial resources and communication. Board members are elected to alternating four-year terms with elections held every two years. Board members represent a specific area of the county but are elected at large. The district provides a full range of educational programs and services authorized by Colorado state statute to approximately 83,000 enrolled students. District

programs and services include basic K-12 education in elementary schools, middle schools, high schools, option schools, special education, vocational education, preschool and numerous other programs.

In 2020, the district has 16 operating charter schools that are legally separate entities. The charter schools are funded based on the Colorado Department of Education stated per pupil revenue. This revenue is directly allocated to each charter school. The charter schools are disclosed as discretely presented component units of the district.

Colorado state statutes require that the district adopts the budget in June prior to the beginning of the subsequent fiscal year. Budget revisions may be adopted prior to January. The district maintains numerous budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget adopted by the Board of Education. Activities of all funds are included in this report. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established by fund. The district also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at year end and are generally re-established in the following year as an obligation against that year's appropriated budget. As demonstrated by the statements and schedules included in the financial section of this report, the district continues to meet its responsibility for sound financial management.

Consequences of COVID-19 Pandemic

In early December, the United States was made aware of a virus rapidly spreading throughout the world. By the spring of 2020, the country experienced a deep economic recession due to the impacts of the coronavirus COVID-19 pandemic. A "stay at home order" was issued by Governor Polis that also directed business closures resulting in mass layoffs. As the largest employer in Jefferson County, the district was aware that actions taken by Jeffco Public Schools could have a long-range impact on our students, employees and community. Knowing this, the district made a decision to not implement any staff layoffs for the 2019/2020 school year. The district immediately moved to a remote learning model that allowed students to continue their education from home. Emergency federal funds through the Coronavirus Aid, Relief and Economic Security (CARES) Act signed into law on March 27, 2020, were made available to states and school districts to cover COVID-19 related expenditures. These funds helped the district avoid budget reductions for 2019/2020; however, whether those fund will be available for 2020/2021 is yet to be determined.

District leadership continues to monitor the impacts related to COVID-19. The pandemic presents an unprecedented challenge for education nationwide including what funding will become available and whether or not a resurgence of COVID-19 will result in further education interruptions and economic damage. District leadership expects state budgetary pressure and anticipates a large budget shortfall that will require substantial budget reductions.

Assessment of the District's Economic Condition

The national economy was greatly impacted by the pandemic and more than 22.1 million jobs were lost between February and April. With the help of unprecedented federal monetary policy, large-scale fiscal aid helped to offset some of the impacts of business closures allowing the nation to add back 2.5 million jobs in May. The boost of onetime economic impact payments, paycheck protection program incentives, and enhanced unemployment insurance benefits contributed to a bump in household incomes and supplemented consumer activity; however, it is expected that as federal aid ends, economic activity will slow.

The impacts of COVID-19, business closures and stay at home orders that swept across the nation, ended the longest U.S. economic expansion on record. The national real gross domestic product (GDP) declined at an annualized rate of 5.7 percent in the first quarter of 2020 and 32.9 percent in the second quarter. Economists continue to update projections to account for the economic impacts of the pandemic. Without knowing when the pandemic will be over and what additional economic disruption could occur due to new waves of COVID-19, uncertainty exists as to how soon the economy will recover and what economic activity will look like.

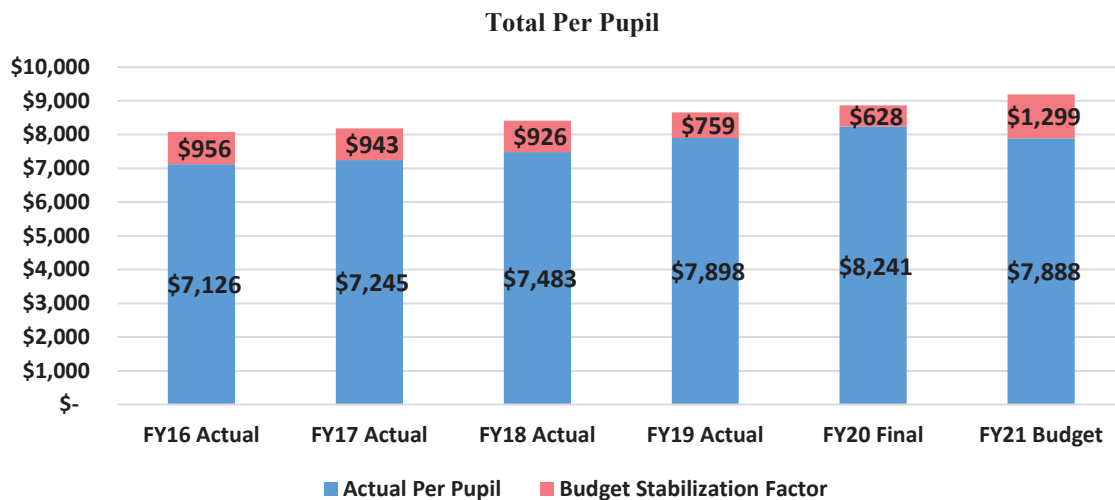
Colorado's economy was strong for the first three quarters of the fiscal year, but took a severe shift in the fourth quarter due to the impacts of COVID-19.

Colorado State revenue continues to look bleak with mixed results from the election on November 3, 2020. The Gallagher Amendment Repeal (Amendment B) passed, preventing further loss of local property tax revenues and Proposition 116 (Initiative 306) passed, lowering the state tax rate and income to the state. The net effect of these

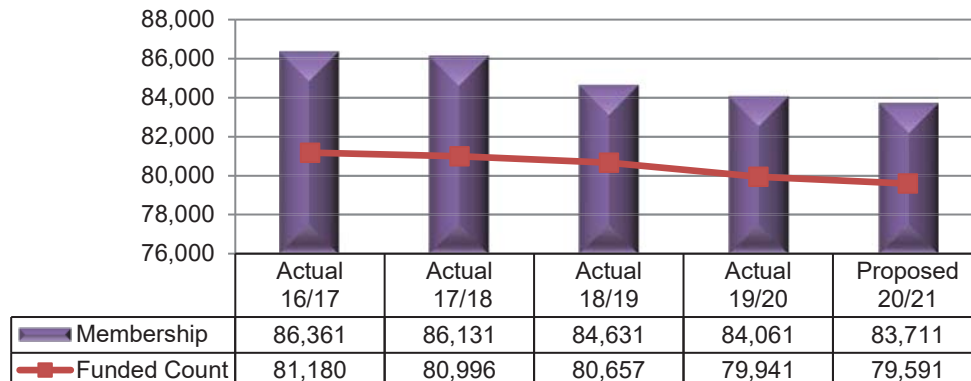
changes will depend on decisions at the state for how they will impact schools. An increase on nicotine tax also passed, providing funding for four year olds in preschool, beginning in 2023. There is concern the state will not be able to backfill the loss of revenue or hold harmless the loss of student enrollment from the pandemic which will have a severe impact to the district for 2020/2021 and 2021/2022.

Colorado school districts are funded based on a formula that is comprised of revenues from local property taxes and state funding. This formula contains several factors that address different demographic needs of districts. To accommodate state revenue challenges, a budget stabilization (negative) factor was incorporated into the State School Finance Act formula to proportionately reduce funding to school districts. This factor is the mechanism used by the state to balance the budget while remaining within the legal limits of the funding formula. The final legislated School Finance Act increased inflation by 1.9 percent, and the statewide budget stabilization (BS) factor increased by \$601 million. For 2020/2021 the BS factor reduced funding by \$1.18 billion statewide with Jeffco’s portion equaling \$55 million. The ongoing, cumulative impact of the reduction due to the BS factor debilitates school district’s capacity to address student needs and improve outcomes. For Jeffco in 2019/2020, a slight drop in enrollment and shift of students from district-managed schools to charter schools resulted in an estimated decrease of 350 students districtwide for 2020/2021. Enrollment is being monitored weekly as the October Count is expected to show an even greater loss than what was budgeted due to unforeseen impacts of COVID-19.

The chart below illustrates the history of funding on a per pupil basis for Jeffco. The red bar is the unfunded amount which equates to the BS factor. Per pupil funding for 2020/2021 after the BS factor and rescission is currently \$7,888.



The shift in demographics of Jefferson County also contributes to the district’s budget challenges. The population of the county is impacted by multiple factors. Economic influences, low birth rates, aging populations of neighborhoods, and affordable housing all effect the student growth in the district. As some areas of the district remain flat or have declining enrollment, other areas show significant growth. Significant shifts in enrollment can cause changes in facility needs and issues of building utilization.



Major Initiatives

Jeffco Generations

Jeffco Public Schools (district) has deep and meaningful generational ties that crisscross our community and a tradition of quality on which to build. But the district must also adapt and change to prepare our students for their future. A central element of this change will be to take on entrepreneurial spirit and a willingness to innovate and adapt.

District leadership continues to engage community members, students, and staff to elevate Jeffco's values and desired educational experiences for Jeffco students. This engagement resulted in the Jeffco Generations Vision and Strategic Plan. The Jeffco Generations Vision and Strategic Plan define the characteristics needed for Jeffco graduates to lead and participate in tomorrow's economy and society.

The Jeffco Generations Strategic Plan focuses on "keeping the main thing, the main thing," and the main thing is learning. More specifically a focus on authentic, relevant and engaging learning experiences for all students. These learning experiences include the incorporation of the *Jeffco Generations Skills*:

- Content Mastery
- Civic & Global Engagement
- Self-Direction & Personal Responsibility
- Communication
- Critical & Creative Thinking
- Collaboration & Leading by Influence
- Agility & Adaptability

In addition to a focus on the student learning experiences, Jeffco Generations recognizes that students come to school with different strengths, backgrounds, advantages and challenges. To meet the needs of all Jeffco's students, the strategic plan additionally identifies priorities in "Conditions for Learning" and "Readiness for Learning."

The Jeffco Generations Strategic Plan is organized in three major strategies (Learning, Conditions for Learning, and Readiness for Learning) and more specific areas of focus within each strategy referred to as "tactics":

Learning Strategy

- Transform Student Task
- Responsive Teaching
- Customized Pathways
- Technology to Transform Learning
- Expanding (the full range of) Human Experiences

Conditions for Learning Strategy

- Professional Model of Teaching
- High Expectations
- Commitment to Equity
- Educator Learning

Readiness for Learning Strategy

- Schools as Community Hubs
- Social-Emotional Supports
- Expand Early Childhood Education
- Family and Community Engagement

Budget Development Process

The budget development process is a long-term initiative that aligns available resources to positively impact student achievement using two budget modeling processes—Student Based Budgeting and Budgeting for Outcomes. The district's approach encourages communication and leverage between organizational units within the entire district and

focuses attention on district goals. Staff and community input during the process is a key component of its success. The district is committed to the continued process of long range planning with the strategic plan as a benchmark for decisions. Please refer to the 2020/2021 Adopted Budget for details on the budgeting process.

Student Based Budgeting

Student based budgeting (SBB) continues to provide the opportunity for principals to make site-specific, student based decisions on the deployment of resources to obtain the greatest student achievement. It provides greater flexibility to support students' needs and goals, is a uniform and consistent funding model across all schools, and provides better transparency for school funding. District leadership continues to partner with principals, ensuring the SBB model continues to support such needs.

Budgeting For Outcomes

The district fully implemented Budgeting for Outcomes (BFO) in 2017/2018. BFO continues to use an explicit planning process to identify district-wide goals and aims to fund programs that will directly contribute to the success of those identified goals. Recognizing that Jeffco's community requires change from year to year, BFO allows for budgeting based on current goals for the upcoming budget year and consideration for other departments' future needs. Please refer to the 2020/2021 Adopted Budget for details on specific department BFO forms.

Fiscal Management and Strategic Policies

The district has adopted a conservative approach for long-range planning to improve the financial condition of the district. The following are the key components of this plan:

- The budget cycle for each budget year will begin in the fall to ensure adequate time for input and any program adjustments due to projected revenue increases or decreases.
- The district's annual budget is projected for the next four years to enable long-range planning, identify and correct possible issues, and ensure fiscal responsibility.
- The district continues to support the internal audit department to provide site evaluations of accounting and internal control processes.
- An independent citizen Financial Oversight Committee meets to review district financial management practices, activities, make recommendations, and report to the Board of Education.
- The Audit Committee assists and supports the Board of Education with fulfilling its fiduciary responsibilities. The committee is comprised of members of the Board of Education and community.
- Quarterly financial reports are a Board of Education agenda item. The Board reviews the quarterly reports with the Financial Oversight Committee and the Audit Committee. The reports are designed to meet the Colorado Revised Statute 22-45-102 requirements.

Student Achievement

The district's focus on student achievement includes meeting the goals defined by Jeffco's Board of Education, the Colorado Department of Education and the federal government as indicated below:

1) Jeffco's Board of Education has defined specific academic targets in the following Board Policy Ends:

- Ends 1: Every school and the district will have an engaging climate and culture.
- Ends 2: Every school and the district will ensure that every student has the opportunity to work towards being connected to career, college and/or life aspirations through systems and practices.
- Ends 3: Every school and the district will have effective learning systems and shared leadership.

Jeffco Public Schools has identified system indicators to measure outcomes for the district's strategic plan.

2) The Education Accountability Act of 2009 (SB 09-163) holds the state, districts, and individual public schools accountable for performance on the same set of indicators and related measures statewide. The state accountability system is administered by the Colorado Department of Education (CDE). Colorado

aims to prepare all students for postsecondary learning or to enter the workforce by the time they graduate from the K-12 system. CDE has defined three performance indicator areas key to achieving this outcome:

- Academic Achievement
- Academic Growth
- Postsecondary and Workforce Readiness (high school only)

CDE's District Performance Framework and School Performance Framework reports provide information about the levels of attainment in each of the three state performance indicators. For districts, the overall evaluation leads to their accreditation. For schools, the overall evaluation leads to the type of plan schools will implement.

- 3) The Federal government passed the Every Student Succeeds Act (ESSA) in December 2015 and CDE has continued the implementation of the state ESSA plan in the current school year. Under ESSA, schools are identified for targeted or comprehensive support with additional requirements for their Unified Improvement Plans.

Due to the state of the economy related to COVID-19, exceptions are being made from testing requirements.

Licensed Employee Compensation Challenges

Having an effective teacher in every classroom remains at the center of the Human Resources work. Multiple factors contribute to this including a robust selection process; performance management and feedback processes; and competitive pay and benefits. For 2019/2020, the Board ratified an agreement with the Jefferson County Education Association (JCEA) that included a step increase to eligible employees, educational achievement level change to eligible employees, a cost of living increase of 2.5 percent, and implementation of longevity compensation to honor the past pay freezes incurred by JCEA staff. A 2.67 percent increase had been approved in March 2019 with the passage of the 5A Mill Levy Override (MLO). The Board ratified an agreement with the Jeffco Educational Support Professionals Association (JESPA) that included a 2.52 percent salary schedule adjustment (from 5A MLO ongoing dollars), minor structural changes to the salary schedule, step increases for eligible employees, and a cost of living increase of 2.5 percent.

21st Century Learning Environments – Capital Improvements

The condition of the physical infrastructure is integral to the core mission of the district. The district transfers revenue to the capital reserve fund in order to expand, improve and maintain its existing property portfolio. This capital improvement process extends over multiple years to multiple decades and is measured in the context of long-term life-cycle management. Once constructed, a facility has a service life of at least 50 years as demonstrated by a number of facilities that are over 50, 60 and approaching 70 years old.

The district's policy for capital improvement funding has been that all large scale capital improvement projects are financed through the use of general obligation bonds. Those projects include construction of new facilities and capital renewal including, but not limited to, additions to existing facilities, major renovations, replacement of roofing, envelope improvements (doors, windows), and building systems such as heating/ventilating, electrical and plumbing. When bond funding has not been available and there is a critical need for new buildings or additions, certificates of participation or reserves have been used as a funding vehicle.

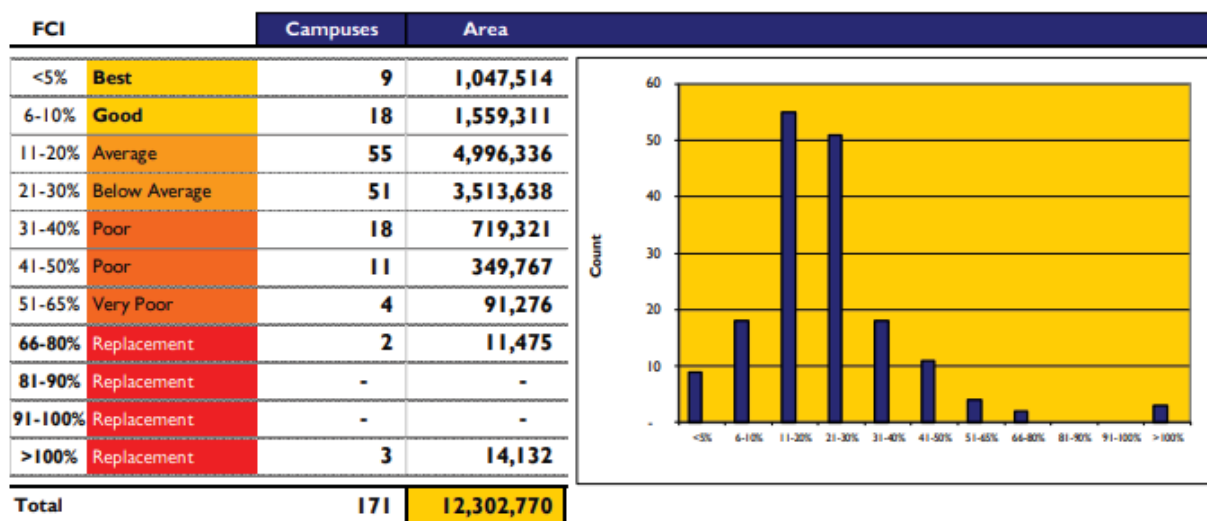
All smaller scale capital improvements are financed from the capital reserve fund. The capital reserve fund will spend between \$17 million and \$19 million each year for capital improvements to facilities. The amount, while seemingly large, becomes small when put in the perspective of supporting 88 elementary schools, six K-8 schools, four preschool centers, 17 middle schools, 15 high schools, two 7-12 schools, 18 districtwide/option schools, four stadiums, and numerous other programs and support facilities with an area of approximately 12 million square feet and replacement value of \$2.94 billion. The district's facility master planning process is critical in prioritizing the needs for schools. Projects in this category include improvement or replacement of finishes, fixtures and furnishings, security systems, fire alarm, parking lots, site work and minor remodeling.

The Capital Asset Advisory Committee monitors the planning of capital needs and the implementation of capital projects, including bond programs. The Capital Asset Advisory Committee is made up of independent citizens with experience in the construction industry.

District Wide Facilities Master Plan

In compliance with district policies, long-term facilities planning and the development of a district-wide Facilities Master Plan (FMP) is continuing work, of which, current and accurate data is the foundation. In 2009, to ensure consistent and objective collection of data, the district authorized a comprehensive assessment of its facilities. The assessment consisted of a capacity analysis, an educational adequacy assessment, a building condition assessment and a review of all site and building systems with a life cycle renewal forecast. The first Facility Condition Assessment Summary of findings was published in September 2010. Each year, staff completes the annual cycle of assessing one-third of the district’s facilities, as well as updated cost estimates and life cycle forecasts. These up-to-date assessments are used for planning and prioritization of all capital spending. Part of the assessment process assigns a Facility Condition Index (FCI) to district facilities. The FCI provides a relative scale of the overall condition of the facility or group of facilities within a facility portfolio. The district will continue to be diligent in analysis, monitoring and management of facilities. The facilities master plan is considered as part of the overall financial plan. Below is a summary of FCI by Site Location from the 2019-2020 Summary of Findings.

Districtwide Facility Condition Index (FCI) w/Life Cycle by Site Location



In November 2018, the voters of Jefferson County approved a \$567 million general obligation bond as part of a six-year, \$700-750 million capital improvement program. Planning commenced for district projects that will be constructed during FY21 and beyond.

Renewed Instructional and Business Technology Systems

The District Technology Plan guides the district’s technology decisions, and because of the rapid changes in technology, the plan is refreshed every year. The plan objectives, expectations and measurements are reviewed and modified every three years in order to accommodate technology changes and/or funding challenges. The District Technology Plan articulates a common district vision and identifies strategies for the use of technology in promoting guaranteed and viable curriculum standards and for developing critical thinking skills that are essential for academic and workplace success. During the spring of 2015/2016 school year, a Technology Convocation team consisting of principals, teachers, digital librarians and staff from the Educational Research and Design (ERD) and Information Technology (IT) departments met to revise the previous 2011-2015 technology plan and complete the 2016-2019 version. Work has begun to publish the 2020-2023 Technology Plan incorporating the Jeffco Generations vision and the tactics associate with technology in the classroom that supports student learning.

In addition to the work from Jeffco Generations the multi-year technology plan will include the International Society for Technology in Education (ISTE) standards.

The 2020-2023 Technology Plan will focus on the following key principles:

- Innovation
- Enhancing the user experience
- Quality and availability of information
- Efficiency in delivery technology

In addition, the Technology and Data Privacy Advisory Committee (TDPAC) advises the Board of Education on district technology strategies, systems and overall data governance. The committee reviews the District's Technology Plan considering alignment with instructional goals and opportunities for technology innovation as well as district privacy policies and practices. Data governance and the protection of student and staff information is also a critical focus at the district. Ensuring that data is protected with all technology processes is required to create a consistent and secure handling of the data across the district.

Jeffco has maintained its status as a national K-12 technology leader with the collaboration of technology and instructional staff to develop and implement robust data systems. As the district thinks strategically about emerging instructional trends, the Information Technology department is leading efforts to plan and implement the build-out of our IT infrastructure. A three-phase approach was developed to address these critical infrastructure needs: Classroom Wireless Access, Internet Access, and Wide Area Network (WAN) which connects schools (buildings) to the district offices (Ed Center/Quail) our "School Links." The IT department has completed two of the three phases: 1) The Mobile Device Readiness (MDR) program funded in 2010 is ongoing and sustains the classroom wireless learning environment; and 2) Internet access was implemented in 2016 with the addition of the Front Range GigaPop Fiber Ring that allows internet speeds capable of delivering the demand for our students and educators. The final phase focuses on providing Gigabit fiber connectivity to our schools and re-architecting the network they use to connect to the internet. This phase involves completing a 14-school proof of concept (POC) in the Northwest Arvada area where we have partnered with the City of Arvada to build the next generation network. The work on this pilot and the development of Intergovernmental Agreements (IGAs) with the City of Arvada will provide a template for future work with the remaining municipalities in the district and their divisions such as (emergency services, libraries, etc.).

Awards and Acknowledgements

The Government Finance Officers' Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Jefferson County School District, No. R-1, for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2019. This was the thirty-seventh consecutive year the district has received this prestigious award. In order to be awarded a Certificate of Achievement, the district published an easily readable and efficiently organized comprehensive annual financial report. This report satisfied both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

We would like to thank our Interim Superintendent Kristopher Schuh and the Board of Education for their interest and support in planning and conducting the financial operations of the Jefferson County School District in a responsible and professional manner. We would also like to express our appreciation to the district's independent auditors, CliftonLarsonAllen LLP, for the expert manner in which they have accomplished the audit.

Respectfully submitted,



Nicole Stewart
Interim Chief Financial Officer



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

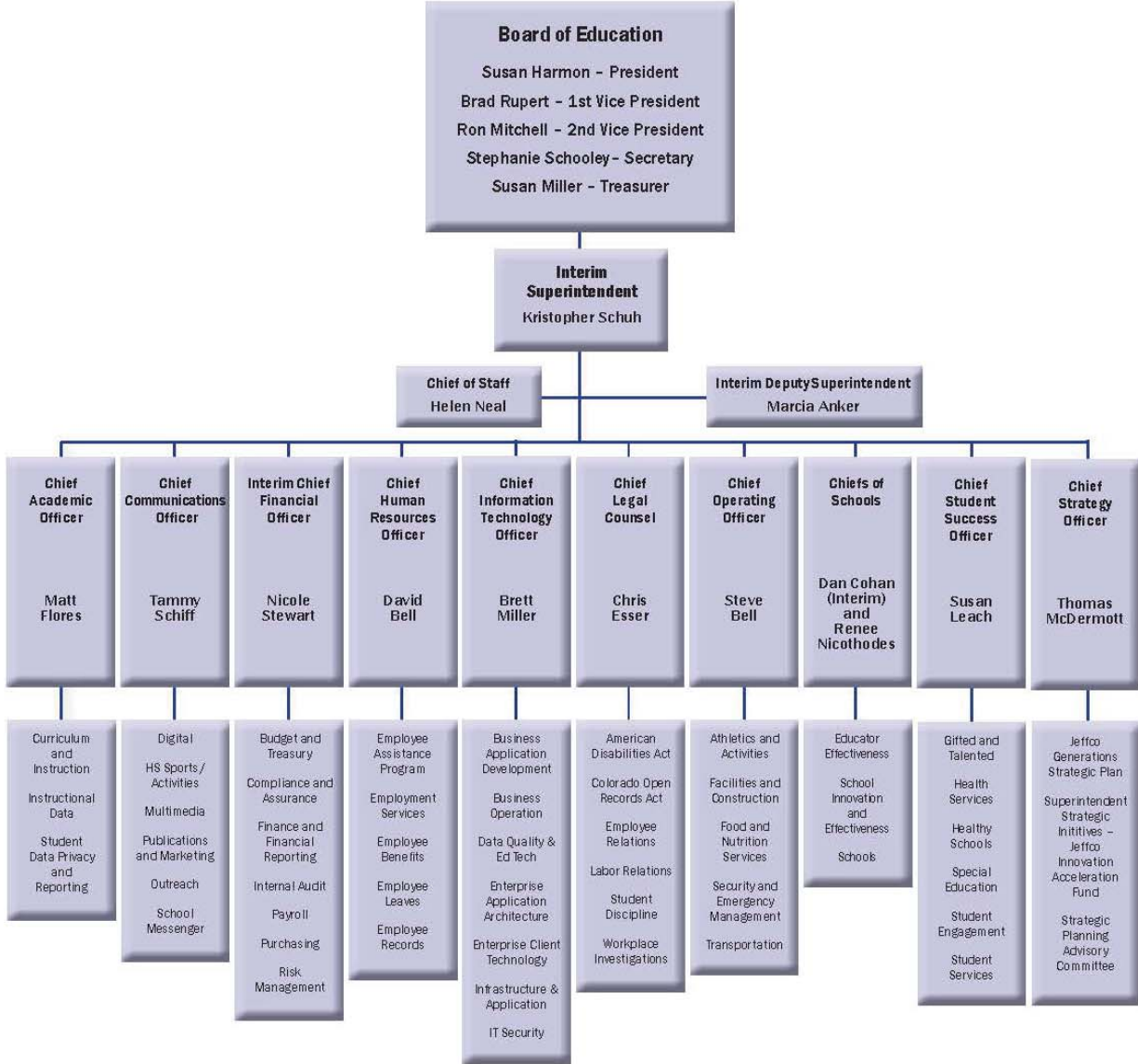
**Jefferson County School
District No. R-1, Colorado**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2019

Christopher P. Morill

Executive Director/CEO



Note: Detail is presented at the division and fund level. For department detail, see the Jeffco Public Schools website.

Superintendent's Cabinet

Kristopher Schuh Interim Superintendent

Marcia Anker Interim Deputy Superintendent

Helen Neal Chief of Staff for Superintendent and BOE

Matt Flores..... Chief Academic Officer

Tammy Schiff..... Chief Communications Officer

Nicole Stewart Interim Chief Financial Officer

David Bell..... Chief Human Resources Officer

Brett Miller Chief Information Technology Officer

Chris Esser..... Chief Legal Counsel

Steve Bell..... Chief Operating Officer

Renee Nicothodes Chief of Schools, Elementary

Dan Cohan Interim Chief of Schools, Secondary

Susan Leach..... Chief Student Success Officer

Thomas McDermott..... Chief Strategy Officer





INDEPENDENT AUDITORS' REPORT

Board of Education
Jefferson County School District, No. R-1
Jefferson County, Colorado

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Jefferson County School District, No. R-1 (the District), as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the entity's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the District as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund and Grants Fund for the year for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 17-31, the schedule of the District's proportionate share of the net pension liability on page 82, the schedule of the District's proportionate share of the net OPEB liability on page 85, the schedule of pension contributions and related ratios on page 86, and the schedule of OPEB contributions and related ratios on page 88 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory and statistical sections, combining and individual nonmajor fund financial statements and schedules, the combining component unit financial statements and schedules, and the Colorado Department of Education Auditor's Electronic Data Integrity Check Figures are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules, the combining component unit financial statements and schedules, and the Colorado Department of Education Auditor's Electronic Financial Data Integrity Check Figures are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America.

In our opinion, the combining and individual nonmajor fund financial statements and schedules, the combining component unit financial statements and schedules, and the Colorado Department of Education Auditor's Electronic Financial Data Integrity Check Figures are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 16, 2020, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

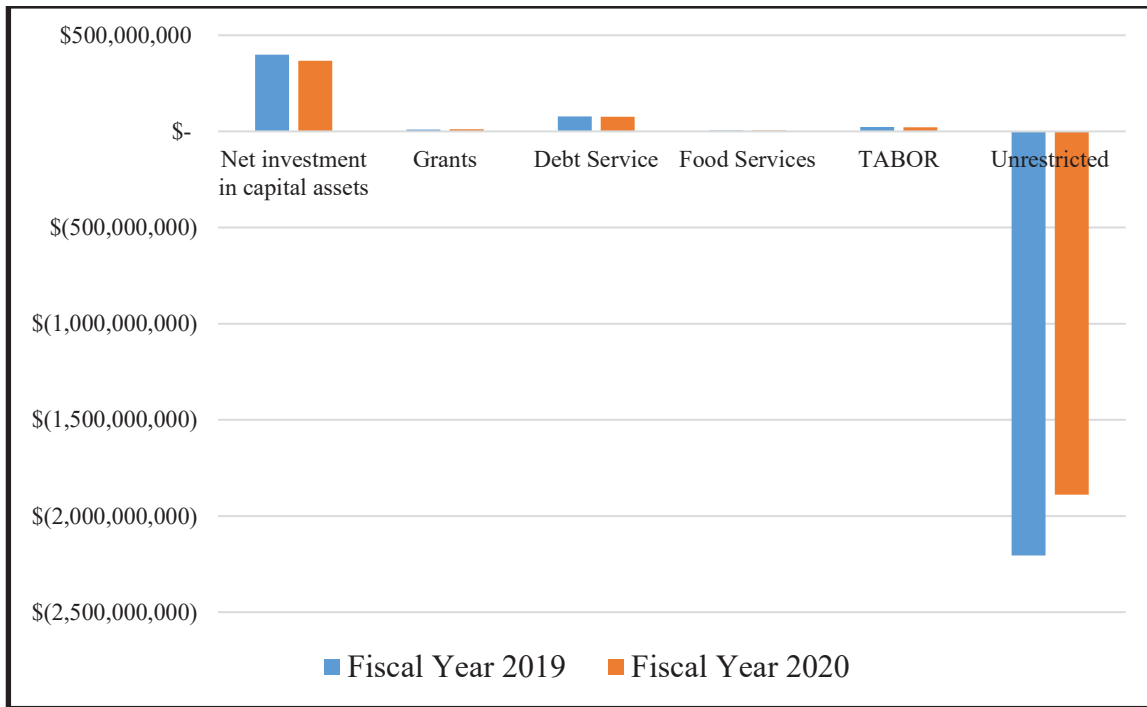


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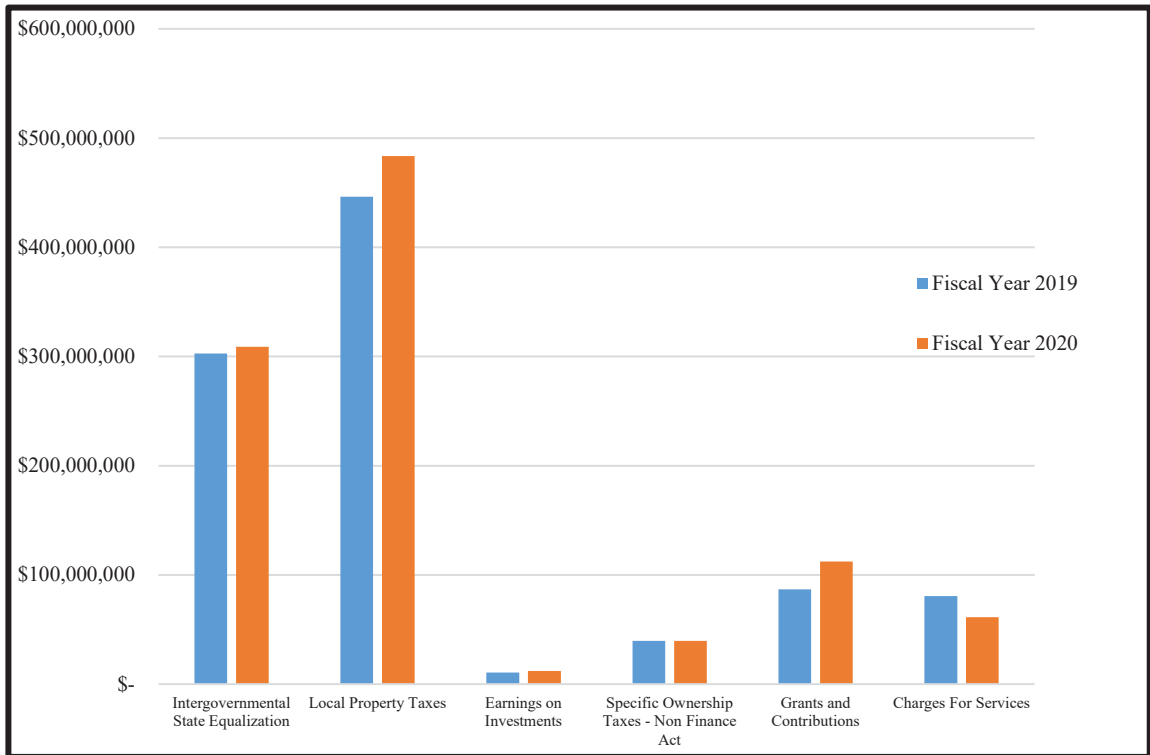
Greenwood Village, Colorado
November 16, 2020



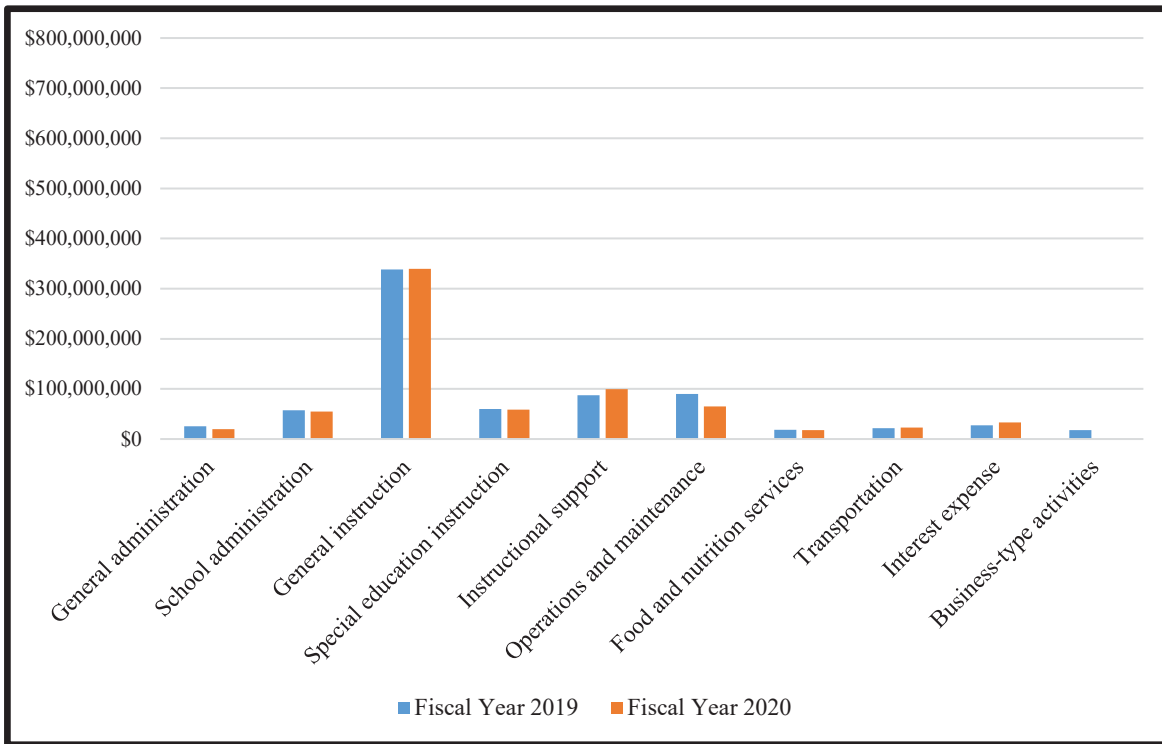
Management's Discussion and Analysis



Primary Government Government-wide Net Position:
 Increased \$288 million from prior year



Primary Government Government-wide Revenues:
 Increased \$51 million from prior year.



Primary Government-wide Expenses:
Decreased \$13 million from prior year

The management of the Jefferson County School District, No. R-1, Jefferson County, Colorado (the District) offers readers of the District’s Comprehensive Annual Financial Report this narrative and analysis of the financial activities of the primary government for the fiscal year ended June 30, 2020. The District encourages readers to consider the information presented here in conjunction with additional information that can be found in the letter of transmittal on pages 1-8.

FINANCIAL HIGHLIGHTS

- Total government-wide net position increased \$288 million in 2019/2020 which includes business-type activities.
- Government-wide total assets increased \$33 million, reflecting current year underspend and bond program activity.
- Government-wide deferred outflows decreased \$288 million from the change in the assumptions from the pension plan.
- Government-wide total liabilities decreased \$249 million primarily from a decrease in the net pension liability.
- Government-wide deferred inflows decreased \$293 million from changes in the pension and OBEB liabilities.
- Net investment in capital assets decreased \$32 million from payments on general obligation bonds offset by capital expenditures from the bond program.
- The combined governmental fund balance for fiscal year 2020 is \$562 million, a decrease of \$55 million from the prior year mostly from the expenditures from the bond program offsetting general fund underspend.

OVERVIEW OF THE FINANCIAL STATEMENTS

Management’s Discussion and Analysis is intended to serve as an introduction to the District’s basic financial statements. Comparison to the prior year’s activity is provided in this document. The basic financial statements presented on pages 32-78 are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains required and other supplemental information in addition to the basic financial statements themselves on pages 80-117.

Government-wide financial statements

The government-wide financial statements are designed to provide the reader of the District's Comprehensive Annual Financial Report a broad overview of the financial activities in a manner similar to a private sector business. The government-wide financial statements include the statement of net position and the statement of activities. The statement of net position presents information about all of the District's assets, deferred outflows of resources, deferred inflows of resources and liabilities. The difference between assets plus deferred outflows of resources and deferred inflows of resources plus liabilities is reported as net position. Over time, changes in net position may serve as a useful indicator whether the financial position of the District is improving or deteriorating.

The statement of activities presents information showing how the net position of the District changed during the current fiscal year. Changes in net position are recorded in the statement of activities when the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement even though the resulting cash flow may be recorded in a future period.

The government-wide financial statements consolidate governmental and internal service activities that are supported from taxes and intergovernmental revenues and business-type activities that are intended to recover all or most of their costs from user fees and charges. Governmental activities consolidate governmental funds including the general fund, debt service fund, capital reserve capital projects fund, building fund, grants fund and special revenue funds with internal services funds including the employee benefits fund, the central services fund, the insurance reserve fund and the technology fund. Business-type activities consolidate funds that include the child care fund and property management fund.

The government-wide financial statements also include information on component units that are legally separate from the District (known as the primary government). At the close of the current fiscal year, the District has included information for two component units, the Jefferson County School Finance Corporation and Charter Schools.

The only activity of the District's Finance Corporation is to act as a conduit for the transfer of funds relating to the issuance and refunding of COPS. The Corporation has no assets or liabilities at June 30, 2020; and, therefore, has no financial impact on the District. Financial information for Charter Schools is presented separately from the primary government because the Charter Schools are considered discrete component units of the District. The financial statements for the Charter School component units can be found on pages 110-117.

The government-wide financial statements can be found on pages 32-33.

Fund financial statements

Fund financial statements are designed to demonstrate compliance with finance-related legal requirements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific objectives. Fund financial statements for the District include two of the three possible fund types. The fund types presented here are governmental funds and proprietary funds. The District currently does not use fiduciary fund types.

Governmental funds account for essentially the same information reported in the governmental activities of the government-wide financial statements. However, unlike the government-wide statements, the governmental fund financial statements focus on near-term financial resources and fund balances. Such information may be useful in evaluating the financing requirements in the near term.

Since the governmental funds and the governmental activities report information using the same functions, it is useful to compare the information presented. Because the focus of each report differs, reconciliation is provided on the fund financial statements to assist the reader in comparing the near-term requirements with the long-term needs.

The District maintains eight different governmental funds. The major funds are the general fund, the capital reserve capital projects fund, building fund, the bond redemption debt service fund, and grants fund. They are presented separately in the fund financial statements with the remaining governmental funds combined into a single aggregated presentation labeled other governmental funds. Individual fund information for the non-major funds is presented as supplementary information in this document.

The District adopts an annual appropriated budget for each of the governmental funds. Budgetary comparison statements for the general fund and grants fund are included in the fund financial statements to demonstrate compliance with the adopted budget. The remaining governmental funds budgetary comparisons are reported as supplementary information.

The basic governmental fund financial statements can be found on pages 34-43.

The District maintains proprietary funds: enterprise funds and internal service funds. Enterprise funds are used to present the same functions as the business-type activities presented in the government-wide financial statements. The fund financial statements of the enterprise funds provide the same information as the government-wide financial statements only in more detail. Internal service funds are used to accumulate and allocate costs internally among the governmental functions.

The enterprise funds (child care fund and property management fund) are listed individually and are considered to be major funds. Individual internal service fund information is presented as other supplementary information in this document. The District's internal service funds are the central services fund, the employee benefits fund, the insurance reserve fund and the technology fund.

The basic proprietary fund financial statements are presented on pages 44-46.

Notes to the basic financial statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements. The notes can be found on pages 47-78 of this report.

Other information

In addition to the basic financial statements and accompanying notes, this report also contains supplementary information concerning the District's governmental funds, internal service funds and component units. Combining and individual fund statements and schedules can be found on pages 92-107 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Government-wide net position

As noted earlier, net position over time may serve as a useful indicator of a government's financial position. The District's net position increased \$288 million from the prior year primarily due to the on-behalf payment from the State to PERA for contributions during fiscal year 2020, which reduced the pension liability for the district.

Cash and investments account for 45 percent of the total assets. These assets are available to provide resources for near-term operations of the District and capital construction. Receivables increased over the prior year primarily from slower property tax collections. Due dates were extended for taxpayers impacted by economic closures from the Coronavirus pandemic. The District receives over 64 percent of the annual property tax assessment between March and June. Capital assets are used in the operations of the District. The total capital assets increased in fiscal year 2020 with the 2018 bond program construction projects. Capital assets are discussed in greater detail in the section titled, *Capital Assets and Debt Administration*, elsewhere in this analysis.

Deferred outflows of resources decreased from prior year with adjustments that reflect the on behalf payment from the state to PERA. The recognition of the difference between expected and actual experience, contributions after the plan measurement date, changes in assumptions, changes in proportionate share, and loss of refunding resulted in a \$204 million ending balance, less than the \$492 million ending balance the prior year. .

Total liabilities include \$1.3 billion in pension liability and \$66 million in other postemployment benefit (OPEB) liability. This represents the District's share in the School Division of PERA. Long term liabilities are discussed in greater detail in the section titled, *Capital Assets and Debt Administration*, elsewhere in this analysis. The total assets and deferred outflows of resources of the primary government activities are exceeded by liabilities and deferred inflows of resources by \$1.4 billion with a negative unrestricted net position balance of \$1.9 billion.

**Comparative Summary of Net Position
As of June 30**

	Fiscal Year 2019			Fiscal Year 2020		
	Governmental Activities	Business-type Activities	Government-Wide	Governmental Activities	Business-type Activities	Government- Wide
Assets:						
Current and other assets	\$792,697,633	\$11,171,044	\$803,868,677	\$781,386,968	\$10,516,338	\$791,903,306
Capital assets, net of depreciation	<u>838,205,786</u>	<u>1,216,370</u>	<u>839,422,156</u>	<u>883,112,758</u>	<u>1,169,847</u>	<u>884,282,605</u>
Total assets	<u>1,630,903,419</u>	<u>12,387,414</u>	<u>1,643,290,833</u>	<u>1,664,499,726</u>	<u>11,686,185</u>	<u>1,676,185,911</u>
Total deferred outflows of resources	<u>492,015,538</u>	-	<u>492,015,538</u>	<u>203,816,267</u>	-	<u>203,816,267</u>
Liabilities:						
Other liabilities	1,842,031,533	1,133,269	1,843,164,802	1,655,118,337	1,395,385	1,656,513,722
Long-term liabilities outstanding	<u>759,033,001</u>	<u>111,429</u>	<u>759,144,430</u>	<u>697,075,641</u>	<u>153,758</u>	<u>697,229,399</u>
Total liabilities	<u>2,601,064,534</u>	<u>1,244,698</u>	<u>2,602,309,232</u>	<u>2,352,193,978</u>	<u>1,549,143</u>	<u>2,353,743,121</u>
Total deferred inflows of resources	<u>1,225,802,654</u>	-	<u>1,225,802,654</u>	<u>932,513,028</u>	-	<u>932,513,028</u>
Net position:						
Net investment in capital assets	398,121,140	1,216,370	399,337,510	366,492,535	1,169,847	367,662,382
Restricted for:						
Grants	8,811,028	-	8,811,028	11,918,343	-	11,918,343
Debt service	78,455,899	-	78,455,899	76,229,428	-	76,229,428
Food service	3,926,071	-	3,926,071	5,074,170	-	5,074,170
TABOR	21,703,903	553,325	21,703,903	21,578,620	464,568	22,043,188
Unrestricted	<u>(2,214,966,272)</u>	<u>9,373,021</u>	<u>(2,205,593,251)</u>	<u>(1,897,684,109)</u>	<u>8,502,627</u>	<u>(1,889,181,482)</u>
Total net position	<u>(\$1,703,948,231)</u>	<u>\$11,142,716</u>	<u>(\$1,692,805,515)</u>	<u>(\$1,416,391,013)</u>	<u>\$10,137,042</u>	<u>(\$1,406,253,971)</u>

Net investments in capital assets for the District's governmental and business-type activities are computed as follows:

**Comparative Schedule of Net Investment in Capital Assets
As of June 30**

	Fiscal Year 2019		Fiscal Year 2020	
	Governmental Activities	Business-type Activities	Governmental Activities	Business-type Activities
Capital assets, net of accumulated depreciation	\$838,205,786	\$ 1,216,370	\$ 883,112,758	\$ 1,169,847
Deferred outflows on refunding	5,872,896	-	4,305,879	-
Unspent proceeds from bond issuance	336,442,901	-	232,623,849	-
Less: General obligation bonds	730,629,404	-	678,951,035	-
Less: Retainage Payable	-	-	30,190,954	-
Less: Certificate of participation and premium/Note	<u>51,771,039</u>	-	<u>44,407,962</u>	-
Net investment in capital assets	<u>\$ 398,121,140</u>	<u>\$ 1,216,370</u>	<u>\$ 366,492,535</u>	<u>\$ 1,169,847</u>

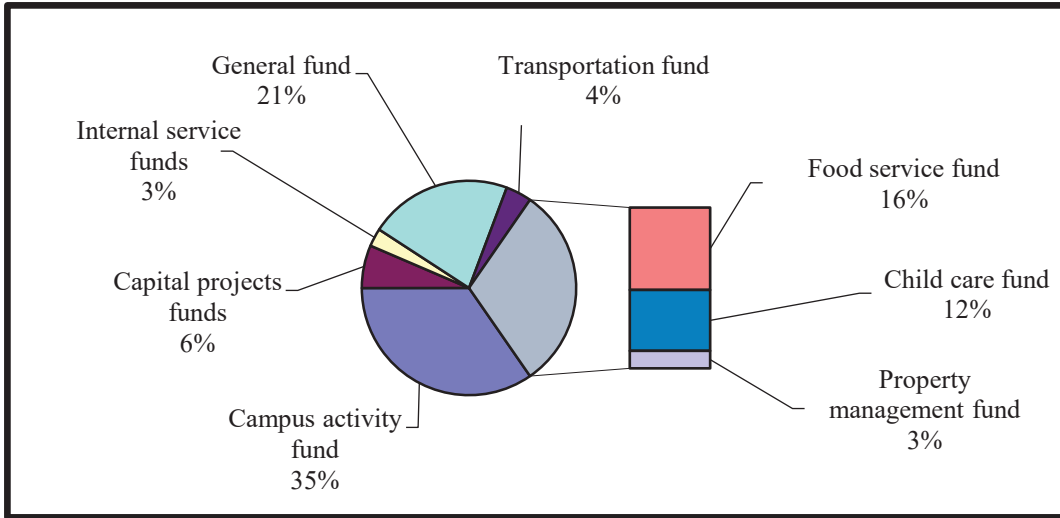
Government-wide activities

Government-wide activities increased the net position of the District by \$288 million during the year ended June 30, 2020. The following schedules, charts and analysis focus on this increase.

Comparative Schedule of Changes in Net Position Fiscal Year Ended June 30

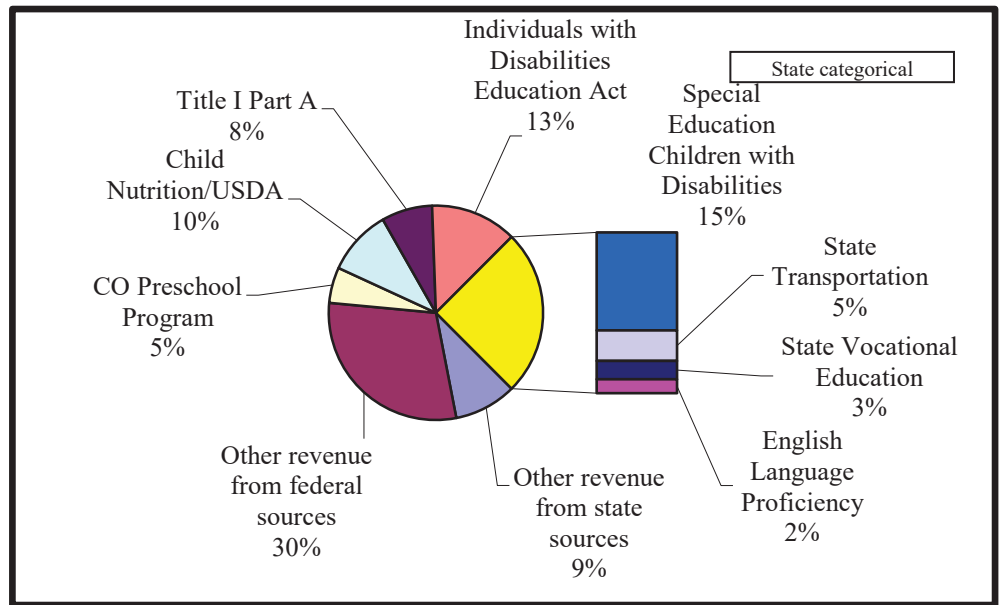
	Fiscal Year 2019			Fiscal Year 2020		
	Governmental Activities	Business-type Activities	Government Wide	Governmental Activities	Business-type Activities	Government Wide
Revenues						
Program revenues:						
Charges for services	\$68,601,344	\$11,917,321	\$80,518,665	\$52,206,535	\$9,194,320	\$61,400,855
Operating grants and contributions	80,666,439	6,245,151	86,911,590	106,127,076	6,031,148	112,158,224
General revenues:						
Taxes:						
Local property taxes	446,393,000	-	446,393,000	483,567,567	-	483,567,567
Automotive ownership taxes	39,646,824	-	39,646,824	39,500,224	-	39,500,224
Intergovernmental state equalization	302,623,503	-	302,623,503	308,862,586	-	308,862,586
Earnings on investments	10,205,724	295,703	10,501,427	11,818,331	260,133	12,078,464
Total revenues	<u>948,136,834</u>	<u>18,458,175</u>	<u>966,595,009</u>	<u>1,002,082,319</u>	<u>15,485,601</u>	<u>1,017,567,920</u>
Expenses						
Governmental activities:						
General administration	25,577,408	-	25,577,408	19,804,229	-	19,804,229
School administration	57,184,224	-	57,184,224	55,093,987	-	55,093,987
General instruction	338,352,008	-	338,352,008	339,365,183	-	339,365,183
Special education instruction	60,078,428	-	60,078,428	58,668,097	-	58,668,097
Instructional support	87,358,735	-	87,358,735	99,441,221	-	99,441,221
Operations and maintenance	90,139,921	-	90,139,921	64,845,718	-	64,845,718
Transportation	18,396,673	-	18,396,673	17,910,261	-	17,910,261
Interest expense, unallocated	21,757,237	-	21,757,237	23,209,626	-	23,209,626
Food services	27,254,231	-	27,254,231	32,874,959	-	32,874,959
Child care	-	15,770,645	15,770,645	-	18,461,481	18,461,481
Property management	-	1,843,658	1,843,658	-	1,341,614	1,341,614
Total expenses	<u>726,098,865</u>	<u>17,614,303</u>	<u>743,713,168</u>	<u>711,213,281</u>	<u>19,803,095</u>	<u>731,016,376</u>
Increase (decrease) in net position before transfers	<u>222,037,969</u>	<u>843,872</u>	<u>222,881,841</u>	<u>290,869,038</u>	<u>(4,317,494)</u>	<u>286,551,544</u>
Transfers	<u>700,680</u>	<u>(700,680)</u>	<u>-</u>	<u>(3,311,820)</u>	<u>3,311,820</u>	<u>-</u>
Increase (decrease) in net position	<u>222,738,649</u>	<u>143,192</u>	<u>222,881,841</u>	<u>287,557,218</u>	<u>(1,005,674)</u>	<u>286,551,544</u>
Net position, July 1	<u>(1,926,686,880)</u>	<u>10,999,524</u>	<u>(1,915,687,356)</u>	<u>(1,703,948,231)</u>	<u>11,142,716</u>	<u>(1,692,805,515)</u>
Net position, June 30	<u>(\$1,703,948,231)</u>	<u>\$11,142,716</u>	<u>(\$1,692,805,515)</u>	<u>(\$1,416,391,013)</u>	<u>\$10,137,042</u>	<u>(\$1,406,253,971)</u>

Analysis of Revenues

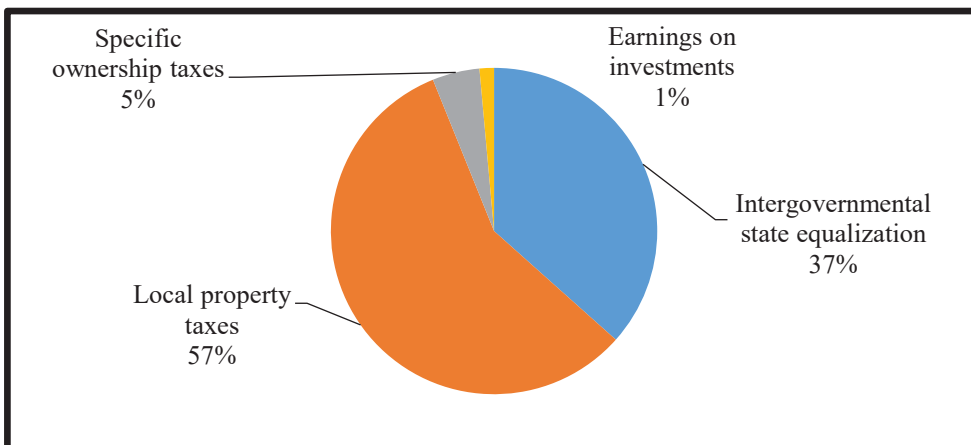


Government-wide Charges for Services totals \$61 million

Government-wide Operating Grants and Contributions (includes Capital grants and contributions) totals \$112 million

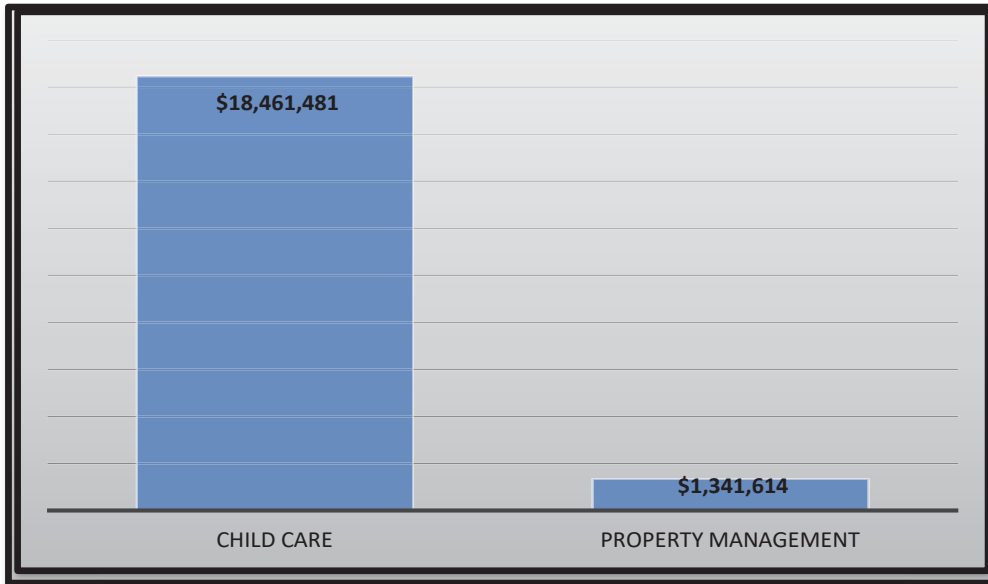
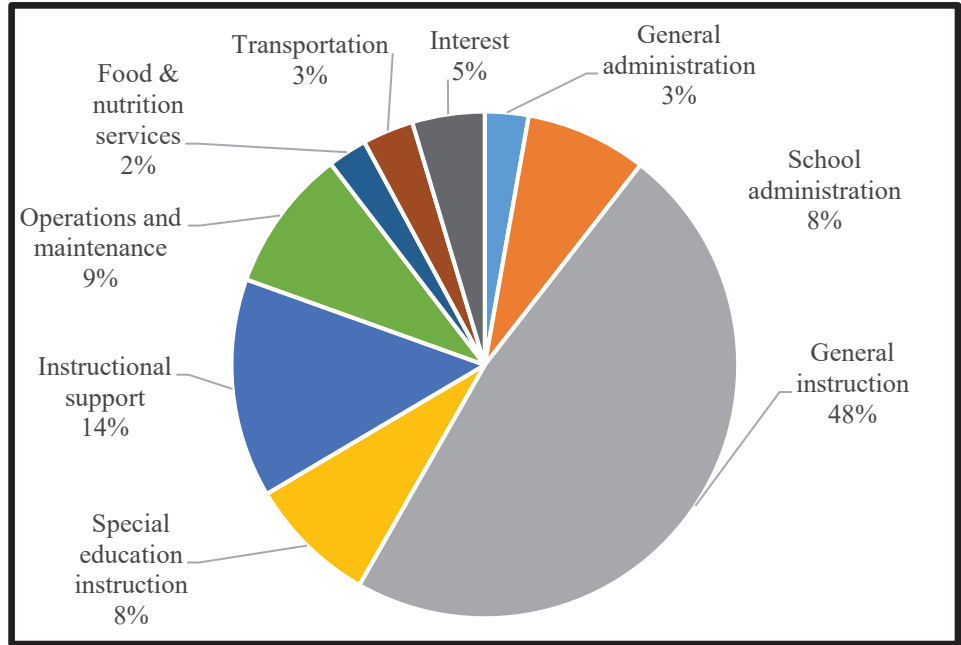


Total General Revenues of \$844 million



Analysis of Expenses

Governmental Activities
Expenses total \$711 million



Business-type Activities
Expenses total \$19.8 million

Government-wide revenues

Government-wide revenues increased \$51 million from the prior year. Local property taxes increased \$37 million from increased assessed values. State equalization funding (state share) increased by \$6.2 million due to increased per student funding from the state. Investment income accounted for an additional \$1.5 million over prior year. Charges for services decreased \$19 million from the prior year due to the pandemic and the closure of schools in March 2020. Grants and other contributions are up \$25 million due to Coronavirus Aid, Relief and Economic Security Act (CARES) funding.

Government-wide expenses

Government-wide expenses decreased \$12 million from the prior year. Expenditures were lower from closure of schools and conservative spending in fourth quarter due to the pandemic.

Proprietary funds

Governmental activities—internal service funds for the District provide greater detail of the same information presented in the government-wide financial statements. Combining fund financial statements of the internal service funds can be found on pages 102-107 of this report. Following are highlights of activity in the District’s internal service funds for fiscal year 2020.

- Central services provide copier and printing services for the District. The central services fund ended the year with a net loss of \$717,961 compared to the planned net loss of \$117,807 and prior year net loss of \$95,159. Revenue and expenditures were down from budget and the prior year due to a decrease in the copier program from the new Paper Cut print management software system and building closures as a result COVID-19.
- The employee benefits fund accounts for dental and vision self-insurance for the District. The fund ended the year better than prior year due to increased participation and a slight increase in premiums.
- The insurance reserve fund accounts for self-insured property, liability, worker’s compensation and other insurance as needed for the District. Revenues and expenditures are both down over prior year due to the May 2017 hailstorm claim. While the revenue and expenditures for the hailstorm are finished, the large premium increase resulting from statewide losses continues.
- The technology fund supports the District’s technology initiatives and systems. Revenues were higher than prior year mostly due to filling vacant positions, wireless access point purchases and district-wide phone replacements.

The District’s business-type activities net position decreased \$1 million in 2019/2020 for child care and property management. The basic proprietary fund financial statements are presented on pages 44-46. Key elements that highlight the activities in fiscal year 2020 are as follows:

- The child care fund accounts for fees from preschool and before and after school care programs. Despite a 6 percent tuition increase for school age enrichment programs, the overall tuition is lower due to programs being closed for the fourth quarter due to COVID-19. Preschool also experienced a significant drop in tuition due to COVID-19 closures. Services were expanded this fiscal year to one additional school for before/after care and three schools (Dutch Creek, Hutchinson and Colorow) with five additional classrooms for preschool. Expenses are higher than last year due to the increased costs to support the additional classrooms/programs and compensation increases. Transfers were up over the prior year due to the increase in the general fund transfer to cover the expansion of preschool and compensation cost increases.
- The property management fund accounts for revenues and expenses related to the public use of District property. Building rental revenues and expenditures are down compared to last year primarily as a result of closing facilities related to COVID-19.

FINANCIAL ANALYSIS OF THE DISTRICT’S GOVERNMENTAL FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with generally accepted accounting principles (GAAP), the School Finance Act and other related legal requirements.

The governmental funds of the District provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the District’s financing requirements. Unassigned fund balance, in particular, measures the District’s net resources available for spending at the end of the fiscal year.

Unassigned fund balance for the District at the end of the fiscal year is comprised of the general fund balance of \$108 million, \$20 million up from the prior year. Conservative spending from school closures during the pandemic created underspend for the year.

The general fund is the primary operating fund of the District with the majority of funding based on School Finance Act per pupil revenue and property tax. For 2019/2020, the School Finance Act funded 2.7 percent for inflation and decreased the budget stabilization factor \$100 million statewide, increasing base per pupil funding. The student funded enrollment for the whole District, including component unit charter schools, decreased by 716 students in both component unit charter schools and district management schools.

Actual expenditures for the general fund were running less than 3 percent lower than plan at the end of the second quarter 2019/2020. With the onset of COVID-19, the school district closed schools to comply with the Governor's statewide stay at home orders on March 16, 2020. Normal spending trends for the District were interrupted. The funds most impacted were the food service and child care funds from loss of revenues to offset ongoing costs. The Board of Education authorized additional transfers to the food service and child care funds to offset the quarter losses. Coronavirus relief funds (CRF) of \$36 million from the state were received in the fourth quarter in the grants fund. \$15 million in eligible costs from the general fund were charged to the grant in 2019/2020, creating an additional reserved assigned for subsequent expenditures of \$15 million. This reserve will be used in 2020/2021 to help offset cuts in state funding. The CRF funds must be expended by December 31, 2020.

The bond redemption debt service fund has a fund balance of \$77 million. This fund accounts for the voter-approved property taxes collected to repay general obligation debt. The current fund balance will be used to make the December 2020 principal and interest payments. The levy to accumulate resources for the June 2021 interest payments and December 2021 principal and interest payments will be certified in December 2020. In compliance with Senate Bill 237, the District has contracted with a third party custodian to administer bond principal and interest payments.

The capital reserve capital projects fund is funded with an annual transfer from the general fund. The 2019/2020 transfer was \$24 million from the general fund. A portion of transfers for 2019 and 2020 through 2026 will be saved to be used for the 2018 bond program.

The building fund capital projects fund was established to account for the voter approved \$326 million of bond proceeds for the 2018 bond program. The projects to be completed with these funds are part of the six year capital improvement plan that was mapped out by site level project scopes.

The grants fund revenues and expenditures were higher than the prior year from the receipt of CRF funds as noted above in the general fund narrative

The campus activity fund accounts for extracurricular student programs and fundraising revenues and expenditures. The closure of schools lowered the revenue and expense by \$5 million as activities ceased.

Per state statute, districts that charge a fee for transportation must account for those activities in a separate special revenue fund. The district is required to make a transfer from the general fund, if needed, to balance the fund. The transportation fund does not reflect the impacts from the school closures. Revenue and expenditures are slightly up from the prior year. Even though bus services to students were reduced during the fourth quarter, salaries were continued to be paid to staff.

GENERAL FUND BUDGETARY HIGHLIGHTS

The 2019/2020 Adopted Budget incorporated the additional School Finance Act and local funding to increase compensation to employees and provide additional funding for specific programs. The budget was revised on October 10, 2019 to increase revenue estimates for specific ownership tax and interest and to adjust expense budgets for compensation with the completion of negotiations with the Jefferson County Education Association in August 2019.

A further supplemental appropriation in June 2020 was needed to adjust the budget for additional special education funding and COVID-19 impacts as follows:

- \$2.1 million increase to general fund revenue for state categorical special education funding
- \$2.1 million increase in special education instruction for increase in students

- \$5.1 million increase in transfers to the food service fund to cover losses and campus activity for increased needs for at-risk students

General fund expenditures were 94 percent of the final budget. The unassigned fund balance for the general fund at the end of the fiscal year is \$108 million, higher than the prior year due to conservative spending in the fourth quarter. \$10 million in 5A mill levy override funds were assigned for use 2020/2021.

As a measure of the general fund’s liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Actual expenditures of the general fund including other financing uses—transfers out, amounted to \$765 million. Unassigned fund balance represents 14 percent of expenditures while total fund balance represents 23 percent of expenditures. This percent for unassigned reserves and fund balance increased from the prior year.

CAPITAL ASSETS AND DEBT ADMINISTRATION

The District’s investment in capital assets for its governmental and business-type activities as of June 30, 2020, increased to \$883 million (net of accumulated depreciation). The majority of the increase is from the 2018 bond program investments.

Major capital events during the year include the following:

- Additions to construction in progress from the bond program of \$106 million.
- Depreciation of \$65 million for governmental activities and \$1.8 million for business-type activities.

	Fiscal Year 2019		Fiscal Year 2020	
	Governmental Activities	Business-type Activities	Governmental Activities	Business-type Activities
Non-depreciable assets:				
Land	\$ 65,365,144	-	\$ 63,820,364	-
Construction in progress	<u>30,914,929</u>	<u>-</u>	<u>79,484,628</u>	<u>-</u>
Total non-depreciable assets	96,280,073	-	143,304,992	-
Depreciable assets (net of accumulated depreciation):				
Buildings and site improvements	711,645,190	-	705,695,945	-
Equipment and vehicles	<u>30,280,523</u>	<u>\$ 1,216,370</u>	<u>34,111,821</u>	<u>\$ 1,169,847</u>
Total depreciable assets	<u>741,925,713</u>	<u>1,216,370</u>	<u>739,807,766</u>	<u>1,169,847</u>
Total capital assets, as restated:	<u>\$ 838,205,786</u>	<u>\$ 1,216,370</u>	<u>\$ 883,112,758</u>	<u>\$ 1,169,847</u>

Additional information on the District’s capital assets can be found in note 4 on pages 58-60 of this report.

At June 30, 2020, the District had total bonded debt outstanding of \$613 million backed by the full faith and credit of the District. Additionally, the District has long-term debt obligations of certificates of participations in the amount of \$60 million for governmental activities still outstanding at the end of the current fiscal year.

General Obligation Bonds and Certificates of Participation/Bank Loans

	Fiscal Year 2019			Fiscal Year 2020		
	Governmental Activities	Business-type Activities	Totals	Governmental Activities	Business-type Activities	Totals
General obligation bonds	\$ 657,285,000	-	\$ 657,285,000	\$ 613,465,000	-	\$ 613,465,000
COP’s/Bank Loan	<u>69,425,000</u>	<u>-</u>	<u>69,425,000</u>	<u>59,845,000</u>	<u>-</u>	<u>59,845,000</u>
Total outstanding long-term debt	<u>\$ 726,710,000</u>	<u>-</u>	<u>\$ 726,710,000</u>	<u>\$ 673,310,000</u>	<u>-</u>	<u>\$ 673,310,000</u>

The District maintains an Aa2 credit rating from Moody’s and an AA from Standard & Poor’s for general obligation debt. State statutes limit the amount of general obligation debt that the District may issue. At the end of the current fiscal year, the legal debt limit was \$2,142,426,206 and the legal debt margin was \$1,605,512,713.

Additional information on the District’s long-term obligations can be found in notes 7 and 8 on pages 61-64

GENERAL BUDGETARY HIGHLIGHTS AND ECONOMIC FACTORS

For the 2020/2021 budget, the Board of Education established objectives to be met by the budget process. They determined that the budget would:

- Effectively allocate monetary resources to enhance student achievement.
- Clearly communicate the financial state of the District to the public.
- Comply with all state, federal, and local statutes and regulations as well as internal organizational controls.
- Identify all budgetary changes from year to year.
- Set appropriations to ensure positive reserve balances in all funds.

The budget process will continue to:

- Meet specified deadlines while producing a comprehensive and accurate budget.
- Provide opportunities for community and staff input.
- Identify budget assumptions used for the development process.
- Use forecasting to anticipate future needs and resources.
- Review all programs and department budgets.

The District's Adopted Budget takes into consideration a variety of factors when making budget assumptions: Colorado School Finance Act increases or decreases, changes in student funded counts, compensation increases, benefit cost increases, retirement savings and capital infrastructure needs. For the 2020/2021 Adopted Budget, the largest impact was decreased funding from the state. With the downturn in the economy from COVID-19 the state experienced a large loss of revenue. As K-12 education is the largest part of the state budget, reductions were inevitable. The receipt of CARES act and CRF funds was critical in preserving programs from being eliminated or compensation reductions. However, these are one time funds, if new funding is not added from the state in the near future, reductions will need to be implemented to balance the budget in the future.

The budget cycle begins in July and ends in June with the Board adopting the budget. The cycle includes review of all program and department budgets to help establish the budget assumptions. Economic conditions are factored in with the demographic changes for the District. Community forums, surveys and public comment provide significant and valuable input to the process. The budget development process is detailed in the 2020/2021 Adopted Budget: <http://www.jeffcopublicschools.org/finance/index.html>.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

Nicole Stewart, Interim Chief Financial Officer
Jefferson County School District, No. R-1
1829 Denver West Drive, Building 27
Golden, Colorado 80401



Basic Financial Statements

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Net Position
June 30, 2020

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	Charter Schools
Assets				
Cash	\$ 2,542,776	\$ 750	\$ 2,543,526	\$ 24,939
Restricted cash	37,000	-	37,000	14,867,042
Cash held by county treasurer	14,754,771	-	14,754,771	-
Equity in pooled cash with investments	466,165,425	10,396,563	476,561,988	28,877,642
Investments	260,897,762	-	260,897,762	-
Property taxes receivable	14,670,998	-	14,670,998	-
Accounts receivable	3,634,163	119,025	3,753,188	397,062
Intergovernmental receivable	8,662,460	-	8,662,460	-
Inventories	3,800,330	-	3,800,330	-
Prepaid expenses	6,221,283	-	6,221,283	-
Capital assets				
Land and construction in progress	143,304,992	-	143,304,992	42,476,009
Depreciable assets	1,937,867,900	2,931,882	1,940,799,782	124,881,674
Accumulated depreciation	(1,198,060,134)	(1,762,035)	(1,199,822,169)	(39,784,617)
Total capital assets	<u>883,112,758</u>	<u>1,169,847</u>	<u>884,282,605</u>	<u>127,573,066</u>
Total assets	<u>1,664,499,726</u>	<u>11,686,185</u>	<u>1,676,185,911</u>	<u>171,739,751</u>
Deferred outflows of resources				
Loss on refunding	\$ 4,305,879	\$ -	\$ 4,305,879	\$ 1,097,377
Pension	194,314,399	-	194,314,399	14,909,831
OPEB	5,195,989	-	5,195,989	404,448
Total deferred outflows of resources	<u>203,816,267</u>	<u>-</u>	<u>203,816,267</u>	<u>16,411,656</u>
Liabilities				
Accounts payable	\$ 36,961,336	\$ 24,660	\$ 36,985,996	\$ 1,735,412
Accrued salaries and benefits	97,125,463	1,267,585	98,393,048	3,387,342
Payroll withholding	28,810,781	-	28,810,781	-
Unearned revenue	20,393,356	103,140	20,496,496	105,016
Liability claims/premiums	6,531,059	-	6,531,059	-
Interest payable	1,301,745	-	1,301,745	544,342
Early retirement	1,120,000	-	1,120,000	-
Long term liabilities				
Due within 1 year	49,330,000	-	49,330,000	1,955,940
Due in more than 1 year	691,493,997	-	691,493,997	79,778,929
Compensated absences (long term)	5,581,644	153,758	5,735,402	-
Net pension liability	1,347,298,359	-	1,347,298,359	104,005,196
Net OPEB liability	66,246,238	-	66,246,238	5,113,904
Total liabilities	<u>2,352,193,978</u>	<u>1,549,143</u>	<u>2,353,743,121</u>	<u>196,626,081</u>
Deferred inflows of resources				
Pension	\$ 919,368,228	\$ -	\$ 919,368,228	\$ 70,970,971
OPEB	13,144,800	-	13,144,800	1,014,718
Total deferred inflows of resources	<u>932,513,028</u>	<u>-</u>	<u>932,513,028</u>	<u>71,985,689</u>
Net position				
Net investment in capital assets	366,492,535	1,169,847	367,662,382	56,493,461
Restricted for:				
Grants	11,918,343	-	11,918,343	-
Debt service	76,229,428	-	76,229,428	7,592,438
Food services	5,074,170	-	5,074,170	-
TABOR	21,578,620	464,568	22,043,188	2,267,633
Unrestricted	(1,897,684,109)	8,502,627	(1,889,181,482)	(146,813,895)
Total net position	<u>\$ (1,416,391,013)</u>	<u>\$ 10,137,042</u>	<u>\$ (1,406,253,971)</u>	<u>\$ (80,460,363)</u>

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Activities
Fiscal year ended June 30, 2020

Functions/Programs	Net (Expenses) Revenue and Changes in Net Position						Component Units
	Program Revenues			Primary Government			
	Expenses	Charges For Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	TOTAL	
Primary government:							
Governmental activities:							
General administration	\$ 19,804,229	\$ 1,273,248	\$ 3,537,191	\$ (14,993,790)	\$ -	\$ (14,993,790)	\$ -
School administration	55,093,987	-	352,359	(54,741,628)	-	(54,741,628)	-
General instruction	339,365,183	25,180,874	15,266,901	(298,917,408)	-	(298,917,408)	-
Special education instruction	58,668,097	7,575,343	31,545,369	(19,547,385)	-	(19,547,385)	-
Instructional support	99,441,221	-	37,756,734	(61,684,487)	-	(61,684,487)	-
Operations and maintenance	64,845,718	5,795,473	892,109	(58,158,136)	-	(58,158,136)	-
Food & nutrition services	17,910,261	9,981,762	11,106,292	3,177,793	-	3,177,793	-
Transportation	23,209,626	2,399,835	5,670,121	(15,139,670)	-	(15,139,670)	-
Interest expense, unallocated	32,874,959	-	-	(32,874,959)	-	(32,874,959)	-
Total governmental activities	711,213,281	52,206,535	106,127,076	(552,879,670)	-	(552,879,670)	-
Business-type Activities:							
Child care	18,461,481	7,140,872	6,031,148	-	(5,289,461)	(5,289,461)	-
Property management	1,341,614	2,053,448	-	-	711,834	711,834	-
Total business-type activities	19,803,095	9,194,320	6,031,148	-	(4,577,627)	(4,577,627)	-
Total primary government	\$ 731,016,376	\$ 61,400,855	\$ 112,158,224	\$ (552,879,670)	\$ (4,577,627)	\$ (557,457,297)	-
Component units-Charter schools	\$ 55,791,741	\$ 8,220,087	-	-	-	\$ (47,571,654)	-
General revenues							
Taxes:							
Local property taxes				483,567,567	-	483,567,567	-
Automotive ownership taxes				39,500,224	-	39,500,224	-
Unrestricted intergovernmental state equalization				308,862,586	-	308,862,586	83,626,009
Unrestricted Investment income				11,818,331	260,133	12,078,464	-
Transfers				(3,311,820)	3,311,820	-	-
Total general revenues and transfers				840,436,888	3,571,953	844,008,841	83,626,009
Change in net position				287,557,218	(1,005,674)	286,551,544	36,054,355
Net position July 1, 2019				(1,703,948,231)	11,142,716	(1,692,805,515)	(116,514,718)
Net position June 30, 2020				\$ (1,416,391,013)	\$ 10,137,042	\$ (1,406,253,971)	\$ (80,460,363)

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Balance Sheet
Governmental Funds
June 30, 2020

	General	Bond Redemption Debt Service	Capital Reserve Capital Projects
Assets			
Cash	\$ 2,000	\$ -	\$ 100
Cash held by county treasurer	13,196,803	1,557,968	-
Equity in pooled cash with investments	243,887,808	-	41,935,318
Investments	-	73,850,701	-
Property taxes receivable, net of allowance for doubtful collections of \$2,521,368	12,548,494	2,122,504	-
Accounts, notes, contracts, and interest receivable	1,289,293	-	1,046,212
Intergovernmental receivables	-	-	-
Due from other funds	-	-	2,313,302
Inventories	1,060,284	-	-
Prepaid items	70,910	-	-
Total assets	<u>\$ 272,055,592</u>	<u>\$ 77,531,173</u>	<u>\$ 45,294,932</u>
Liabilities			
Accounts and retainages payable	\$ 2,942,151	\$ -	\$ 563,488
Accrued salaries, benefits, and compensated absences	85,269,784	-	231,169
Due to other funds	-	-	-
Other unearned revenues	61,639	-	-
Total liabilities	<u>88,273,574</u>	<u>-</u>	<u>794,657</u>
Deferred Inflows of Resources			
Unavailable property tax revenues	<u>5,759,103</u>	<u>979,666</u>	<u>-</u>
Fund balances:			
Nonspendable:			
Inventory	1,060,284	-	-
Prepaid items	70,910	-	-
Restricted for:			
TABOR	20,855,636	-	144,375
Grants	-	-	-
Food Service	-	-	-
Debt service	-	76,551,507	-
Construction	-	-	-
Committed to:			
Construction	-	-	44,355,900
Special revenue funds - campus activity			
Assigned to:			
School carry forward	22,785,073	-	-
Subsequent year expenditures	15,441,185	-	-
Planned 2020 one-time expenses for 5A MLO	9,901,163	-	-
Unassigned	107,908,664	-	-
Total fund balances	<u>178,022,915</u>	<u>76,551,507</u>	<u>44,500,275</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 272,055,592</u>	<u>\$ 77,531,173</u>	<u>\$ 45,294,932</u>

The notes to the financial statements are an integral part of this statement.

Building Fund Capital Projects	Grants Fund	Other Governmental Funds	Total Governmental Funds
\$ 2,430,654	\$ -	\$ 109,722	\$ 2,542,476
-	-	-	14,754,771
74,173,320	28,072,528	18,123,510	406,192,484
187,047,061	-	-	260,897,762
-	-	-	14,670,998
913,582	32,476	213,279	3,494,842
-	8,422,165	2,451,533	10,873,698
-	-	-	2,313,302
-	-	2,542,802	3,603,086
-	-	47,828	118,738
<u>\$ 264,564,617</u>	<u>\$ 36,527,169</u>	<u>\$ 23,488,674</u>	<u>\$ 719,462,157</u>
\$ 29,627,466	\$ 1,145,943	\$ 1,014,176	\$ 35,293,224
-	4,680,984	3,014,263	93,196,200
2,313,302	-	-	2,313,302
-	18,781,899	1,329,404	20,172,942
<u>31,940,768</u>	<u>24,608,826</u>	<u>5,357,843</u>	<u>150,975,668</u>
-	-	-	6,738,769
-	-	2,542,802	3,603,086
-	-	47,828	118,738
-	-	528,350	21,528,361
-	11,918,343	-	11,918,343
-	-	3,439,979	3,439,979
-	-	-	76,551,507
232,623,849	-	-	232,623,849
-	-	-	44,355,900
-	-	11,571,872	11,571,872
-	-	-	22,785,073
-	-	-	15,441,185
-	-	-	9,901,163
-	-	-	107,908,664
<u>232,623,849</u>	<u>11,918,343</u>	<u>18,130,831</u>	<u>561,747,720</u>
<u>\$ 264,564,617</u>	<u>\$ 36,527,169</u>	<u>\$ 23,488,674</u>	<u>\$ 719,462,157</u>



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Reconciliation of governmental funds balance sheet to statement of net position
 June 30, 2020

Governmental funds total fund balances	\$	561,747,720
Add:		
Unearned property tax revenue: Revenues that do not provide current financial resources are unearned on the governmental fund financial statements but recognized on the government-wide financial statements.		6,738,769
Capital assets used in governmental funds are not considered current financial resources and therefore, not reported in the governmental funds.		2,044,840,024
Deferred outflows from refunding debt are not considered current financial resources and not reported in the governmental funds.		4,305,879
Deferred outflows of resources used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds. Pension: Contributions subsequent to measurement date \$52,799,709, changes in proportion and differences between contributions recognized and proportionate share of contributions \$29,622,732, the difference in change of assumptions \$38,463,310, and the difference between expected and actual experience \$73,428,648. OPEB: Contributions subsequent to measurement date \$2,809,331, the difference between expected and actual experience \$219,840, the difference in change of assumptions \$549,600 and changes in proportion and differences between contributions recognized and proportionate share of contributions \$1,617,218.		199,510,388
Internal service funds are used by management to charge costs of various activities to the general and other funds. The net position of the internal service funds are included in the governmental activities statement of net position.		28,819,406
Less:		
Accumulated depreciation is not recognized in the governmental funds because capital assets are expensed at the time of acquisition. Internal service funds include depreciation.		1,168,592,263
Long-term liabilities for general obligation debt, net of discounts and premiums (\$678,951,035), certificates of participation net of discounts and premiums (\$61,872,962), early retirement estimate (\$1,120,000), and compensated absences (\$4,457,569) are not due and payable in the current period and, therefore, not reported in the funds.		746,401,566
Interest payable on certificates of participation and general obligation debt is not recorded on the fund statements because it is not a current use of cash. Interest is accrued on the government-wide statements since the liability is to be paid in the near term.		1,301,745
Deferred inflows of resources used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds: Pension: Difference between expected and actual assumptions \$611,121,769, change in investment earnings \$159,600,902 and change in proportionate share \$148,645,557. OPEB: change in proportionate share \$907,260, change in investment earnings \$1,105,736 and change in experience \$11,131,804.		932,513,028
The long-term liability for pension and OPEB is not due and payable in the current period and, therefore, not reported in the funds.		1,413,544,597
Governmental activities net position	\$	<u><u>(1,416,391,013)</u></u>

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Revenues, Expenditures and Changes
in Fund Balances - Governmental Funds
Fiscal year ended June 30, 2020

	General	Bond Redemption Debt Service
Revenues:		
Taxes	\$ 448,216,589	\$ 70,801,178
Intergovernmental	344,555,425	-
Investment income	2,375,890	772,674
Other	19,919,874	-
Total revenues	815,067,778	71,573,852
Expenditures:		
Current:		
General administration	30,631,551	-
School administration	64,122,116	-
General instruction	364,248,926	-
Special education instruction	67,968,411	-
Instructional support	103,609,052	-
Operations and maintenance	78,221,651	-
Food service operation	-	-
Transportation	-	-
Capital outlay	-	-
Debt service:		
Principal retirements	2,435,000	43,820,000
Interest and fiscal charges	578,043	30,689,713
Total expenditures	711,814,750	74,509,713
Excess (deficiency) of revenues over (under) expenditures	103,253,028	(2,935,861)
Other Financing Sources (Uses):		
Transfers out	(66,497,321)	-
Transfers in	200,000	-
Total other financing sources (uses)	(66,297,321)	-
Net change in fund balances	36,955,707	(2,935,861)
Fund balances - July 1, 2019	141,067,208	79,487,368
Fund balances - June 30, 2020	\$ 178,022,915	\$ 76,551,507

The notes to the financial statements are an integral part of this statement.

Capital Reserve Capital Projects	Building Fund Capital Projects	Grants Fund	Other Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ -	\$ -	\$ 519,017,767
-	-	65,983,808	14,878,369	425,417,602
840,023	7,011,152	-	91,929	11,091,668
3,972,479	-	957,144	36,011,789	60,861,286
<u>4,812,502</u>	<u>7,011,152</u>	<u>66,940,952</u>	<u>50,982,087</u>	<u>1,016,388,323</u>
-	-	3,372,999	-	34,004,550
-	-	336,003	-	64,458,119
-	-	9,183,712	21,983,842	395,416,480
-	-	13,761,866	-	81,730,277
-	-	36,004,114	-	139,613,166
-	-	850,698	-	79,072,349
-	-	-	24,718,272	24,718,272
-	-	324,245	27,182,363	27,506,608
8,856,636	110,830,204	-	-	119,686,840
7,145,000	-	-	-	53,400,000
1,708,993	-	-	-	32,976,749
<u>17,710,629</u>	<u>110,830,204</u>	<u>63,833,637</u>	<u>73,884,477</u>	<u>1,052,583,410</u>
<u>(12,898,127)</u>	<u>(103,819,052)</u>	<u>3,107,315</u>	<u>(22,902,390)</u>	<u>(36,195,087)</u>
-	-	-	-	(66,497,321)
23,884,494	-	-	23,216,284	47,300,778
<u>23,884,494</u>	<u>-</u>	<u>-</u>	<u>23,216,284</u>	<u>(19,196,543)</u>
10,986,367	(103,819,052)	3,107,315	313,894	(55,391,630)
33,513,908	336,442,901	8,811,028	17,816,937	617,139,350
<u>\$ 44,500,275</u>	<u>\$ 232,623,849</u>	<u>\$ 11,918,343</u>	<u>\$ 18,130,831</u>	<u>\$ 561,747,720</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Reconciliation of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the
 Statement of Activities
 Fiscal year ended June 30, 2020

Governmental funds changes in fund balances	\$	(55,391,630)
Add:		
Unavailable property tax revenue of the current year: Revenues that do not provide current financial resources are unavailable on the governmental fund financial statements but recognized on the government-wide financial statements.		6,738,769
Principal retirements including premiums and discounts: Retirements of principal outstanding on the District's debt result in a reduction of accumulated resources on the fund financial statements. The government-wide statements show these reductions against the long-term liabilities.		61,476,446
Reverse the prior year interest payable accrued to offset current year expenditures.		1,403,535
Net pension liability related items are reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds. These activities consist of: Pension expense \$(237,497,546) and OPEB expense \$(1,425,832).		238,923,378
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay (governmental additions \$114,468,058) was more than depreciation (\$63,737,090) in the current period.		50,730,968
Less:		
Loss on disposals: The net effect of transactions involving these capital assets is to reduce net position.		6,750,603
Unavailable property taxes of the prior year: Property taxes unavailable in the prior year and received in the current year are recognized in the prior year net position on the statement of activities.		2,688,745
Interest payable on certificates of participation and general obligation debt is not recorded on the fund statements because it is not a current use of cash. Interest is accrued on the government-wide statements since the liability is to be paid in the near term.		1,301,745
Amortization of deferred outflows on refunding.		1,567,016
Amount of long term compensated absences accrued for the current year.		870,471
Internal service funds are used by management to charge costs of various activities to the general and other funds. The net income of the internal service funds are included in the statement of activities.		3,145,668
	<u>\$</u>	<u>287,557,218</u>
The notes to the financial statements are an integral part of this statement.		-

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual
General Fund
Fiscal year ended June 30, 2020

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues:				
Taxes:				
Property taxes	\$ 409,575,394	\$ 406,839,862	\$ 408,716,365	\$ 1,876,503
Automotive ownership taxes	32,400,000	39,500,000	39,500,224	224
State of Colorado	332,532,745	337,343,150	331,612,324	(5,730,826)
Investment earnings	1,250,000	1,750,000	2,375,890	625,890
Other	17,150,000	17,175,127	19,919,874	2,744,747
Total revenues	792,908,139	802,608,139	802,124,677	(483,462)
Expenditures:				
Current:				
General administration	34,092,648	34,132,432	30,072,202	4,060,230
School administration	68,905,298	69,033,711	62,951,212	6,082,499
General instruction	377,114,262	380,249,208	357,597,544	22,651,664
Special education instruction	64,290,910	65,301,151	66,727,271	(1,426,120)
Instructional support	111,705,632	113,282,220	101,717,095	11,565,125
Operations and maintenance	78,942,984	79,077,240	76,793,282	2,283,958
Debt Service:				
Principal retirement	2,435,000	2,435,000	2,435,000	-
Interest and fiscal charges	578,043	578,043	578,043	-
Total expenditures	738,064,777	744,089,005	698,871,649	45,217,356
Excess of revenues over expenditures	54,843,362	58,519,134	103,253,028	44,733,894
Other financing sources (uses) -				
Transfers out	(63,306,564)	(68,579,650)	(66,497,321)	2,082,329
Transfers in	400,000	400,000	200,000	(200,000)
Total other financing sources (uses)	(62,906,564)	(68,179,650)	(66,297,321)	1,882,329
Excess of expenditures over revenues and other financing sources (uses)	\$ (8,063,202)	\$ (9,660,516)	36,955,707	\$ 46,616,223
Other State Revenue - on behalf contribution from State to PERA, Jeffco's Portion			12,943,101	
On-behalf payment from State to PERA, Jeffco's Portion			(12,943,101)	
Fund balance - July 1, 2019			141,067,208	
Fund balance - June 30, 2020			\$ 178,022,915	

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The notes to the financial statements are an integral part of this statement.



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual
Grants Special Revenue Fund
Fiscal year ended June 30, 2020

	Grants Fund			Variance with Final Budget - Positive (Negative)
	Original Budget Amount	Final Budget Amount	Actual	
Revenues:				
Intergovernmental:				
Federal government	\$ 35,180,769	\$ 83,800,865	\$ 56,367,682	\$ (27,433,183)
State of Colorado	7,616,980	8,381,291	9,616,126	1,234,835
Other:				
Gifts and grants	1,108,338	1,544,195	957,144	(587,051)
Total revenues	43,906,087	93,726,351	66,940,952	(26,785,399)
Expenditures:				
Current:				
General administration	4,377,917	9,092,620	3,372,999	5,719,621
School administration	1,226,099	3,199,393	336,003	2,863,390
General instruction	10,253,792	18,234,836	9,183,712	9,051,124
Special education instruction	14,419,668	29,562,107	13,761,866	15,800,241
Instructional support	13,401,370	32,657,470	36,004,114	(3,346,644)
Operations and maintenance	30,403	480,130	850,698	(370,568)
Transportation	196,838	499,795	324,245	175,550
Total expenditures	43,906,087	93,726,351	63,833,637	29,892,714
Excess of revenues over expenditures	\$ -	\$ -	3,107,315	\$ 3,107,315
Fund balance - July 1, 2019			8,811,028	
Fund balance - June 30, 2020			\$ 11,918,343	

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Net Position
Proprietary Funds
June 30, 2020

Assets	Business-Type Activities Enterprise Funds			Governmental Activities - Internal Service Funds
	Child Care Fund	Property Management Fund	Totals	
Current assets:				
Cash	\$ 250	\$ 500	\$ 750	\$ 300
Restricted cash	-	-	-	37,000
Equity in pooled cash with investments	5,549,035	4,847,528	10,396,563	57,761,703
Accounts and other receivable	2,968	116,057	119,025	139,321
Inventories	-	-	-	197,244
Prepaid items	-	-	-	6,102,546
Total current assets	<u>5,552,253</u>	<u>4,964,085</u>	<u>10,516,338</u>	<u>64,238,114</u>
Noncurrent assets:				
Capital assets:				
Vehicles and equipment	546,283	2,385,599	2,931,882	36,332,867
Less accumulated depreciation	(301,715)	(1,460,320)	(1,762,035)	(29,467,871)
Total capital assets, net of accumulated depreciation	<u>244,568</u>	<u>925,279</u>	<u>1,169,847</u>	<u>6,864,996</u>
Total assets	<u>\$ 5,796,821</u>	<u>\$ 5,889,364</u>	<u>\$ 11,686,185</u>	<u>\$ 71,103,110</u>
Liabilities and Net Position				
Current liabilities:				
Accounts payable	\$ 24,660	\$ -	\$ 24,660	\$ 1,668,112
Accrued salaries, benefits, and compensated absences	1,248,311	19,274	1,267,585	3,929,263
Payroll withholding	-	-	-	28,810,783
Other unearned revenues	103,140	-	103,140	220,414
Estimated liability for premiums and claims	-	-	-	6,531,059
Total current liabilities	<u>1,376,111</u>	<u>19,274</u>	<u>1,395,385</u>	<u>41,159,631</u>
Non-current liabilities:				
Compensated absences	135,772	17,986	153,758	1,124,074
Total noncurrent liabilities	<u>135,772</u>	<u>17,986</u>	<u>153,758</u>	<u>1,124,074</u>
Total liabilities	<u>1,511,883</u>	<u>37,260</u>	<u>1,549,143</u>	<u>42,283,705</u>
Net position:				
Investment in capital assets	244,568	925,279	1,169,847	6,864,996
Restricted for:				
TABOR	399,810	64,758	464,568	50,259
Unrestricted	3,640,560	4,862,067	8,502,627	21,904,150
Total net position	<u>4,284,938</u>	<u>5,852,104</u>	<u>10,137,042</u>	<u>28,819,405</u>
Total liabilities and net position	<u>\$ 5,796,821</u>	<u>\$ 5,889,364</u>	<u>\$ 11,686,185</u>	<u>\$ 71,103,110</u>

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Revenues, Expenses, and Changes in Fund Net Position
Proprietary Funds
Fiscal year ended June 30, 2020

	Business-Type Activities Enterprise Funds			Governmental Activities -
	Child Care Fund	Property Management Fund	Totals	Internal Service Funds
Operating Revenues:				
Insurance premiums	\$ -	\$ -	\$ -	\$ 7,548,483
Service contracts	1,037,687	2,053,448	3,091,135	22,903,464
Tuition	6,103,185	-	6,103,185	-
Total operating revenues	<u>7,140,872</u>	<u>2,053,448</u>	<u>9,194,320</u>	<u>30,451,947</u>
Operating Expenses:				
Salaries and employee benefits	15,117,357	858,067	15,975,424	19,162,752
Administration services	2,114,363	87,877	2,202,240	4,483,580
Utilities	793	129,320	130,113	1,527,323
Supplies	491,497	98,479	589,976	2,774,638
Repairs and maintenance	10,779	-	10,779	5,511,345
Rent	708,955	-	708,955	-
Depreciation	17,737	145,310	163,047	1,671,762
Other	-	22,561	22,561	71,407
Claim losses	-	-	-	11,563,577
Premiums paid	-	-	-	3,441,253
Total operating expenses	<u>18,461,481</u>	<u>1,341,614</u>	<u>19,803,095</u>	<u>50,207,637</u>
Income (loss) from operations	<u>(11,320,609)</u>	<u>711,834</u>	<u>(10,608,775)</u>	<u>(19,755,690)</u>
Non-operating revenues (expenses):				
Reimbursement from government sponsored programs	6,031,148	-	6,031,148	-
Investment income	154,991	105,142	260,133	726,663
Loss on sale of capital assets	-	-	-	(1,364)
Total non-operating revenues (expenses)	<u>6,186,139</u>	<u>105,142</u>	<u>6,291,281</u>	<u>725,299</u>
Income (loss) before transfers and capital contributions	(5,134,470)	816,976	(4,317,494)	(19,030,391)
Transfers out to other funds	-	(850,000)	(850,000)	-
Transfers in from other funds	4,161,820	-	4,161,820	15,884,723
Change in net position	<u>(972,650)</u>	<u>(33,024)</u>	<u>(1,005,674)</u>	<u>(3,145,668)</u>
Total net position - July 1, 2019	5,257,588	5,885,128	11,142,716	31,965,074
Total net position - June 30, 2020	<u>\$ 4,284,938</u>	<u>\$ 5,852,104</u>	<u>\$ 10,137,042</u>	<u>\$ 28,819,406</u>

The notes to the financial statements are an integral part of this statement.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Statement of Cash Flows
Proprietary Funds
Fiscal year ended June 30, 2020

	Business-Type Activities Enterprise Funds			Governmental Activities - Internal Service Funds
	Child Care Fund	Property Management Fund	Totals	
Cash flows from operating activities:				
Receipts from customers	\$ 7,203,108	\$ 2,264,897	\$ 9,468,005	\$ 32,762,967
Payments to employees	(14,753,005)	(861,243)	(15,614,248)	(24,663,282)
Payments to vendors	(3,444,829)	(339,513)	(3,784,342)	(22,666,462)
Net cash provided by (used for) operating activities	<u>(10,994,726)</u>	<u>1,064,141</u>	<u>(9,930,585)</u>	<u>(14,566,777)</u>
Cash flows from noncapital financing activities:				
Transfers received	4,161,820	-	4,161,820	15,884,723
Transfers out	-	(850,000)	(850,000)	-
Federal and state reimbursements	6,031,148	-	6,031,148	-
Net cash provided (used) by noncapital financing activities	<u>10,192,968</u>	<u>(850,000)</u>	<u>9,342,968</u>	<u>15,884,723</u>
Cash flows from capital and related financing activities:				
Purchase of capital assets	(89,602)	(26,922)	(116,524)	(2,599,733)
Net cash (used for) capital and related financing activities	<u>(89,602)</u>	<u>(26,922)</u>	<u>(116,524)</u>	<u>(2,599,733)</u>
Cash flows from investing activities:				
Interest received	154,991	105,142	260,133	726,663
Net cash provided by investing activities	<u>154,991</u>	<u>105,142</u>	<u>260,133</u>	<u>726,663</u>
Net increase (decrease) in cash and cash equivalents	(736,369)	292,361	(444,008)	(555,124)
Cash and cash equivalents - July 1, 2019	6,285,654	4,555,667	10,841,321	58,354,127
Cash and cash equivalents - June 30, 2020	<u>\$ 5,549,285</u>	<u>\$ 4,848,028</u>	<u>\$ 10,397,313</u>	<u>\$ 57,799,003</u>
Reconciliation of cash flows from operating activities:				
Operating Income (Loss)	\$ (11,320,609)	\$ 711,834	\$ (10,608,775)	\$ (19,755,692)
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:				
Depreciation	17,737	145,310	163,047	1,671,762
(Increase) decrease intergovernmental and other receivables	(752)	211,450	210,698	2,358,103
(Increase) in prepaid items	-	-	-	(1,154,492)
(Increase) in inventories	-	-	-	17,821
Increase (decrease) in accounts payable	(118,442)	(1,278)	(119,720)	35,566
Increase (decrease) in accrued salaries, benefits, and compensated absences	364,352	(3,175)	361,177	337,079
Increase in payroll withholding	-	-	-	1,642,042
Increase in unearned revenues	62,988	-	62,988	(47,081)
Decrease in estimated liability for premiums and claims	-	-	-	328,115
Net cash provided by (used for) operating activities	<u>\$ (10,994,726)</u>	<u>\$ 1,064,141</u>	<u>\$ (9,930,585)</u>	<u>\$ (14,566,777)</u>
Noncash investing, capital, and financing activities:				
Disposal and write off of capital assets	\$ -	\$ -	\$ -	\$ (1,363)

The notes to the financial statements are an integral part of this statement.

Notes to Basic Financial Statements

1. Summary of significant accounting policies

The summary of significant accounting policies of Jefferson County School District, R-1 (the District) is presented to assist in understanding the District's financial statements. A summary of the significant accounting policies applied in the preparation of the basic financial statements is described below.

A) Reporting entity

Governmental Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity* (GASB No. 14), as amended by GASB Statements 39 and 61, describes the financial reporting entity as it relates to governmental accounting. According to this Statement, the financial reporting entity consists of a) the primary government, b) organizations for which the primary government is financially accountable and c) other organizations whose exclusion from the reporting entity's financial statements would cause those statements to be misleading or incomplete. Any organizations that can be described by these last two items are included with the primary government in the financial statements as component units.

The District is not included in any other governmental reporting entity as defined in GASB No. 14 and amended by GASB No. 39 and 61. As required by accounting principles generally accepted in the United States, these basic financial statements present the District (the primary government) and its component units. The component units discussed below are included in the District's reporting entity as required by the Colorado Department of Education. None of the component units are considered to be a major component unit.

Discretely presented component units - charter schools

The State of Colorado Legislature in 1993 enacted the "Charter School Act – Colorado Revised Statutes (CRS) Section 22-30.5-101." This Act permits the District to contract with individuals and organizations for the operation of schools within the District. The statutes define these contracted schools as "Charter Schools." Charter schools are financed from state School Finance Act revenues, property taxes and from revenues generated by the charter school, within the limits established by the Charter School Act and per GASB statement No. 14, paragraph 21b. Charter Schools have separate governing boards; however, the Jefferson County School District's Board of Education must approve all charter school applications and budgets. The charter schools are required to be presented as component units by the Colorado Department of Education. All charter schools are required to have individual independent audits.

Blended component unit - Jefferson County School District Finance Corporation

The purpose of the Jefferson County School Finance Corporation (the Corporation) is to provide a mechanism to issue certificates of participation. Because the Board of Directors is appointed by the Board of Education and must obtain the Board of Education's approval for renovation and expansion decisions, issuance of debt, disbursements of funds, and any amendments to the articles of incorporation, the Corporation is considered to be a part of the District.

B) Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the District and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units.

The statement of activities demonstrates the degree to which the direct expenses of a given function or programs are offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or

privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported as general revenues.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds (general fund, bond redemption debt service fund, capital reserve capital projects funds, building fund, and grants fund) and individual enterprise funds (child care fund and property management fund) are reported as separate columns in the fund financial statements.

C) Measurement focus, basis of accounting, and financial statement presentation

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The government-wide financial statements are presented using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the District's governmental and business-type activities and component units. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. With this measurement focus, operating statements present increases and decreases in net current assets and fund balance as a measure of available spendable resources. This means that only current liabilities are generally included on their balance sheets.

All governmental fund types use the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Measurable means the amount of the transaction can be determined and available means collectible within the current period, or soon enough thereafter, to pay liabilities of the current period. Property tax revenues are considered to be available if collected within 60 days after year-end. All other revenues are considered to be available if collected within 120 days after year end. Property and automotive ownership taxes are reported as receivables and deferred inflows of resources when levied and as revenues when due for collection in the following year and determined to be available.

Expenditures are recorded when the related fund liability is incurred with the exception of general obligation and capital lease debt service which is recognized when due and certain accrued sick and personal pay which are accounted for as expenditures when expected to be liquidated with expendable available financial resources.

The proprietary fund types are accounted for on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred. The measurement focus in these funds is on the flow of economic resources and emphasizes the determination of net income. All assets and all liabilities associated with their activity are included on their statements of net position. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing goods and services in connection with a proprietary fund's ongoing operations. The principal operating revenues of the District's proprietary funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources, as they are needed.

D) Fund accounting

The accounts of the District are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred inflows of resources, liabilities, deferred outflows of resources, fund equity, revenues and expenditures, or expenses, as appropriate. Resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The major funds presented in the accompanying basic financial statements are as follows:

- **Major governmental funds**

1. General fund – the general operating fund of the District; used to account for all resources that are not required legally or by sound financial management to be accounted for in another fund.
2. Bond redemption debt service fund - used to account for the accumulation of resources for, and the payment of, long-term general obligation debt principal, interest, and related costs.
3. Capital reserve capital projects fund - used to account for resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).
4. Building fund – Capital projects – used to account for resources to be used from the 2018 voter approved bond for a capital improvement plan that will span over 6 years. Each issuance of debt will be spent in 3 years.
5. Grants fund – used to account for federal, state and private sector grant programs.

- **Major proprietary funds-business-type activities**

Enterprise funds - used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent is that the costs (including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Enterprise funds are considered major funds because of community interests in the activities and sources of funding supporting these operations.

1. Child care fund - this fund accounts for all financial activities associated with the District's school-age child care and preschool program.
2. Property management fund - this fund accounts for all financial activities associated with the District's facilities.

- **Internal service funds**

Internal service funds account for central services, employee benefits, insurance reserve and technology operations. These services are provided to other funds of the District on a cost reimbursement basis.

E) Cash and investments

The pooled cash concept is used whereby cash balances of each of the District's funds are pooled and invested in certain investments. The District is allowed to invest in the following types of investments: short-term certificates of deposit, repurchase agreements, money market deposit accounts, mutual funds, government pools, U.S. instruments and U.S. Treasury Obligations. The District's investment in CSAFE and money market funds are recorded at amortized cost. The District records nonparticipating interest-earning investment contracts at amortized cost. All other securities are recorded at fair value. It is the intention of the investment pool to maximize interest income, and securities are selected according to their risk, marketability, and diversification. Income earned or losses arising from the investment of pooled cash balances are allocated to the various funds based on their respective average periodic equity in pooled cash. The pooled cash and investments are used essentially as demand deposit accounts and are considered to be cash equivalents for cash flow purposes. Component units are included with the District's pooled cash.

F) Fair value measurement and application

The District adopted GASB 72 in fiscal year 2016, which addresses accounting and financial reporting issues related to fair value measurements. The fair value is the price that would be received by the District to sell an asset or paid by the District to transfer a liability in an orderly transaction between market participants and the measurement date. The fair value measurement for financial reporting at fiscal year end June 30, 2020 and the application used is determined by a hierarchy of one of three levels. Level one is the most reliable and is quoted prices in active markets for identical assets or liabilities, level two is reliable and consists of quoted prices for similar assets or liabilities, other observable inputs, interest rates, credit spreads, condition of the asset, activity level of markets for observable input, and level three is least reliable which is based on unobservable inputs. All donated assets are measured at the estimated acquisition value.

G) Restricted cash

Certain assets of the employee benefits fund and Component Units are classified as restricted because their use is restricted to liabilities relating to deposits and capital leases.

H) Receivables

Property taxes levied in 2019 but not yet collected as of June 30, 2020 are identified as property taxes receivable and deferred inflows of resources if not received within sixty days of year end, and are presented net of an allowance for uncollectable taxes. Intergovernmental receivables of \$10,873,698 include amounts due from grantors for specific program grants. Program grants are recorded as receivables and revenues at the time reimbursable project costs are incurred. As of June 30, 2020, the District had \$10,449,479 and \$424,219 due from the Federal and State government, respectively, reflected as intergovernmental receivables in the accompanying basic financial statements.

I) Inventories and prepaid items

Materials and supplies inventories are stated at average cost. Inventories recorded in the Food Services fund consist of purchased and donated commodities. Purchased inventories are stated at average cost. Donated inventories, received at no cost under a program supported by the Federal Government, are recorded at their estimated value at the date of receipt. The cost of all inventories is recorded as an asset when the individual inventory items are purchased, and as an expenditure or expense when consumed. Fund balance is considered nonspendable and for the inventory balances; the district reports \$1,060,284 and \$2,542,802 for the general fund and other governmental funds, including food and nutrition services fund, respectively.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items using the consumption method in both government-wide and fund financial statements. Fund balance is nonspendable for the prepaid balances of \$70,909 and \$47,828 for general fund and other governmental funds respectively.

J) Capital assets

Capital assets, which include property, vehicles and equipment, are utilized for general District operations and are capitalized at actual or estimated cost. Donations of such assets are recorded at acquisition value at the time of donation or at estimated acquisition value if the acquisition value is unknown. Capital assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements.

Maintenance, repairs, and minor renovations are recorded as expenditures when incurred. Major additions and improvements are capitalized. When assets used in the operation of the governmental fund types are sold, the proceeds of the sale are recorded as revenues in the appropriate fund. The District does not capitalize interest on the construction of capital assets.

The monetary threshold for capitalization of assets is \$5,000. The District's capital assets are depreciated using the straight-line method over the estimated useful lives of the capital assets. Depreciation of all capital assets used by proprietary funds is charged as an expense against their operations. No depreciation is recorded in the year of acquisition with the remaining depreciation being recorded in the year of disposition.

Estimated useful lives are:

Motor vehicles	5 to 15 years
Equipment, movable	3 to 20 years
Buildings and improvements	10 to 30 years

K) Deferred outflows of resources

For current refundings and advance refundings, resulting in defeasance of debt reported by governmental activities and component units, the difference between the reacquisition and the net carrying amount of the old debt is reported as a deferred outflow of resources or a deferred inflow of resources. The District refundings have resulted in deferred outflows of resources of \$4,305,879 and \$1,097,377 for component units. Deferred outflows of resources for pension and OPEB activity is included and referenced below (note 12 & 13).

L) Liabilities

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

The District's general obligation bonds are serviced from property taxes of the Bond Redemption Debt Service fund. Certificates of participation are serviced from school finance act, property taxes and other revenues of the General fund. Capital leases are funded from school finance act and other revenue of the component units. The long-term accumulated unpaid vacation, accrued sick and personal leave, and estimated liability for insurance claims (note 10) are serviced from property taxes and other revenues by the respective fund type from future appropriations.

M) Pension and OPEB

Pension. The District participates in the School Division Trust Fund (SCHDTF), a cost sharing multiple-employer defined benefit pension fund administered by the Public Employees' Retirement Association of Colorado (PERA). The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the SCHDTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

OPEB. The District participates in the Health Care Trust Fund (HCTF), a cost-sharing multiple-employer defined benefit OPEB fund administered by the Public Employees' Retirement Association of Colorado ("PERA"). The net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, OPEB expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the HCTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefits paid on behalf of health care participants are recognized when due and/or payable in accordance with the benefit terms. Investments are reported at fair value.

N) Constitutional amendment

In November 1992, Colorado voters approved Article X of the Colorado Constitution by adding Section 20, commonly known as the Taxpayer's Bill of Rights (TABOR). TABOR contains revenue, spending, tax and debt limitations, which apply to the State of Colorado and local governments. It requires, with certain exceptions, advance voter approval for any new tax, tax rate increase, mill levy above that for the prior year, extension of an expiring tax, or tax policy change directly causing a net tax revenue gain to any entity.

On November 2, 1999, the District conducted a TABOR revenue and expenditure override election and the Jefferson County voters approved the measure exempting the District from the TABOR revenue and expenditure limits. Management believes it is in compliance with the provisions of TABOR. However, the provisions are complex and subject to interpretation. Many of the provisions may require judicial interpretation.

Except for refinancing bonded debt at a lower interest rate or adding new employees to existing pension plans, TABOR requires advance voter approval for the creation of any multiple-fiscal year debt or other financial obligation unless adequate present cash reserves are pledged irrevocably and held for payments in all future years. TABOR requires local governments to restrict emergency reserves to be used for declared emergencies only. Emergencies, as defined by TABOR, exclude economic conditions, revenue shortfalls, or salary or fringe benefit increases. These restricted fund balances are required to be three percent or more of fiscal year spending (excluding bonded debt service). As of June 30, 2020, for budgetary purposes the District restricted \$20,855,636 in the general fund, \$144,375 in the capital reserve capital projects fund, \$528,350 in other governmental funds, \$399,810 in the child care fund, \$64,758 in the property management fund, \$50,259 in internal service funds and \$2,267,633 was restricted in the component units charter schools for this purpose.

O) Property taxes

Under Colorado law, all property taxes are due and payable in the year following the year levied. The property tax calendar for Jefferson County was as follows:

Levy date	December 22
Lien date	January 1
Tax bills mailed	January 1
First installment due	March 2
Second installment due	June 15
If paid in full, due	April 30

P) Accumulated sick and personal leave and vacation

District policy allows unlimited accumulation of sick and personal leave, and annual carry-over of vacation to a maximum of 40 days. Up to 40 days accrued vacation is paid to employees upon termination of employment. Payment for unused sick and personal leave days is made upon meeting eligibility requirements at the rate of .0015 times annual rate of pay times accumulated days up to a maximum of 660 hours. Each fund liquidates the accrued vacation, personal and sick leave for its respective liabilities.

As of June 30, 2020, a summary of changes in accumulated vacation is as follows:

<u>Fund</u>	<u>Accumulated Vacation</u>			<u>Balance June 30, 2020</u>	<u>Due within one year</u>
	<u>Balance June 30, 2019</u>	<u>Additions</u>	<u>Deletions</u>		
General	\$ 4,467,618	\$ 1,652,570	\$ (694,023)	\$ 5,426,165	\$ 1,807,130
Grants Fund	156,185	126,920	(37,091)	246,014	81,923
Special Revenue	545,877	241,751	(81,360)	706,268	235,188
Capital Projects	210,967	96,923	(2,998)	304,892	101,529
Enterprise	167,143	85,793	(22,299)	230,637	76,879
Internal Service	<u>1,440,690</u>	<u>375,897</u>	<u>(130,476)</u>	<u>1,686,111</u>	<u>562,037</u>
	<u>\$ 6,988,480</u>	<u>\$ 2,579,854</u>	<u>\$ (968,247)</u>	<u>\$ 8,600,087</u>	<u>\$ 2,864,686</u>

Accumulated vacation pay is recorded as accrued salaries, benefits and compensated absences with the current portion reported as current liabilities in the government-wide financial statements. The short-term portion is included in the District's accrued salaries and benefits and the long-term portion is included in compensated absences in the government-wide financial statements.

Q) Fund balance

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The District itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

Fund balances are classified in one of five categories: 1) nonspendable, 2) restricted, 3) committed, 4) assigned and 5) unassigned. Nonspendable fund balance represents assets that will never be converted to cash. Restricted fund balances reflect resources that are subject to externally enforceable legal restrictions. Committed fund balance includes amounts that can be used only for the specific purposes that are limited by actions of the Board of Education, the highest level of decision-making authority at the District. The committed reserves are established during the budget appropriation process and cannot be used for other purposes without a formal board resolution. Assigned fund balance displays the District's intended use of these resources. The Board of Education executive limitations policy (EL-5), directs the Superintendent to submit the financial plan that includes any assignments for fund balance. The Superintendent or the Chief Financial Officer, as designee, is allowed by Board policy to make any necessary adjustments to this assignment. Unassigned fund balance for the general fund represents the net resources in excess of the prior classifications. The District does have a formal fund balance reserve policy for all funds to establish a level of reserves above the statutorily required TABOR amount to insure a continued strong financial position. This reserve does not meet the GASB Statement No. 54 requirements for a stabilization agreement and is included in unassigned. When expenditures are incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds and finally unassigned funds, as needed, unless the Board of Education has provided otherwise in its commitment or assignment actions. Fund balance is adopted annually by the Board of Education during the budget process.

R) On-Behalf Payments

GAAP requires that direct on-behalf payments for fringe benefits and salaries made by one entity to a third party recipient for the employees of another, legally separate entity be recognized as revenue and expenditures by the employer government. The State of Colorado makes direct on-behalf payments for retirement benefits to Colorado PERA. Beginning on July 1, 2018, the State of Colorado is required to make a payment to PERA each year equal to \$225 million. PERA allocates the contribution to the trust funds of the State, School, Denver Public Schools, and Judicial Division Trust Funds of PERA, as proportionate to the annual payroll of each division. This annual payment is required on July 1st of each year thereafter until there are no unfunded actuarial accrued liabilities of any division of PERA that receives the direct distribution. The amount of on-behalf payments made for the District by the State of Colorado has been recorded in the fund financial statements.

S) New and Future Accounting Pronouncements

Future announcements that are being reviewed by management include GASB Statement No. 87 *Leases* that will be required to be included in financial statements starting with fiscal year December 31, 2020.

2. Budgetary information

The District follows these procedures in establishing the budgetary data reflected in the basic financial statements:

1. Within the fourth quarter of the fiscal year, the Superintendent submits to the Board of Education a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
2. Public hearings and citizen reviews are conducted at special meetings and at regular Board of Education meetings to obtain taxpayer comments.
3. Prior to June 30, the budget is legally adopted by the Board of Education.

4. Formal budgetary integration is employed as a management control device during the year for all funds.
5. The District issues a separate budget document after it is approved by the Board of Education.

Colorado Budget Law requires that all funds have legally adopted budgets and appropriations. The total expenditures for each fund may not exceed the amount appropriated. Appropriations for a fund may be increased if unanticipated revenues offset them. Where applicable, the Board of Education includes available fund balance in the amount appropriated in the annual Appropriations Resolution. GAAP serves as the basis for budgeting.

All appropriations lapse at the end of each fiscal year. Authorization to transfer budgeted amounts between programs and/or departments within any fund and the reallocation of budget line items within any program and/or department rests with the superintendent and may be delegated to an appropriate level of management. Revisions and/or supplemental appropriations that alter the total expenditures of any fund must be approved by the Board of Education. Budgetary amounts reported in the accompanying basic financial statements are as originally adopted and amended by the Superintendent and/or the Board of Education throughout the year.

Supplemental appropriations are approved by the Board of Education with final adopted budgets shown below. The budget and actuals for the proprietary funds and internal service funds at June 30, 2020 are as follows:

	<u>Budget</u>	<u>Actuals</u>	<u>Variance</u>
Child Care Fund	\$ 20,814,249	\$ 18,461,481	\$ 2,352,768
Property Management Fund	1,912,764	1,341,614	571,150
Central Services Fund	3,707,807	3,413,308	294,499
Employee Benefits Fund	7,952,162	6,449,696	1,502,466
Insurance Reserve Fund	11,529,587	10,438,065	1,091,522
Technology Fund	32,158,329	29,906,570	2,251,759

3. Deposits and investments

Deposits:	Government-wide Statement of Net Position		
	<u>Primary Government</u>	<u>Component Units</u>	<u>Total</u>
Cash	\$ 2,543,526	\$ 24,939	\$ 2,568,465
Restricted cash and cash held by third parties	14,791,771	14,867,042	29,658,813
Equity in pooled cash and investments	476,561,988	28,877,642	505,439,630
Investments	<u>260,897,762</u>	<u>-</u>	<u>260,897,762</u>
Total cash and investments	<u>\$ 754,795,047</u>	<u>\$ 43,769,623</u>	<u>\$ 798,564,670</u>

The carrying value of the District's cash, restricted cash held by third parties and cash held in trust is \$139,598,257; cash held at the county treasurer is excluded.

The District investment policies are approved by the Board of Education and governed by Colorado statute. The discretely presented component units' investment policies are approved by their respective Boards and governed by Colorado statute. The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories; state regulators determine eligibility. Amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the financial institution to create a single collateral pool for all public funds. The pool is to be maintained by another

financial institution or held in trust for all uninsured public deposits as a group. The market value of the collateral must be at least equal to the aggregate uninsured deposits.

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the District’s deposits may not be returned to it. As of June 30, 2020, \$131,937,499 of the District and the discretely presented component unit’s bank balance were exposed to custodial credit risk. Deposits exposed to credit risk of \$131,687,499 are collateralized with securities held by the pledging financial institution through PDPA. Deposits of \$250,000 are insured under FDIC. The District’s investment policy calls for minimizing this risk by pre-qualifying financial institutions.

Cash held in trust:

As of June 30, 2020 the District had \$14,754,771 held in trust. Jefferson County collects the property taxes for the District and holds the funds in trust until sent to the District monthly.

Investments:

As of June 30, 2020, the District (including the primary government and component units) had the following investments:

<u>Investment Type</u>	<u>Amount</u>	<u>Weighted Average Maturities (yrs)</u>	<u>Ratings</u>	
			<u>S&P</u>	<u>Moody’s</u>
Money Market Mutual Funds	\$ 97,980,163	Under 32 days	AAAm	Aaamf
CSafe	340,533,659	Under 60 days	AAAm	N/A
FFCB	50,978,250	1.13	AA+	Aaa
FNMA	3,309,524	1.97	AA+	Aaa
FHLMC	22,065,982	1.20	AA+	Aaa
FHLB	42,310,494	1.06	AA+	Aaa
US Treasury T-Notes	61,692,012	1.32		
Corporate Bonds	24,328,058	Average 1.03 years	17% AA+ 29% AA- 18% AA 7% A+ 29% AAA	13% Aa3 5% Aa2 30% Aa1 23% A1 29% Aaa
Municipal Bonds	<u>1,013,500</u>	1.23	AAA	Aaa
	<u>\$ 644,211,642</u>			

Local Governmental Pool – The Colorado Surplus Asset Fund (CSafe) is an investment vehicle established under state statute for local governments to pool surplus assets. The State Securities Commissioner administers and enforces all state statutes governing CSafe. CSafe is similar to a money market fund, with each share valued at \$1.00. As of June 30, 2020, CSafe had a balance of \$340,533,659.

Interest rate risk – In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting the weighted average maturity of its overall investment portfolio to less than two years. The Colorado revised statutes generally limit investment maturities to five years. Revenue bonds of U.S. local governments, corporate and bank securities and guaranteed investment contracts not purchased with bond proceeds are limited to maturities of three years or less.

Credit risk - State law allows school districts to invest U.S. treasury securities and other securities guaranteed by the full credit of the U.S. Treasury without any credit quality limitations. Securities issued by the Government National Mortgage Association and by Federal Government Sponsored Enterprises require the highest rating by at least two nationally recognized rating agencies. Money market instruments including bankers acceptances and commercial paper must be rated A-1, P-1, or F-1, or the equivalent by at least two nationally recognized rating agencies. State law allows other securities, including money market funds that are registered under the Federal Investment Company Act

of 1940, if they have assets in excess of \$1 billion or have the highest credit rating from one or more of a nationally recognized rating agency.

Concentration of Credit Risk – The District does diversify its investments so that the impact of potential losses from any one type of security or from any one Individual issuer will be minimized. The District will minimize credit risk by limiting investments to the types of securities listed in District policy and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisers with which the District will do business in accordance with policy. The District has investments in Federal Farm Credit Bank and Federal Home Loan Bank of \$50,978,250 and \$42,310,494 making up 7.91% and 6.57% of the District’s total investments.

Type of Security	Maximum Percentage of the Total Portfolio
U. S. Treasury Obligations	100%
Federal Instrumentality Securities	100%
Repurchase Agreements	100%
Local Government Investment Pools	100%
Money Market Mutual Funds	100%
Time Certificates of Deposit	15%
Commercial Paper and Corporate Debt	50%
Municipal Bonds	30%

Foreign Investment Risk – The District does not allow foreign investments in accordance with state statute restrictions.

Fair Value – The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities’ relationship to benchmark quoted process; Level 3 inputs are significant unobservable inputs.

The District has the following fair value measurements as of June 30, 2020:

Investment by fair value level:	6/30/2020	Fair Value Measurements Using		
		Level 1	Level 2	Level 3
Corporate Bonds	\$ 24,328,058	\$ -	\$ 24,328,058	\$ -
Government Agencies	118,664,250	-	118,664,250	-
Government Bonds	61,692,012	-	61,692,012	-
Municipal Bonds	<u>1,013,500</u>	<u>-</u>	<u>1,013,500</u>	<u>-</u>
Total Investments by fair value level	<u>205,697,820</u>	<u>\$ -</u>	<u>\$ 205,697,820</u>	<u>\$ -</u>
Investments at amortized costs	<u>438,513,822</u>			
	<u>\$ 644,211,642</u>			

4. Capital assets

A summary of changes in capital assets is as follows:

Governmental Activities

	Balance				Balance
	<u>June 30, 2019</u>	<u>Additions</u>	<u>Deletions</u>	<u>Transfers</u>	<u>June 30, 2020</u>
Non-depreciable assets:					
Land	\$ 65,365,144	\$ -	\$ (1,544,780)	\$ -	\$ 63,820,364
Construction in progress	<u>30,914,929</u>	<u>106,043,756</u>	<u>(390,705)</u>	<u>(57,083,352)</u>	<u>79,484,628</u>
Total non-depreciable assets	<u>\$ 96,280,073</u>	<u>\$106,043,756</u>	<u>\$(1,935,485)</u>	<u>\$ (57,083,352)</u>	<u>\$ 143,304,992</u>
Depreciable assets:					
Buildings and site improvements	\$ 1,777,550,963	\$ 1,234,637	\$ (14,431,615)	\$ 57,083,352	\$ 1,821,437,337
Equipment and vehicles – Internal service funds	34,091,896	2,599,733	(358,762)	-	36,332,867
Equipment and vehicles	<u>75,963,009</u>	<u>7,189,665</u>	<u>(3,054,979)</u>	<u>-</u>	<u>80,097,695</u>
Total depreciable assets	<u>\$ 1,887,605,868</u>	<u>\$ 11,024,035</u>	<u>\$(17,845,355)</u>	<u>\$ 57,083,352</u>	<u>\$ 1,937,867,900</u>
Less accumulated depreciation for:					
Building and site improvements	\$(1,065,905,773)	\$(59,515,412)	\$ 9,679,793	\$ -	\$(1,115,741,392)
Equipment and vehicles – Internal service funds	(28,153,506)	(1,671,762)	357,397	-	(29,467,871)
Equipment and vehicles	<u>(51,620,876)</u>	<u>(4,221,678)</u>	<u>2,991,683</u>	<u>-</u>	<u>(52,850,871)</u>
Total accumulated depreciation	<u>\$(1,145,680,155)</u>	<u>\$(65,408,852)</u>	<u>\$ 13,028,873</u>	<u>\$ -</u>	<u>\$(1,198,060,134)</u>
Total capital assets, net	<u>\$ 838,205,786</u>	<u>\$ 51,658,939</u>	<u>\$(6,751,967)</u>	<u>\$ -</u>	<u>\$ 883,112,758</u>

Note: In the reconciliation of governmental funds balance sheet to statement of net position on page 37, internal service funds will be a reconciling item with the capital assets added.

Business-type activities

A summary of changes in child care fund capital assets is as follows:

	Balance				Balance
	<u>June 30, 2019</u>	<u>Additions</u>	<u>Deletions</u>	<u>Transfers</u>	<u>June 30, 2020</u>
Equipment	\$ 456,681	\$ 89,602	\$ -	\$ -	\$ 546,283
Accumulated depreciation	<u>(283,978)</u>	<u>(17,737)</u>	<u>-</u>	<u>-</u>	<u>(301,715)</u>
Total	<u>\$ 172,703</u>	<u>\$ 71,865</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 244,568</u>

A summary of changes in Property management fund capital assets is as follows:

	Balance				Balance
	<u>June 30, 2019</u>	<u>Additions</u>	<u>Deletions</u>	<u>Transfers</u>	<u>June 30, 2020</u>
Equipment	\$ 2,358,677	\$ 26,922	\$ -	\$ -	\$ 2,385,599
Accumulated depreciation	<u>(1,315,010)</u>	<u>(145,310)</u>	<u>-</u>	<u>-</u>	<u>(1,460,320)</u>
Total	<u>\$ 1,043,667</u>	<u>\$(118,388)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 925,279</u>

Total capital assets being depreciated, business-type activities	\$ 2,931,882
Accumulated depreciation	<u>(1,762,035)</u>
Business-type activities capital assets, net	<u>\$ 1,169,847</u>

Discretely presented component units

A summary of changes in component unit charter schools capital assets is as follows:

	Balance July 1, 2019	Additions	Deletions	Transfers	Balance June 30, 2020
Non-depreciable assets:					
Land	\$ 15,062,438	\$ 1,730,711	\$ -	\$ -	\$ 16,793,149
Construction in progress	<u>13,847,415</u>	<u>15,703,163</u>	<u>(1,980)</u>	<u>(3,865,738)</u>	<u>25,682,860</u>
Total Non-depreciable assets:	<u>\$ 28,909,853</u>	<u>\$ 17,433,874</u>	<u>\$ (1,980)</u>	<u>\$ (3,865,738)</u>	<u>\$ 42,476,009</u>
Depreciable assets:					
Buildings and equipment	\$ 105,208,416	\$ 15,864,862	\$ (57,342)	\$ 3,865,738	\$ 124,881,674
Accumulated depreciation	<u>(27,893,036)</u>	<u>(11,941,430)</u>	<u>49,849</u>	<u>-</u>	<u>(39,784,617)</u>
Total Depreciable assets:	<u>\$ 77,315,380</u>	<u>\$ 3,923,432</u>	<u>\$ (7,493)</u>	<u>\$ 3,865,738</u>	<u>\$ 85,097,057</u>
Total	<u>\$ 106,225,233</u>	<u>\$ 21,357,306</u>	<u>\$ (9,473)</u>	<u>\$ -</u>	<u>\$ 127,573,066</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General Administration	\$ 148,082
School Administration	8,585,574
General Instruction	48,651,584
Special Ed Instruction	320,045
Instructional Support	369,699
Operations & Maintenance	2,394,997
Transportation	3,051,352
Food Services	215,757
Capital assets held by the District's internal service funds	<u>1,671,762</u>
Total depreciation expense – governmental activities	<u>\$ 65,408,852</u>

Business-type activities:

Child care	\$ 17,737
Property management	<u>145,310</u>
Total depreciation expense – business-type activities	<u>\$ 163,047</u>

Construction commitments

The District has active construction projects as of June 30, 2020. The projects include renovations, new schools and site improvements. At year end, commitments with contractors on all projects are too numerous to list. All accumulated resources for capital projects are reserved for construction commitments. A list of significant commitments as of June 30, 2020, are as follows:

	<u>Spent-to-Date</u>	<u>Remaining Commitment</u>
Alameda Jr-Sr Addition	\$ 2,410,100	\$26,857,858
Kendrick Lakes ES New School	6,352,065	14,271,400
District Wide Field Improvements	10,076,760	12,184,272
Green Mountain HS Addition	4,205,829	9,685,599
Conifer HS Addition & Upgrades	1,568,026	8,874,180
Arvada HS Addition & Upgrades	11,228,936	6,053,298
Wilmot ES Addition & Upgrades	4,899,254	3,228,744
Lincoln Academy Charter Upgrades	1,841,420	2,917,026

5. Transfers

The District transfers amounts between funds to meet their operational needs and legal requirements. At June 30, 2020, the detail for these transfers from the general fund and property management fund to other funds is as follows:

Transfers In (Receiving Fund)	Transfers Out (Paying Fund)		
	General Fund	Property Management Fund	Total
Campus activity fund	\$ 596,441	\$ 400,000	\$ 996,441
Child Care fund	4,161,820	-	4,161,820
Transportation fund	18,319,843	-	18,319,843
Food Service fund	3,900,000	-	3,900,000
Capital reserve capital projects fund	23,634,494	250,000	23,884,494
General Fund	-	200,000	200,000
Net transfers within funds	50,612,598	850,000	51,462,598
Internal service funds	15,884,723	-	15,884,723
Net transfers into the proprietary funds	15,884,723	-	15,884,723
Total Transfers out	66,497,321	850,000	67,347,321
Net General Fund transfers	\$ 66,497,321	\$ (200,000)	\$ 66,297,321

6. Reconciliation of government-wide and fund financial statements

The governmental funds balance sheet includes a reconciliation between *fund balances – total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. Additionally, the governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation

between *net change in fund balances – total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities.

These reconciliations detail items that require adjustment to convert from the current resources measurement and modified accrual basis for governmental fund statements to the economic resources measurement and full accrual basis used for government-wide statements. However, certain items having no effect on measurement and basis were eliminated from the government fund statements during the consolidation of governmental activities. The transfer covers interfund borrowing for construction management administration costs.

Due to the capital reserve capital projects fund from building fund – fund statements	\$ 2,313,302
Elimination of governmental activity	<u>(2,313,302)</u>
Due to the primary government – governmental activities	<u>\$ -</u>

7. Capital leases and certificates of participation (COP's)

Certificates of participation terms are twenty years with interest ranging from 0.75 percent to 5 percent. Certificates of participation and capital lease obligations for the fiscal year ended June 30, 2020, are comprised of the following:

	Balance <u>June 30, 2019</u>	<u>Additions</u>	<u>Retirements</u>	Outstanding <u>June 30, 2020</u>	<u>Current Portion</u>
<u>Governmental activities</u>					
Supplemental Ret COP's 2015 Refunding	\$ 19,900,000	\$ -	\$ (2,435,000)	\$ 17,465,000	\$ 2,480,000
2016 Construction COP's	43,940,000	-	(1,560,000)	42,380,000	1,605,000
Free Horizon Montessori Acquisition	5,585,000	-	(5,585,000)	-	-
Less deferred amounts:					
Premiums	<u>2,246,039</u>	<u>-</u>	<u>(218,077)</u>	<u>2,027,962</u>	<u>-</u>
Governmental activity long-term liabilities	<u>\$ 71,671,039</u>	<u>\$ -</u>	<u>\$ (9,798,077)</u>	<u>\$ 61,872,962</u>	<u>\$ 4,085,000</u>

The 2015 COP's refunded the 2006 COP's that were issued and applied towards the Supplemental Retirement Plan unfunded actuarial accrued liability. The security for the 2015 COP's consists of four schools, the net book value as of June 30, 2020 was \$7,984,271. The 2016 COP's were issued for construction of one new elementary school and renovation of Sierra. The security consists of land and building of one high school with a net book value as of June 30, 2020 of \$3,490,553.

	Balance <u>June 30, 2019</u>	<u>Additions</u>	<u>Retirements</u>	Outstanding <u>June 30, 2020</u>	<u>Current Portion</u>
<u>Component unit activities:</u>					
Component units – Buildings/Capital leases	\$ 69,865,543	\$ 31,285,000	\$ (19,560,291)	\$ 81,590,252	\$ 1,888,583
Less deferred amounts:					
For discounts and premiums	<u>(23,854)</u>	<u>-</u>	<u>(5,529)</u>	<u>(29,283)</u>	<u>-</u>
Total Component unit capital lease	<u>\$ 69,841,689</u>	<u>\$ 31,285,000</u>	<u>\$ (19,565,820)</u>	<u>\$ 81,560,869</u>	<u>\$ 1,888,583</u>
Component Units - Promissory notes	<u>\$ 688,505</u>	<u>\$ 174,000</u>	<u>\$ (688,205)</u>	<u>\$ 174,000</u>	<u>\$ 67,357</u>

For financial reporting purposes, the District follows the requirements of GAAP; for capital leases, the present value of future minimum lease payments is shown as a liability and related assets are capitalized in the basic financial statements. It is the expectation that the leases will be renewed annually until title to the related property is acquired pursuant to the leases.

Capital leases and COP's have the following minimum annual lease payments:

Capital Leases

Fiscal Year Ending <u>June 30</u>	Governmental Activities COP's		Component Units Charter Schools	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2021	\$ 4,085,000	\$2,123,770	\$ 1,888,583	\$ 3,839,564
2022	4,205,000	2,012,090	2,362,534	3,676,909
2023	4,340,000	1,872,358	2,480,213	3,565,883
2024	4,515,000	1,703,836	2,548,232	3,449,020
2025	4,685,000	1,522,803	2,706,609	3,327,164
2026-2030	15,410,000	5,101,149	53,134,081	11,320,937
2031-2035	13,450,000	2,577,503	7,755,000	3,658,931
2036-2040	9,155,000	462,829	5,165,000	1,882,500
2041-2045	-	-	3,365,000	430,115
2046-2047	-	-	185,000	12,025
Total	<u>\$59,845,000</u>	<u>\$17,376,338</u>	<u>\$81,590,252</u>	<u>\$35,163,048</u>

Promissory note

Fiscal Year Ending <u>June 30</u>	Component Units Charter Schools	
	<u>Principal</u>	<u>Interest</u>
2022	\$ 67,357	\$ 1,576
2022	106,643	534
Total	<u>\$ 174,000</u>	<u>\$ 2,110</u>

The District has appropriated amounts from 2021 revenues in the general fund to meet the lease payments for the COP principal and interest which is due in 2021.

8. General obligation bonds payable

The district issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds payable and payments on the bonds for the fiscal year ended June 30, 2020 are comprised of the following:

\$233,400,000 2010 Series Refunding Bonds due in semi-annual installments with annual payments of \$844,400 to \$35,335,375 through December 15, 2024. Interest rate: 2.00% to 5.25%.	\$158,535,000
\$69,540,000 2012 Series Refunding Bonds due in semi-annual installments with annual payments of \$854,250 to \$35,024,250 through December 15, 2026. Interest rate: 3.50% to 5.00%.	69,540,000

\$99,000,000 2012 Series Bonds due in semi-annual installments with annual payments of \$30,375 to \$1,245,375 through December 15, 2022. Interest rate: 2.00% to 5.00%. This bond was partially refunded in fiscal year 2018.	3,505,000
\$70,395,000 2017 Series Refunding Bonds due in semi-annual installments with annual payments of \$162,400 to \$10,822,400 through December 15, 2032. Interest rate: 2.00% to 3.90%.	70,395,000
\$326,490,000 2018 Series Bonds due in semi-annual installments with annual payments of \$930,375 to \$38,645,375 through December 15, 2038. Interest rate: 1.82% to 3.56%.	<u>311,490,000</u>
Total	<u>\$613,465,000</u>

The District issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds payable and payments on the bonds for the fiscal year ended June 30, 2020 are comprised of the following:

<u>General obligation bonds:</u>	<u>Balance June 30, 2019</u>	<u>New and Refunding Issues</u>	<u>Payments & Amortization of Discount</u>	<u>Balance June 30, 2020</u>	<u>Current Portion</u>
Refunding - 2010	\$186,275,000	\$ -	\$(27,740,000)	\$158,535,000	\$29,125,000
Refunding - 2012	69,540,000	-	-	69,540,000	-
Construction - 2012	4,585,000	-	(1,080,000)	3,505,000	1,120,000
Refunding – 2017	70,395,000	-	-	70,395,000	-
Series - 2018	326,490,000	-	(15,000,000)	311,490,000	15,000,000
Less deferred amounts: Discounts & Premiums	73,344,404	-	(7,858,369)	65,486,035	-
	<u>\$730,629,404</u>	<u>-</u>	<u>\$(51,678,369)</u>	<u>\$678,951,035</u>	<u>\$ 45,245,000</u>

Future year's general obligation bonds repayment schedule:

<u>Fiscal Year Ending June 30</u>	<u>Principal</u>	<u>Interest</u>
2021	\$ 45,245,000	\$ 28,475,025
2022	31,750,000	26,588,900
2023	33,275,000	24,996,475
2024	34,805,000	23,319,350
2025	36,495,000	21,564,225
2026-2030	149,040,000	84,195,875
2031-2035	142,275,000	52,189,625
2036-2039	140,580,000	14,286,200
Total	<u>\$ 613,465,000</u>	<u>\$ 275,615,675</u>

The bonds are secured by the District's covenant to certify a rate of levy sufficient to meet the principal and interest payments with respect to the bonds. Payment of principal and interest for general obligation bonds is made from the bond redemption debt service fund. The legal debt limit and debt margin as of June 30, 2020, are \$2,142,426,206 and \$1,605,512,713, respectively. Management of the District believes it is in compliance with the legal debt limit.

9. Defeased debt

In December 2017, the District issued bonds of \$70,395,000 for the purpose of refunding the long term portion of the 2012 Series Bonds. The 2012 Series Bonds have short-term maturity bonds remaining through 2022 for \$4,585,000 remaining. The proceeds of these bonds were placed in an irrevocable trust to provide the future debt service payments on the defeased bonds that have a call date of 12/15/2022. The trust account assets and the liabilities for the defeased bonds are not included in the District's basic financial statements. At June 30, 2020 the defeased debt and outstanding principal was \$72,260,000 and assets in trust were \$80,281,255.

10. Risk management

The employee benefits fund and insurance reserve fund are provided to maintain and to account for insurance reserves on a self-insurance basis and other benefits provided to employees. The insurance reserve fund was established in 1981 by the Colorado Legislature to provide insurance reserves to fund certain liability, property and workers' compensation claims, including estimates for incurred but not reported claims, premiums and applicable administrative costs. The Insurance Reserve Fund allows the District to manage its exposure to risk, i.e., loss of assets by fire, weather, etc., loss through third party litigation, and work place injury obligations based on statutory requirements imposed by the Workers' Compensation Act. This is accomplished by self-insuring at the various risk retention levels and the purchase of appropriate excess insurance coverage above the risk retention levels.

For property insurance on wind and hail damage peril the District has a deductible of two percent of each building value. All other property perils have a \$100,000 deductible. The District retains the first \$500,000 of any liability loss, or school entity professional errors and omissions loss. The District also retains the first \$500,000 of any in state automobile liability loss and the first \$350,000 of any out of state automobile liability loss. For workers' compensation losses the District retains the first \$450,000. In order to minimize expenditures for self-insured losses and for excess premiums, the District adjusts its own workers' compensation claims and manages the handling of all other claims. The District manages a loss control program and maintains a security department and system, which provides for around-the-clock computerized monitoring of District facilities for intrusion and fire.

The cost of insurance reserve fund claims and premiums are recorded when incurred. Estimates for unsettled and incurred but not reported claims in the amount of \$6,253,059 are included as an estimated liability in the insurance reserve fund as of June 30, 2020. Claim liabilities are calculated considering the effects of inflation and claim settlement trends that include such factors as pay-out amounts and economic and social indicators. The incurred but not reported amount was calculated by Aon Risk Solutions at the request of the District. It is contained in the Unpaid Loss and Allocated Loss Adjustment Expense Reserve Review as of June 30, 2020 for the District. The claim liability

is classified as current as the bulk of the claims are expected to be settled within the year. There were no claims exceeding the excess coverage in the past three years.

The change in the Insurance Reserve Fund estimates for unsettled and incurred but not reported claims are:

Balance July 1, 2019	\$ 6,157,883
Increase (Decrease) in estimated claims:	
Estimated property claims	(12,824)
Automobile claims	(95,280)
General liability claims	(11,433)
Workers' compensation claims	<u>214,713</u>
Balance June 30, 2020	<u>\$ 6,253,059</u>

The following is a reconciliation of changes in the aggregate liabilities for claims for the current fiscal year and the prior fiscal year:

	<u>2019</u>	<u>2020</u>
Amount of claims liabilities at July 1	\$ 4,829,396	\$ 6,157,883
Incurred claims and change in reserve	8,966,512	5,764,211
Payments on claims	<u>(7,638,025)</u>	<u>(5,669,035)</u>
Amount of claims liabilities at June 30	<u>\$ 6,157,883</u>	<u>\$ 6,253,059</u>

The employee benefits fund was established in 1984 to account for the District's previous self-insured medical plan and retired paid-up life insurance programs for eligible employees, retirees, dependents, and other approved individuals. The employee benefits fund is reimbursed by the other funds based on predetermined rates or allowances. Included in the current liability total in the Employee Benefits Fund is \$238,800 and \$39,200 to cover the estimated cost of claims incurred but not paid or reported as of June 30, 2020, related to the District's self-insured dental and vision plans respectively and \$156,341 for medical insurance and other benefit premiums. The claim liability is classified as current as the bulk of the claims are expected to be settled within the year.

	<u>2019</u>	<u>2020</u>
Amount of claims liabilities at July 1	\$ 302,413	\$ 297,000
Incurred claims and change in reserve	5,799,686	5,799,366
Payments on claims	<u>(5,805,099)</u>	<u>(5,818,366)</u>
Amount of claims liabilities at June 30	<u>\$ 297,000</u>	<u>\$ 278,000</u>

11. Commitments and contingencies

A number of claims are presently pending against the District, but management believes final settlement of these matters will not result in any material adverse effect on the financial operations of the District. The District receives revenues from various federal and state grant programs subject to final review and approval as to allow ability of expenditures by the respective grantor agencies. District management believes that disallowances, if any, will be immaterial to the basic financial statements. From time to time, the District enters into long-term construction contracts for which future commitments may exist.

12. Defined Benefit Pension plan

The Colorado General Assembly passed significant pension reform through Senate Bill (SB) 18-200: *Concerning Modifications To the Public Employees' Retirement Association Hybrid Defined Benefit Plan Necessary to Eliminate with a High Probability the Unfunded Liability of the Plan Within the Next Thirty Years*. The bill was signed into law

by Governor Hickenlooper on June 4, 2018. SB 18-200 makes changes to certain benefit provisions. Some, but not all, of these changes were in effect as of 6/30/2020.

General Information about the Pension Plan

Plan description. Eligible employees of the District are provided with pensions through the School Division Trust Fund (SDTF)—a cost-sharing multiple-employer defined benefit pension plan administered by PERA. Plan benefits are specified in Title 24, Article 51 of the Colorado Revised Statutes (C.R.S.), administrative rules set forth at 8 C.C.R. 1502-1, and applicable provisions of the federal Internal Revenue Code. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available comprehensive annual financial report (CAFR) that can be obtained at www.copera.org/investments/pera-financial-reports.

Benefits provided as of December 31, 2019. PERA provides retirement, disability, and survivor benefits. Retirement benefits are determined by the amount of service credit earned and/or purchased, highest average salary, the benefit structure(s) under which the member retires, the benefit option selected at retirement, and age at retirement. Retirement eligibility is specified in tables set forth at C.R.S. § 24-51-602, 604, 1713, and 1714.

The lifetime retirement benefit for all eligible retiring employees under the PERA benefit structure is the greater of the:

- Highest average salary multiplied by 2.5 percent and then multiplied by years of service credit.
- The value of the retiring employee's member contribution account plus a 100 percent match on eligible amounts as of the retirement date. This amount is then annuitized into a monthly benefit based on life expectancy and other actuarial factors.

In all cases the service retirement benefit is limited to 100 percent of highest average salary and also cannot exceed the maximum benefit allowed by federal Internal Revenue Code.

Members may elect to withdraw their member contribution accounts upon termination of employment with all PERA employers; waiving rights to any lifetime retirement benefits earned. If eligible, the member may receive a match of either 50 percent or 100 percent on eligible amounts depending on when contributions were remitted to PERA, the date employment was terminated, whether 5 years of service credit has been obtained and the benefit structure under which contributions were made.

As of December 31, 2019, benefit recipients who elect to receive a lifetime retirement benefit are generally eligible to receive post-retirement cost-of-living adjustments in certain years, referred to as annual increases in the C.R.S. Pursuant to SB 18-200, there are no annual increases (AI) for 2019 for all benefit recipients. Thereafter, benefit recipients under the PERA benefit structure who began eligible employment before January 1, 2007 and all benefit recipients of the benefit structure will receive an annual increase, unless PERA has a negative investment year, in which case the annual increase for the next three years is the lesser of 1.5 percent or the average of the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W) for the prior calendar year. Benefit recipients under the PERA benefit structure who began eligible employment after January 1, 2007 will receive the lesser of an annual increase of 1.5 percent of the average CPI-W for the prior calendar year, not to exceed 10 percent of PERA's Annual Increase Reserve (AIR) for the SCHDTF. The automatic adjustment provision may raise or lower the aforementioned AI for a given year by up to one-quarter of 1 percent based on the parameters specified in C.R.S. § 24-51-413.

Disability benefits are available for eligible employees once they reach five years of earned service credit and are determined to meet the definition of disability. The disability benefit amount is based on the lifetime retirement benefit formula(s) shown above considering a minimum 20 years of service credit, if deemed disabled.

Survivor benefits are determined by several factors, which include the amount of earned service credit, highest average salary of the deceased, the benefit structure(s) under which service credit was obtained, and the qualified survivor(s) who will receive the benefits.

Contributions provisions as of June 30, 2020: Eligible employees of, the District and the state are required to contribute to the SCHDTF at a rate set by Colorado statute. The contribution requirements for the SCHDTF are established under C.R.S. § 24-51-401, *et seq.* and § 24-51-413. Eligible employees are required to contribute 8.75% of their PERA-includable salary during the period of July 1, 2019 through June 30, 2020.

Employer contribution requirements are summarized in the table below:

	July 1, 2018 Through June 30, 2019	July 1, 2019 Through June 30, 2020
Employer contribution rate	10.15%	10.40%
Amount of employer contribution apportioned to the Health Care Trust Fund as specified in C.R.S. § 24-51-208(1)(f)	(1.02)%	(1.02)%
Amount apportioned to the SCHDTF	9.13%	9.38%
Amortization Equalization Disbursement (AED) as specified in C.R.S. § 24-51-411	4.50%	4.50%
Supplemental Amortization Equalization Disbursement (SAED) as specified in C.R.S. § 24-51-411	5.50%	5.50%
Total employer contribution rate to the SCHDTF	19.13%	19.38%

Contribution rates for the SCHDTF are expressed as a percentage of salary as defined in C.R.S. § 24-51-101(42).

As specified in C.R.S. § 24-51-413, the State is required to contribute \$225 million each year to PERA starting on July 1, 2018. A portion of the direct distribution payment is allocated to the SCHDTF based on the proportionate amount of annual payroll of the SCHDTF to the total annual payroll of the SCHDTF, State Division Trust Fund, Judicial Division Trust Fund, and Denver Public Schools Division Trust Fund. A portion of the direct distribution allocated to the SCHDTF is considered a nonemployer contribution for financial reporting purposes.

Subsequent to the SCHDTF's December 31, 2019, measurement date, HB 20-1379 *Suspend Direct Distribution to PERA Public Employees Retirement Association for 2020-21 Fiscal Year*, was passed into law during the 2020 legislative session and signed by Governor Polis on June 29, 2020. This bill suspends the July 1, 2020, \$225 million direct distribution allocated to the State, School, Judicial, and DPS Divisions, as required under Senate Bill 18-200.

Employer contributions are recognized by the SCHDTF in the period in which the compensation becomes payable to the member and the District is statutorily committed to pay the contributions to the SCHDTF. Employer contributions recognized by the SCHDTF from the District were \$112,632,076 for the year ended June 30, 2020.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The net pension liability for the SCHDTF was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2018. Standard update procedures were used to roll-forward the total pension liability to December 31, 2019. The District proportion of the net pension liability was based on the District contributions to the SCHDTF for the calendar year 2019 relative to the total contributions of participating employers and the State as a nonemployer contributing entity.

At June 30, 2020, the District reported a liability of \$1,347,298,359 for its proportionate share of the net pension liability that reflected a reduction for support from the State as a nonemployer contributing entity. The amount recognized by the District as its proportionate share of the net pension liability, the related support from the State as a nonemployer contributing entity, and the total portion of the net pension liability that was associated with the District were as follows:

The District's proportionate share of the net pension liability	\$1,347,298,359
The State's proportionate share of the net pension liability as a nonemployer contributing entity associated with the District	\$ 170,887,660
Total	\$1,518,186,019

At December 31, 2019, the District which includes component units proportionate share was 9.71 percent, which was an increase of .19 percent from its proportion measured as of December 31, 2018. The District's proportion which excludes component units is reflected in the RSI.

For the year ended June 30, 2020, the District recognized pension expense of \$(235,180,256) and revenue of \$5,822,686 for support from the State as a nonemployer contributing entity. At June 30, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between expected and actual experience	\$73,428,648	\$ -
Changes of assumptions or other inputs	38,463,310	611,121,769
Net difference between projected and actual earnings on pension plan investments	-	159,600,902
Changes in proportion and differences between contributions recognized and proportionate share of contributions	29,622,732	148,645,557
Contributions subsequent to the measurement date	52,799,709	-
Total	\$194,314,399	\$919,368,228

\$52,799,709 reported as deferred outflows of resources related to pensions, resulting from contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2021	\$(437,715,376)
2022	(294,461,801)
2023	8,602,278
2024	(54,278,639)
2025	-
Thereafter	-

Actuarial assumptions. The total pension liability in the December 31, 2018 actuarial valuation was determined using the following actuarial cost method, actuarial assumptions and other inputs:

Actuarial cost method	Entry age
Price inflation	2.40 percent
Real wage growth	1.10 percent
Wage inflation	3.50 percent
Salary increases, including wage inflation	3.50 – 9.70 percent
Long-term investment rate of return, net of pension plan investment expenses, including price inflation	7.25 percent
Discount rate	7.25 percent
Post-retirement benefit increases:	
PERA benefit structure hired prior to 1/1/07; and DPS benefit structure (automatic) ¹	
1.25 percent compounded annually	
PERA benefit structure hired after 12/31/06 (ad hoc, substantively automatic) ¹	Financed by the Annual Increase Reserve

¹ For 2019, the annual increase was 0.0 percent.

Healthy mortality assumptions for active members reflect the RP-2014 White Collar Employee Mortality Table, a table specifically developed for actively working people. To allow for an appropriate margin of improved mortality prospectively, the mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates.

Post-retirement non-disabled mortality assumptions were based on the RP-2014 Healthy Annuitant Mortality Table, adjusted as follows:

- **Males:** Mortality improvement projected to 2018 using the MP-2015 projection scale, a 93 percent factor applied to rates for ages less than 80, a 113 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- **Females:** Mortality improvement projected to 2020 using the MP-2015 projection scale, a 68 percent factor applied to rates for ages less than 80, a 106 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

For disabled retirees, the mortality assumption was based on 90 percent of the RP-2014 Disabled Retiree Mortality Table.

The actuarial assumptions used in the December 31, 2018, valuation were based on the results of the 2016 experience analysis for the periods January 1, 2012, through December 31, 2015, as well as, the October 28, 2016, actuarial assumptions workshop and were adopted by the PERA Board during the November 18, 2016, Board meeting.

The long-term expected return on plan assets is reviewed as part of regular experience studies prepared every four or five years for PERA. Recently, this assumption has been reviewed more frequently. The most recent analyses were outlined in presentations to PERA’s Board on October 28, 2016.

Several factors were considered in evaluating the long-term rate of return assumption for the SCHDTF, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

As of the most recent adoption of the long-term expected rate of return by the PERA Board, the target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	30 Year Expected Geometric Real Rate of Return
U.S. Equity – Large Cap	21.20%	4.30%
U.S. Equity – Small Cap	7.42%	4.80%
Non U.S. Equity – Developed	18.55%	5.20%
Non U.S. Equity – Emerging	5.83%	5.40%
Core Fixed Income	19.32%	1.20%
High Yield	1.38%	4.30%
Non U.S. Fixed Income – Developed	1.84%	0.60%
Emerging Market Debt	0.46%	3.90%
Core Real Estate	8.50%	4.90%
Opportunity Fund	6.00%	3.80%
Private Equity	8.50%	6.60%
Cash	1.00%	0.20%
Total	100.00%	

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 7.25 percent.

Discount rate. The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.50 percent.
- Employee contributions were assumed to be made at the member contribution rates in effect for each year, including the scheduled increases in SB 18-200 and the additional 0.50 percent resulting from the 2018 AAP assessment, statutorily recognized July 1, 2019, and effective July 1, 2020. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law for each year, including the scheduled increase in SB 18-200 and the additional 0.50 percent, resulting from the 2018 AAP assessment, statutorily recognized July 1, 2019, and effective July 1, 2020. Employer contributions also include the current and estimated future AED and SAED, until the actuarial value funding ratio reaches 103 percent, at which point, the AED and SAED will each drop 0.50 percent every year until they are zero. Additionally, estimated employer contributions reflect reductions for the funding of the AIR and retiree health care benefits. For future plan members, employer contributions were further reduced by the estimated amount of total service costs for future plan members not financed by their member contributions.
- As specified in law, the state provides an annual direct distribution of \$225 million, which commenced July 1, 2018, that is proportioned between the State, School, Judicial, and DPS Division Trust Funds based upon the covered payroll of each Division. The annual direct distribution ceases when all Division Trust Funds are fully funded.

- Employer contributions and the amount of total service costs for future plan members were based upon a process to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.
- The AIR balance was excluded from the initial fiduciary net position, as, per statute, AIR amounts cannot be used to pay benefits until transferred to either the retirement benefits reserve or the survivor benefits reserve, as appropriate. AIR transfers to the fiduciary net position and the subsequent AIR benefit payments were estimated and included in the projections.
- The projected benefit payments reflect the lowered annual increase cap, from 1.50 percent to 1.25 percent resulting from the 2018 AAP assessment, statutorily recognized July 1, 2019, and effective July 1, 2020.
- Benefit payments and contributions were assumed to be made at the middle of the year.

Based on the above assumptions and methods, the projection test indicates the SCHDTF’s fiduciary net position was projected to be available to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return of 7.25 percent on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The discount rate determination does not use the municipal bond rate, and therefore, the discount rate is 7.25 percent. There was no change in the discount rate from the prior measurement date.

Sensitivity of the District proportionate share of the net pension liability to changes in the discount rate. The following presents the proportionate share of the net pension liability calculated using the discount rate of 7.25 percent, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25 percent) or 1-percentage-point higher (8.25 percent) than the current rate:

	1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
Proportionate share of the net pension liability	\$1,786,806,093	\$1,347,298,359	\$978,293,320

Pension plan fiduciary net position. Detailed information about the SCHDTF’s fiduciary net position is available in PERA’s CAFR which can be obtained at www.copera.org/investments/pera-financial-reports.

13. Defined Benefit Other Post Employment Benefit (OPEB) Plan

General Information about the OPEB Plan

Plan description. Eligible employees of the District are provided with OPEB through the HCTF—a cost-sharing multiple-employer defined benefit OPEB plan administered by PERA. The HCTF is established under Title 24, Article 51, Part 12 of the Colorado Revised Statutes (C.R.S.), as amended. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. Title 24, Article 51, Part 12 of the C.R.S., as amended, sets forth a framework that grants authority to the PERA Board to contract, self-insure, and authorize disbursements necessary in order to carry out the purposes of the PERACare program, including the administration of the premium subsidies. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available comprehensive annual financial report (CAFR) that can be obtained at www.copera.org/investments/pera-financial-reports.

Benefits provided. The HCTF provides a health care premium subsidy to eligible participating PERA benefit recipients and retirees who choose to enroll in one of the PERA health care plans, however, the subsidy is not available if only enrolled in the dental and/or vision plan(s). The health care premium subsidy is based upon the benefit structure under which the member retires and the member’s years of service credit. For members who retire having service credit with employers in the Denver Public Schools (DPS) Division and one or more of the other four Divisions (State, School, Local Government and Judicial), the premium subsidy is allocated between the HCTF and the Denver Public Schools

Health Care Trust Fund (DPS HCTF). The basis for the amount of the premium subsidy funded by each trust fund is the percentage of the member contribution account balance from each division as it relates to the total member contribution account balance from which the retirement benefit is paid.

C.R.S. § 24-51-1202 et seq. specifies the eligibility for enrollment in the health care plans offered by PERA and the amount of the premium subsidy. The law governing a benefit recipient's eligibility for the subsidy and the amount of the subsidy differs slightly depending under which benefit structure the benefits are calculated. All benefit recipients under the PERA benefit structure and all retirees under the DPS benefit structure are eligible for a premium subsidy, if enrolled in a health care plan under PERACare. Upon the death of a DPS benefit structure retiree, no further subsidy is paid.

Enrollment in the PERACare is voluntary and is available to benefit recipients and their eligible dependents, certain surviving spouses, and divorced spouses and guardians, among others. Eligible benefit recipients may enroll into the program upon retirement, upon the occurrence of certain life events, or on an annual basis during an open enrollment period.

PERA Benefit Structure

The maximum service-based premium subsidy is \$230 per month for benefit recipients who are under 65 years of age and who are not entitled to Medicare; the maximum service-based subsidy is \$115 per month for benefit recipients who are 65 years of age or older or who are under 65 years of age and entitled to Medicare. The basis for the maximum service-based subsidy, in each case, is for benefit recipients with retirement benefits based on 20 or more years of service credit. There is a 5 percent reduction in the subsidy for each year less than 20. The benefit recipient pays the remaining portion of the premium to the extent the subsidy does not cover the entire amount.

For benefit recipients who have not participated in Social Security and who are not otherwise eligible for premium-free Medicare Part A for hospital-related services, C.R.S. § 24-51-1206(4) provides an additional subsidy. According to the statute, PERA cannot charge premiums to benefit recipients without Medicare Part A that are greater than premiums charged to benefit recipients with Part A for the same plan option, coverage level, and service credit. Currently, for each individual PERACare enrollee, the total premium for Medicare coverage is determined assuming plan participants have both Medicare Part A and Part B and the difference in premium cost is paid by the HCTF or the DPS HCTF on behalf of benefit recipients not covered by Medicare Part A.

Contributions. Pursuant to Title 24, Article 51, Section 208(1) (f) of the C.R.S., as amended, certain contributions are apportioned to the HCTF. PERA-affiliated employers of the State, School, Local Government, and Judicial Divisions are required to contribute at a rate of 1.02 percent of PERA-includable salary into the HCTF.

Employer contributions are recognized by the HCTF in the period in which the compensation becomes payable to the member and the District is statutorily committed to pay the contributions. Employer contributions recognized by the HCTF from the District were \$5,928,004 for the year ended June 30, 2020.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2020, the District reported a liability of \$66,246,238 for its proportionate share of the net OPEB liability. The net OPEB liability for the HCTF was measured as of December 31, 2019, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2018. Standard update procedures were used to roll-forward the total OPEB liability to December 31, 2019. The District proportion of the net OPEB liability was based on the District contributions to the HCTF for the calendar year 2019 relative to the total contributions of participating employers to the HCTF.

At December 31, 2019, the District proportion which includes component units was 6.35 percent, which was an increase of 0.16 percent from its proportion measured as of December 31, 2018. The District's proportion which excludes component units is reflected in the RSI.

For the year ended June 30, 2020, the District recognized OPEB expense of \$(1,308,193). At June 30, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between expected and actual experience	\$ 219,840	\$ 11,131,804
Changes of assumptions or other inputs	549,600	-
Net difference between projected and actual earnings on OPEB plan investments	-	1,105,736
Changes in proportion and differences between contributions recognized and proportionate share of contributions	1,617,218	907,260
Contributions subsequent to the measurement date	2,809,331	-
Total	\$5,195,989	\$13,144,800

\$2,809,331 reported as deferred outflows of resources related to OPEB, resulting from contributions subsequent to the measurement date, will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ended June 30:	
2021	\$(2,310,909)
2022	(2,310,791)
2023	(1,990,640)
2024	(2,195,580)
2025	(1,839,852)
Thereafter	(110,370)

Actuarial assumptions. The total OPEB liability in the December 31, 2018 actuarial valuation was determined using the following actuarial cost method, actuarial assumptions and other inputs:

Actuarial cost method	Entry age
Price inflation	2.40 percent
Real wage growth	1.10 percent
Wage inflation	3.50 percent
Salary increases, including wage inflation	3.50 percent in aggregate
Long-term investment rate of return, net of OPEB plan investment expenses, including price inflation	7.25 percent
Discount rate	7.25 percent
Health care cost trend rates	
PERA benefit structure:	
Service-based premium subsidy	0.00 percent
PERACare Medicare plans	5.60 percent in 2019, gradually decreasing to 4.50 percent in 2029
Medicare Part A premiums	3.50 percent in 2019, gradually increasing to 4.50 percent in 2029
PERACare Medicare plans	N/A
Medicare Part A premiums	N/A

Calculations are based on the benefits provided under the terms of the substantive plan in effect at the time of each actuarial valuation and on the pattern of sharing of costs between employers of each fund to that point.

The actuarial assumptions used in the December 31, 2018, valuation were based on the results of the 2016 experience analysis for the periods January 1, 2012, through December 31, 2015, as well as, the October 28, 2016, actuarial assumptions workshop and were adopted by the PERA Board during the November 18, 2016, Board meeting. In addition, certain actuarial assumptions pertaining to per capita health care costs and their related trends are analyzed and reviewed by PERA's actuary, as discussed below.

In determining the additional liability for PERACare enrollees who are age 65 or older and who are not eligible for premium-free Medicare Part A, the following monthly costs/premiums are assumed for 2019 for the PERA Benefit Structure:

Medicare Plan	Cost for Members Without Medicare Part A	Premiums for Members Without Medicare Part A
Medicare Advantage/Self-Insured Prescription	\$601	\$240
Kaiser Permanente Medicare Advantage HMO	\$605	\$237

The 2019 Medicare Part A premium is \$437 per month.

In determining the additional liability for PERACare enrollees in the PERA Benefit Structure who are age 65 or older and who are not eligible for premium-free Medicare Part A, the following chart details the initial expected value of Medicare Part A benefits, age adjusted to age 65 for the year following the valuation date:

Medicare Plan	Cost for Members Without Medicare Part A
Medicare Advantage/Self-Insured Prescription	\$562
Kaiser Permanente Medicare Advantage HMO	\$571

All costs are subject to the health care cost trend rates, as discussed below.

Health care cost trend rates reflect the change in per capita health costs over time due to factors such as medical inflation, utilization, plan design, and technology improvements. For the PERA benefit structure, health care cost trend rates are needed to project the future costs associated with providing benefits to those PERACare enrollees not eligible for premium-free Medicare Part A.

Health care cost trend rates for the PERA benefit structure are based on published annual health care inflation surveys in conjunction with actual plan experience (if credible), building block models and industry methods developed by health plan actuaries and administrators. In addition, projected trends for the Federal Hospital Insurance Trust Fund (Medicare Part A premiums) provided by the Centers for Medicare & Medicaid Services are referenced in the development of these rates. Effective December 31, 2018, the health care cost trend rates for Medicare Part A premiums were revised to reflect the current expectation of future increases in rates of inflation applicable to Medicare Part A premiums.

The PERA benefit structure health care cost trend rates that were used to measure the total OPEB liability are summarized in the table below:

Year	PERACare Medicare Plans	Medicare Part A Premiums
2019	5.60 percent	3.50 percent
2020	8.60 percent	3.50 percent
2021	7.30 percent	3.50 percent
2022	6.00 percent	3.75 percent
2023	5.70 percent	3.75 percent
2024	5.50 percent	3.75 percent
2025	5.30 percent	4.00 percent
2026	5.10 percent	4.00 percent
2027	4.90 percent	4.25 percent
2028	4.70 percent	4.25 percent
2029+	4.50 percent	4.50 percent

Mortality assumptions for the determination of the total pension liability for each of the Division Trust Funds as shown below are applied, as applicable, in the determination of the total OPEB liability for the HCTF. Affiliated employers of the State, School, Local Government, and Judicial Divisions participate in the HCTF.

Healthy mortality assumptions for active members were based on the RP-2014 White Collar Employee Mortality Table, a table specifically developed for actively working people. To allow for an appropriate margin of improved mortality prospectively, the mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates.

Post-retirement non-disabled mortality assumptions for the State and Local Government Divisions were based on the RP-2014 Healthy Annuitant Mortality Table, adjusted as follows:

- **Males:** Mortality improvement projected to 2018 using the MP-2015 projection scale, a 73 percent factor applied to rates for ages less than 80, a 108 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- **Females:** Mortality improvement projected to 2020 using the MP-2015 projection scale, a 78 percent factor applied to rates for ages less than 80, a 109 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

Post-retirement non-disabled mortality assumptions for the School and Judicial Divisions were based on the RP-2014 White Collar Healthy Annuitant Mortality Table, adjusted as follows:

- **Males:** Mortality improvement projected to 2018 using the MP-2015 projection scale, a 93 percent factor applied to rates for ages less than 80, a 113 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- **Females:** Mortality improvement projected to 2020 using the MP-2015 projection scale, a 68 percent factor applied to rates for ages less than 80, a 106 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

For disabled retirees, the mortality assumption was based on 90 percent of the RP-2014 Disabled Retiree Mortality Table.

The following health care costs assumptions were updated and used in the measurement of the obligations for the HCTF:

- Initial per capita health care costs for those PERACare enrollees under the PERA benefit structure who are expected to attain age 65 and older ages and are not eligible for premium-free Medicare Part A benefits were updated to reflect the change in costs for the 2019 plan year.
- The morbidity assumptions were updated to reflect the assumed standard aging factors.
- The health care cost trend rates for Medicare Part A premiums were revised to reflect the then-current expectation of future increases in rates of inflation applicable to Medicare Part A premiums.

The long-term expected return on plan assets is reviewed as part of regular experience studies prepared every four or five years for PERA. Recently, this assumption has been reviewed more frequently. The most recent analyses were outlined in presentations to PERA’s Board on October 28, 2016.

Several factors were considered in evaluating the long-term rate of return assumption for the HCTF, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

As of the most recent adoption of the long-term expected rate of return by the PERA Board, the target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	30 Year Expected Geometric Real Rate of Return
U.S. Equity – Large Cap	21.20 percent	4.30 percent
U.S. Equity – Small Cap	7.42 percent	4.80 percent
Non U.S. Equity – Developed	18.55 percent	5.20 percent
Non U.S. Equity – Emerging	5.83 percent	5.40 percent
Core Fixed Income	19.32 percent	1.20 percent
High Yield	1.38 percent	4.30 percent
Non U.S. Fixed Income – Developed	1.84 percent	0.60 percent
Emerging Market Debt	0.46 percent	3.90 percent
Core Real Estate	8.50 percent	4.90 percent
Opportunity Fund	6.00 percent	3.80 percent
Private Equity	8.50 percent	6.60 percent
Cash	1.00 percent	0.20 percent
Total	100.00 percent	

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 7.25%.

Sensitivity of the the District proportionate share of the net OPEB liability to changes in the Health Care Cost Trend Rates. The following presents the net OPEB liability using the current health care cost trend rates applicable to the PERA benefit structure, as well as if it were calculated using health care cost trend rates that are one percentage point lower or one percentage point higher than the current rates:

	1% Decrease in Trend Rates	Current Trend Rates	1% Increase in Trend Rates
Initial PERACare Medicare trend rate	4.60%	5.60%	6.60%
Ultimate PERACare Medicare Trend Rate	3.50%	4.50%	5.50%
Initial Medicare Part A Trend Rate	2.50%	3.50%	4.50%
Ultimate Medicare Part A Trend Rate	3.50%	4.50%	5.50%
Proportionate Share of the Net OPEB Liability	\$64,670,299	\$66,246,238	\$68,062,299

Discount rate. The discount rate used to measure the total OPEB liability was 7.25 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Updated health care cost trend rates for Medicare Part A premiums as of the December 31, 2019, measurement date.
- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.50 percent.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law and effective as of the measurement date.
- Employer contributions and the amount of total service costs for future plan members were based upon a process to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.
- Benefit payments and contributions were assumed to be made at the middle of the year.

Based on the above assumptions and methods, the projection test indicates the HCTF's fiduciary net position was projected to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return of 7.25 percent on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability. The discount rate determination does not use the municipal bond index rate, and therefore, the discount rate is 7.25 percent.

Sensitivity of the District proportionate share of the net OPEB liability to changes in the discount rate. The following presents the proportionate share of the net OPEB liability calculated using the discount rate of 7.25 percent, as well as what the proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25 percent) or 1-percentage-point higher (8.25 percent) than the current rate:

	1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
Proportionate share of the net OPEB liability	\$74,902,051	\$66,246,238	\$58,839,353

OPEB plan fiduciary net position. Detailed information about the HCTF's fiduciary net position is available in PERA's CAFR, which can be obtained at www.copera.org/investments/pera-financial-reports.

14. Tax Abatement

GASB issued Statement No. 77 *Tax Abatement Disclosures* went into effect in fiscal year 2017. Statement No. 77 captures all abatements between a government and an individual or entity in which the government promises to forego tax revenue and the entity promises to subsequently take a specific action that contributes to the economy. The District receives the majority of its tax revenue from Jefferson County and a small portion from Broomfield County. Responses from both Jefferson County and Broomfield County state that they do not currently have any tax abatement agreements with an individual or entity in which the government promises to forego tax revenue.

15. Budget/GAAP reporting differences

The accompanying statement of revenues, expenditures and changes in fund balance (deficit) for the general fund budget and actual has been prepared on a legally prescribed basis of accounting, which differs from GAAP. The following Revenue and Expenditure (excluding other financing uses) and Fund Balance schedules identify these differences for the general fund. Component units are reported on GAAP basis.

	GAAP Basis Reporting	Effect of: On-behalf State Contributions to PERA	Budget Basis Reporting
Revenues:			
Taxes	\$ 448,216,589	\$ -	\$ 448,216,589
Intergovernmental	344,555,425	(12,943,101)	331,612,324
Investment income	2,375,890	-	2,375,890
Other	19,919,874	-	19,919,874
Total revenues	815,067,778	(12,943,101)	802,124,677
Expenditures:			
Current:			
General administration	30,631,551	(559,349)	30,072,202
School administration	64,122,116	(1,170,904)	62,951,212
General instruction	364,248,926	(6,651,382)	357,597,544
Special education instruction	67,968,411	(1,241,140)	66,727,271
Instructional support	103,609,052	(1,891,957)	101,717,095
Operations and maintenance	78,221,651	(1,428,369)	76,793,282
Principal retirements	2,435,000	-	2,435,000
Interest and fiscal charges	578,043	-	578,043
Total expenditures	711,814,750	(12,943,101)	698,871,649
Excess (deficiency) of revenues over (under) expenditures	103,253,028	-	103,253,028
Other Financing Sources (Uses):			
Transfers out	(66,497,321)	-	(66,497,321)
Transfers in	200,000	-	200,000
Total other financing sources (uses)	(66,297,321)	-	(66,297,321)
Net change in fund balances	36,955,707	-	36,955,707
Fund balances - July 1, 2019	141,067,208		141,067,208
Fund balances - June 30, 2020	\$ 178,022,915	\$ -	\$ 178,022,915

The on-behalf payment contribution from the State to PERA lowers the pension expense and liability to cover the unfunded portion of the pension trust fund.

Required Supplementary Information

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of the District's Proportionate Share of the Net Pension Liability
Last 10 Measurement Periods (began in 2013)

	<u>2019</u>		<u>2018</u>		<u>2017</u>
District's proportion (percentage) of the collective net pension liability	9.0181922946%		8.8525295467%		10.1435305492%
District's proportionate share of the collective pension liability	\$ 1,347,298,359	\$	1,567,522,188	\$	3,280,057,279
State's Proportionate Share of the Net Pension Liability	170,887,660		214,336,891		-
	<u>\$ 1,518,186,019</u>	<u>\$</u>	<u>1,781,859,079</u>	<u>\$</u>	<u>3,280,057,279</u>
Covered payroll	\$ 570,877,669	\$	511,406,769	\$	464,620,159
District's proportionate share of the net pension liability as a percentage of its covered payroll	236.00%		306.51%		705.97%
Plan fiduciary net position as a percentage of the total pension liability	64.52%		57.01%		43.96%

The amounts presented for each fiscal year were determined as of December 31.
This schedule is presented to illustrate the requirement to show information for 10 years. Since years prior to 2013 were not reported in accordance with the current GASB standards, the information is not available.
Primary government only, does not include component units.

	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
	10.4256037294%	10.4006569806%	10.7060040809%	11.1397491568%
\$	3,107,987,859	\$ 1,590,707,061	\$ 1,451,023,165	\$ 1,420,871,997
	-	-	-	-
<u>\$</u>	<u>3,107,987,859</u>	<u>\$ 1,590,707,061</u>	<u>\$ 1,451,023,165</u>	<u>\$ 1,420,871,997</u>
\$	466,519,811	\$ 444,493,990	\$ 448,446,768	\$ 449,164,037
	666.21%	357.87%	323.57%	316.34%
	43.10%	59.20%	62.80%	64.06%



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of the District's Proportionate Share of the Net OPEB Liability
Last 10 Measurement Periods (began in 2016)

	<u>2019</u>		<u>2018</u>		<u>2017</u>		<u>2016</u>
District's proportion (percentage) of the collective net OPEB liability	5.8938040284%		5.7542079222%		5.7635097638%		5.9259699159%
District's proportionate share of the collective OPEB liability	\$ 66,246,238	\$	78,288,417	\$	74,902,573	\$	76,832,214
Covered payroll	\$ 570,877,669	\$	511,406,769	\$	464,620,159	\$	466,519,811
District's proportionate share of the net OPEB liability as a percentage of its covered payroll	11.60%		15.31%		16.12%		16.47%
Plan fiduciary net position as a percentage of the total OPEB liability	24.49%		17.03%		17.53%		16.72%

The amounts presented for each fiscal year were determined as of December 31.
This schedule is presented to illustrate the requirement to show information for 10 years. Since years prior to 2013 were not reported in accordance with the current GASB standards, the information is not available.
Primary government only, does not include component units.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Schedule of Pension Contributions and Related Ratios
 Last 10 Fiscal Years

As of June 30,	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Statutorily required contributions	\$ 112,632,076	\$ 99,722,465	\$ 87,572,892	\$ 86,576,161
Contributions in relation to the statutorily required contribution	<u>112,632,076</u>	<u>99,722,465</u>	<u>87,572,892</u>	<u>86,576,161</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered payroll	581,258,468	521,288,369	470,576,691	471,682,591
Contribution as a percentage of covered payroll	19.38%	19.13%	18.61%	18.35%

The amounts presented for each fiscal year were determined as of June 30.
 Primary government only, does not include component units.

<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
\$ 80,716,775	\$ 76,073,368	\$ 71,460,506	\$ 68,180,512	\$ 64,468,508	\$ 64,159,524
<u>80,716,775</u>	<u>76,073,368</u>	<u>71,460,506</u>	<u>68,180,512</u>	<u>64,468,508</u>	<u>64,159,524</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
455,031,063	450,960,315	445,953,649	450,325,361	452,971,847	478,394,132
17.74%	16.87%	16.02%	15.14%	14.23%	13.41%

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Schedule of OPEB Contributions and Related Ratios
 Last 10 Fiscal Years

As of June 30,	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Statutorily required contributions	\$ 5,928,004	\$ 5,317,146	\$ 4,799,882	\$ 4,811,163
Contributions in relation to the statutorily required contribution	<u>5,928,004</u>	<u>5,317,146</u>	<u>4,799,882</u>	<u>4,811,163</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 0</u>	<u>\$ -</u>
Covered payroll	581,258,468	521,288,369	470,576,691	471,682,591
Contribution as a percentage of covered payroll	1.02%	1.02%	1.02%	1.02%

The amounts presented for each fiscal year were determined as of June 30.
 Primary government only, does not include component units.

<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
\$ 4,641,317	\$ 4,599,795	\$ 4,548,727	\$ 4,593,319	\$ 4,620,313	\$ 4,879,620
<u>4,641,317</u>	<u>4,599,795</u>	<u>4,548,727</u>	<u>4,593,319</u>	<u>4,620,313</u>	<u>4,879,620</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
455,031,063	450,960,315	445,953,649	450,325,361	452,971,847	478,394,132
1.02%	1.02%	1.02%	1.02%	1.02%	1.02%



Supplementary Information

The Combining Financial Statements represent the second level of financial reporting for the District. These financial statements present more detailed information for the individual funds in a format that segregates information by fund type.



Nonmajor Governmental Funds

Special Revenue Funds

Special revenue funds account for revenues that are legally restricted to expenditures for specified purposes.

Campus Activity Fund – This fund is used to account for revenues collected on behalf of the participants who will benefit from the expenditures.

Transportation Fund – This fund is used to account for student transportation services.

Food and Nutrition Services Fund – This fund is used to account for all food services related to serving student meals.

Major Governmental Funds

Bond Redemption Debt Service

Bond Redemption Debt Service Fund – This fund is used to account for the accumulation of resources for, and the payment of, long-term general obligation debt principal, interest, and related costs.

Capital Projects

Capital Reserve Capital Projects Fund – This fund is authorized by Colorado School Law and is used to fund ongoing capital needs such as site acquisition, building additions and equipment purchases.

Building Fund – Capital Projects – This fund is used to account for resources from the 2018 voter approved bond for a six year capital improvement program.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Balance Sheet
Nonmajor Governmental Funds - Special Revenue Funds
June 30, 2020

	Special Revenue Funds			Total Nonmajor Governmental Funds
	Campus Activity Fund	Transportation Fund	Food & Nutrition Services Fund	
Assets				
Cash	\$ 107,947	\$ 500	\$ 1,275	\$ 109,722
Equity in pooled cash with investments	12,728,228	2,211,238	5,395,282	20,334,748
Accounts and interest receivable	56,413	143,664	13,202	213,279
Intergovernmental receivables:				
From the federal/state government	-	-	240,295	240,295
Inventories	300,010	608,601	1,634,191	2,542,802
Prepaid items	-	47,828	-	47,828
Total assets	<u>\$ 13,192,598</u>	<u>\$ 3,011,831</u>	<u>\$ 7,284,245</u>	<u>\$ 23,488,674</u>
Liabilities				
Accounts payable	\$ 649,807	\$ 342,857	\$ 21,512	\$ 1,014,176
Accrued salaries and benefits	17,379	2,012,545	984,339	3,014,263
Unearned revenues	125,180	-	1,204,224	1,329,404
Total liabilities	<u>792,366</u>	<u>2,355,402</u>	<u>2,210,075</u>	<u>5,357,843</u>
Fund Balances:				
Nonspendable:				
Inventory	300,010	608,601	1,634,191	2,542,802
Prepaid items	-	47,828	-	47,828
Restricted for:				
TABOR	528,350	-	-	528,350
Food Service	-	-	3,439,979	3,439,979
Committed to:				
Special revenue funds	11,571,872	-	-	11,571,872
Total fund balance	<u>12,400,232</u>	<u>656,429</u>	<u>5,074,170</u>	<u>18,130,831</u>
Total liabilities and fund balances	<u>\$ 13,192,598</u>	<u>\$ 3,011,831</u>	<u>\$ 7,284,245</u>	<u>\$ 23,488,674</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Revenues, Expenditures
and Changes in Fund Balances
Nonmajor Governmental Funds - Special Revenue Funds
Fiscal year ended June 30, 2020

	Special Revenue Funds			Total Nonmajor Governmental Funds
	Campus Activity Fund	Transportation Fund	Food & Nutrition Services Fund	
Revenues:				
Intergovernmental:				
Federal government	\$ -	\$ -	\$ 9,197,663	\$ 9,197,663
State of Colorado	-	5,330,093	350,613	5,680,706
Commodities	-	-	1,558,016	1,558,016
Other:				
Interest	4,937	-	86,992	91,929
Food Sales	-	-	9,455,231	9,455,231
Student activities	4,033,821	-	-	4,033,821
Fundraising	1,862,119	-	-	1,862,119
Fees and dues	7,030,093	-	-	7,030,093
Donations	3,739,513	-	-	3,739,513
Miscellaneous	4,596,439	-	-	4,596,439
Service contracts	-	3,530,342	206,215	3,736,557
Total revenues	<u>21,266,922</u>	<u>8,860,435</u>	<u>20,854,730</u>	<u>50,982,087</u>
Expenditures:				
Current:				
General instruction	21,983,842	-	-	21,983,842
Food service operations	-	-	24,718,272	24,718,272
Transportation	-	27,182,363	-	27,182,363
Total expenditures	<u>21,983,842</u>	<u>27,182,363</u>	<u>24,718,272</u>	<u>73,884,477</u>
Excess of revenues over (under) expenditures	(716,920)	(18,321,928)	(3,863,542)	(22,902,390)
Other Financing Sources (uses):				
Transfers in	996,441	18,319,843	3,900,000	23,216,284
Total other financing sources (uses)	<u>996,441</u>	<u>18,319,843</u>	<u>3,900,000</u>	<u>23,216,284</u>
Net change in fund balance	279,521	(2,085)	36,458	313,894
Fund balance - July 1, 2019	12,120,711	658,514	5,037,712	17,816,937
Fund balance - June 30, 2020	<u>\$ 12,400,232</u>	<u>\$ 656,429</u>	<u>\$ 5,074,170</u>	<u>\$ 18,130,831</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures,
and Changes in Fund Balances - Budget and Actual
Bond Redemption Debt Service Fund
Fiscal year ended June 30, 2020

Bond Redemption Debt Service Fund			
	Budget Amounts Original and Final	Actual	Variance with Final Budget - Positive (Negative)
Revenues:			
Taxes:			
Property taxes	\$ 69,317,963	\$ 70,801,178	\$ 1,483,215
Interest	200,000	772,674	572,674
Total taxes	69,517,963	71,573,852	2,055,889
Expenditures:			
Debt Service			
Principal retirement	43,820,000	43,820,000	-
Interest and fiscal charges	30,697,963	30,689,713	8,250
Total expenditures	74,517,963	74,509,713	8,250
Excess of revenues over (under) expenditures	(5,000,000)	(2,935,861)	2,064,139
Net change in fund balance	\$ (5,000,000)	(2,935,861)	\$ 2,064,139
Fund balance - July 1, 2019		79,487,368	
Fund balance - June 30, 2020		\$ 76,551,507	

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual
Capital Reserve Capital Projects Fund
Fiscal year ended June 30, 2020

Capital Reserve Capital Projects Fund				
	Budget Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Interest	\$ 32,000	\$ 32,000	\$ 840,023	\$ 808,023
Other	1,964,919	4,164,919	3,972,479	(192,440)
Total revenues	1,996,919	4,196,919	4,812,502	615,583
Expenditures:				
Capital outlay:				
Facility improvements	11,140,553	11,167,251	5,132,337	6,034,914
District utilization	45,634	45,634	477,122	(431,488)
New construction	1,371,934	1,371,934	1,914,368	(542,434)
Vehicles	684,850	684,850	1,332,809	(647,959)
Acquisition - Free Horizon Site	-	5,585,000	5,585,000	-
Principal Payment - COP	-	1,560,000	1,560,000	-
Interest payment - COP & Bank Debt	3,207,325	1,647,325	1,708,993	(61,668)
Total expenditures	16,450,296	22,061,994	17,710,629	4,351,365
Excess of revenues over (under) expenditures	(14,453,377)	(17,865,075)	(12,898,127)	4,966,948
Other financing sources:				
Transfers in	23,857,796	23,884,494	23,884,494	-
Total other financing sources	23,857,796	23,884,494	23,884,494	-
Net change in fund balance	\$ 9,404,419	\$ 6,019,419	10,986,367	\$ 4,966,948
Fund balance - July 1, 2019			33,513,908	
Fund balance - June 30, 2020			\$ 44,500,275	

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual
Building Fund - Capital Projects Fund
Fiscal year ended June 30, 2020

Building Fund - Capital Projects Fund			
	Budget Amounts Original and Final	Actual	Variance with Final Budget - Positive (Negative)
Revenues:			
Interest	\$ 6,800,000	\$ 7,011,152	\$ 211,152
Total revenues	6,800,000	7,011,152	211,152
Expenditures:			
Capital outlay:			
Facility improvements	95,863,787	68,351,842	27,511,945
District utilization	173,208	458,678	(285,470)
New construction	50,555,606	41,892,910	8,662,696
Administration	-	126,774	(126,774)
Total expenditures	146,592,601	110,830,204	35,762,397
Excess of revenues over (under) expenditures	(139,792,601)	(103,819,052)	35,973,549
Net change in fund balance	\$ (139,792,601)	(103,819,052)	\$ 35,973,549
Fund balance - July 1, 2019		336,442,901	
Fund balance - June 30, 2020		\$ 232,623,849	

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual (Budget Basis)
Campus Activity Special Revenue Fund
Fiscal year ended June 30, 2020

	Campus Activity Fund			Variance with Final Budget - Positive (Negative)
	Budgeted Amounts		Actual	
	Original	Final		
Revenues:				
Interest	\$ 4,893	\$ 4,893	\$ 4,937	\$ 44
Student activities	5,937,533	5,937,533	4,033,821	(1,903,712)
Fundraising	2,817,854	2,817,854	1,862,119	(955,735)
Fees and dues	8,747,572	8,747,572	7,030,093	(1,717,479)
Donations	4,134,558	4,134,558	3,739,513	(395,045)
Miscellaneous	4,664,184	4,664,184	4,596,439	(67,745)
Total revenues	26,306,594	26,306,594	21,266,922	(5,039,672)
Expenditures:				
Current:				
Athletics and activities	27,370,505	27,428,382	21,983,842	5,444,540
Total expenditures	27,370,505	27,428,382	21,983,842	5,444,540
Excess of revenues over (under) expenditures	(1,063,911)	(1,121,788)	(716,920)	404,868
Other financing sources:				
Transfers in	1,100,000	1,200,000	996,441	(203,559)
Total other financing sources (uses)	1,100,000	1,200,000	996,441	(203,559)
Net change in fund balance	\$ 36,089	\$ 78,212	279,521	\$ 201,309
Fund balance - July 1, 2019			12,120,711	
Fund balance - June 30, 2020			\$ 12,400,232	

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual
Transportation Special Revenue Fund
Fiscal year ended June 30, 2020

	Transportation Fund			
	Original Budget Amounts	Final Budget Amounts	Actual	Variance with Final Budget - Positive (Negative)
Revenues:				
Service contracts	\$ 3,419,185	\$ 3,419,185	\$ 3,530,342	\$ 111,157
State of Colorado	5,054,487	5,054,487	5,330,093	275,606
Total revenues	8,473,672	8,473,672	8,860,435	386,763
Expenditures:				
Current:				
Transportation	27,433,371	27,572,284	27,182,363	389,921
Total expenditures	27,433,371	27,572,284	27,182,363	389,921
Excess of revenues over (under) expenditures	(18,959,699)	(19,098,612)	(18,321,928)	776,684
Other financing sources:				
Transfers in	18,959,699	19,098,612	18,319,843	(778,769)
Total other financing sources (uses)	18,959,699	19,098,612	18,319,843	(778,769)
Net change in fund balance	\$ -	\$ -	(2,085)	\$ (2,085)
Fund balance - July 1, 2019			658,514	
Fund balance - June 30, 2020			\$ 656,429	

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Schedule of Revenues, Expenditures
and Changes in Fund Balances - Budget and Actual
Food & Nutrition Service Special Revenue Fund
Fiscal year ended June 30, 2020

Food & Nutrition Service Fund				Variance with Final Budget - Positive (Negative)
	Budget Amounts		Actual	
	Original	Final		
Revenues:				
Intergovernmental:				
Federal Government	\$ 10,776,001	\$ 10,776,001	\$ 9,197,663	\$ (1,578,338)
State of Colorado	-	-	350,613	350,613
Commodities	1,531,416	1,531,416	1,558,016	26,600
Other:				
Food Sales	12,431,057	12,431,057	9,455,231	(2,975,826)
Service Contracts	56,000	56,000	206,215	150,215
Interest	10,000	10,000	86,992	76,992
Total revenues	24,804,474	24,804,474	20,854,730	(3,949,744)
Expenditures:				
Current:				
Purchased food	7,761,563	7,761,563	7,108,378	653,185
USDA commodities	1,531,416	1,531,416	1,498,917	32,499
Salaries and employee benefits	12,428,838	12,953,919	13,096,521	(142,602)
Administrative services	2,095,233	2,095,233	1,859,097	236,136
Supplies	1,079,000	1,579,000	1,091,453	487,547
Repairs and maintenance	70,000	70,000	13,708	56,292
Capital Outlay	75,000	75,000	50,198	24,802
Total expenditures	25,041,050	26,066,131	24,718,272	1,347,859
Excess of revenues over (under) expenditures	(236,576)	(1,261,657)	(3,863,542)	(2,601,885)
Other financing sources:				
Transfers in	-	5,000,000	3,900,000	(1,100,000)
Total other financing sources (uses)	-	5,000,000	3,900,000	(1,100,000)
Net change in fund balance	\$ (236,576)	\$ 3,738,343	36,458	\$ (3,701,885)
Fund balance - July 1, 2019			5,037,712	
Fund balance - June 30, 2020			\$ 5,074,170	



Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments and schools on a cost-reimbursement basis.

Central Services Fund – This fund accounts for costs of operations to various users. Costs of operations include all direct costs plus depreciation, space rental, utilities, interest, and maintenance costs. Programs include: Copier, Printing, and Equipment Repair.

Employee Benefits Fund – This fund accounts for the self-insurance programs for dental, vision and group life.

Insurance Reserve Fund – This fund is authorized by state law to allow the District to maintain an insurance reserve for self-insurance purposes and to fund liability, workers' compensation, and property insurance premiums.

Technology Fund – This fund is used to allocate the costs for the various technology-related activities to schools and departments.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Net Position
Internal Service Funds
June 30, 2020

<u>Assets</u>	Central Services Fund	Employee Benefits Fund	Insurance Reserve Fund
Current assets:			
Cash	\$ 300	\$ -	\$ -
Restricted cash	-	37,000	-
Equity in pooled cash with investments	508,841	43,277,739	7,199,400
Accounts and other receivable	14,861	21,096	22,731
Inventories	197,244	-	-
Prepaid items	16,008	-	3,656,237
Total current assets	<u>737,254</u>	<u>43,335,835</u>	<u>10,878,368</u>
Capital assets:			
Vehicles and equipment	3,193,280	-	106,790
Less accumulated depreciation	<u>(1,786,941)</u>	<u>-</u>	<u>(106,790)</u>
Total capital assets net of accumulated depreciation	1,406,339	-	-
Total assets	<u>\$ 2,143,593</u>	<u>\$ 43,335,835</u>	<u>\$ 10,878,368</u>
<u>Liabilities and Net Position</u>			
Current liabilities:			
Accounts payable	\$ 227,032	\$ 156,341	\$ 383,751
Accrued salaries, benefits, and compensated absences	71,185	2,560,361	40,241
Payroll withholding	-	28,810,783	-
Other unearned revenues	-	-	-
Estimated liability for premiums and claims	-	278,000	6,253,059
Total current liabilities	<u>298,217</u>	<u>31,805,485</u>	<u>6,677,051</u>
Non-current liabilities:			
Compensated absences	62,512	641	28,372
Total non-current liabilities	<u>62,512</u>	<u>641</u>	<u>28,372</u>
Total liabilities	<u>360,729</u>	<u>31,806,126</u>	<u>6,705,423</u>
<u>Net Position</u>			
Investment in capital assets	1,406,339	-	-
Restricted for:			
TABOR	717	6,372	30,374
Unrestricted	<u>375,808</u>	<u>11,523,337</u>	<u>4,142,571</u>
Total net position	1,782,864	11,529,709	4,172,945
Total liabilities and net position	<u>\$ 2,143,593</u>	<u>\$ 43,335,835</u>	<u>\$ 10,878,368</u>

Technology Fund	Total Governmental Activities - Internal Service Funds
\$ -	\$ 300
-	37,000
6,775,723	57,761,703
80,633	139,321
-	197,244
<u>2,430,301</u>	<u>6,102,546</u>
<u>9,286,657</u>	<u>64,238,114</u>
33,032,798	36,332,868
<u>(27,574,140)</u>	<u>(29,467,871)</u>
5,458,658	6,864,997
<u>\$ 14,745,315</u>	<u>\$ 71,103,111</u>

\$ 900,988	\$ 1,668,112
1,257,476	3,929,263
-	28,810,783
220,414	220,414
-	6,531,059
<u>2,378,878</u>	<u>41,159,631</u>
<u>1,032,549</u>	<u>1,124,074</u>
<u>1,032,549</u>	<u>1,124,074</u>
<u>3,411,427</u>	<u>42,283,705</u>
5,458,658	6,864,997
12,796	50,259
<u>5,862,434</u>	<u>21,904,150</u>
11,333,888	28,819,406
<u>\$ 14,745,315</u>	<u>\$ 71,103,111</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position
Internal Service Funds
Fiscal year ended June 30, 2020

	Central Services Fund	Employee Benefits Fund	Insurance Reserve Fund
Revenues:			
Insurance premiums	\$ -	\$ 6,433,681	\$ 1,114,802
Service contracts	2,679,890	-	-
Total revenues	<u>2,679,890</u>	<u>6,433,681</u>	<u>1,114,802</u>
Expenses:			
Salaries and employee benefits	1,126,698	75,650	725,108
Administration services	286,969	536,434	545,739
Utilities	1,688	-	-
Supplies	1,302,861	-	-
Repairs and maintenance	342,166	-	-
Depreciation	352,924	-	-
Other	-	-	-
Claim losses	-	5,799,366	5,764,211
Premiums paid	-	38,246	3,403,007
Total expenses	<u>3,413,306</u>	<u>6,449,696</u>	<u>10,438,065</u>
Income (loss) from operations	<u>(733,416)</u>	<u>(16,015)</u>	<u>(9,323,263)</u>
Non-operating revenues (expenses):			
Interest revenues	16,820	321,636	220,927
Gain (loss) on sale of capital assets	(1,364)	-	-
Total non-operating revenues (expenses)	<u>15,456</u>	<u>321,636</u>	<u>220,927</u>
Income (loss) before transfers	(717,960)	305,621	(9,102,336)
Transfers from the general fund	-	-	6,882,947
Change in net position	<u>(717,960)</u>	<u>305,621</u>	<u>(2,219,389)</u>
Net position - July 1, 2019	2,500,824	11,224,088	6,392,334
Net position - June 30, 2020	<u>\$ 1,782,864</u>	<u>\$ 11,529,709</u>	<u>\$ 4,172,945</u>

Technology Fund	Total Governmental Activities - Internal Service Funds
\$ -	\$ 7,548,483
20,223,574	22,903,464
<u>20,223,574</u>	<u>30,451,947</u>
17,235,296	19,162,752
3,114,438	4,483,580
1,525,635	1,527,323
1,471,777	2,774,638
5,169,179	5,511,345
1,318,838	1,671,762
71,407	71,407
-	11,563,577
-	3,441,253
<u>29,906,570</u>	<u>50,207,637</u>
<u>(9,682,996)</u>	<u>(19,755,690)</u>
167,280	726,663
-	(1,364)
<u>167,280</u>	<u>725,299</u>
(9,515,716)	(19,030,391)
<u>9,001,776</u>	<u>15,884,723</u>
(513,940)	(3,145,668)
11,847,828	31,965,074
<u>\$ 11,333,888</u>	<u>\$ 28,819,406</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Cash Flows
Internal Service Funds
Fiscal year ended June 30, 2020

	Central Services Fund	Employee Benefits Fund	Insurance Reserve Fund
Cash flows from operating activities:			
Cash received from customers	\$ 2,681,165	\$ 6,431,635	\$ 3,470,684
Cash paid to employees	(1,125,091)	(5,894,159)	(701,888)
Cash paid to vendors	(1,819,226)	1,063,801	(10,023,879)
Net cash provided by (used for) in operating activities	<u>(263,152)</u>	<u>1,601,277</u>	<u>(7,255,083)</u>
Cash flows from noncapital financing activities:			
Transfers in and (out)	-	-	6,882,947
Net cash provided by noncapital financing activities	<u>-</u>	<u>-</u>	<u>6,882,947</u>
Cash flows from capital and related financing activities:			
Purchase of capital assets	(262,068)	-	-
Net cash (used for) capital and related financing activities	<u>(262,068)</u>	<u>-</u>	<u>-</u>
Cash flows from investing activities:			
Interest received	16,820	321,636	220,927
Net cash provided by investing activities	<u>16,820</u>	<u>321,636</u>	<u>220,927</u>
Net increase (decrease) in cash and cash equivalents	(508,400)	1,922,913	(151,209)
Cash and cash equivalents - July 1, 2019	1,017,541	41,391,826	7,350,609
Cash and cash equivalents - June 30, 2020	<u>\$ 509,141</u>	<u>\$ 43,314,739</u>	<u>\$ 7,199,400</u>
Reconciliation of cash flows from operating activities:			
Income (Loss) from operations	\$ (733,418)	\$ (16,015)	\$ (9,323,263)
Cash flows from operating activities:			
Depreciation	352,924	-	-
(Increase) decrease intergovernmental and other receivables	1,275	(2,046)	2,355,882
(Increase) decrease in prepaid items	1,180	-	(680,843)
Increase in other inventories	17,821	-	-
Increase (decrease) in accounts payable	95,460	-	-
Increase (decrease) in accrued salaries, benefits, and compensated and compensated balances	1,606	19,104	23,218
Increase in payroll withholding	-	1,642,042	-
Increase in estimated liability for premiums and claims	-	-	-
Net cash provided by (used for) in operating activities	<u>\$ (263,152)</u>	<u>\$ 1,601,277</u>	<u>\$ (7,255,083)</u>
Noncash investing, capital, and financing activities:			
Disposal and write off of capital assets	\$ (1,364)	\$ -	\$ -

Technology Fund	Governmental Activities - Internal Service Funds
\$ 20,179,483	\$ 32,762,967
(16,942,144)	(24,663,282)
(11,887,158)	(22,666,462)
<u>(8,649,819)</u>	<u>(14,566,777)</u>
9,001,776	15,884,723
<u>9,001,776</u>	<u>15,884,723</u>
(2,337,665)	(2,599,733)
<u>(2,337,665)</u>	<u>(2,599,733)</u>
167,280	726,663
<u>167,280</u>	<u>726,663</u>
(1,818,428)	(555,124)
8,594,151	58,354,127
<u>\$ 6,775,723</u>	<u>\$ 57,799,003</u>
\$ (9,682,996)	\$ (19,755,692)
1,318,838	1,671,762
2,992	2,358,103
(474,829)	(1,154,492)
-	17,821
(59,894)	35,566
293,151	337,079
-	1,642,042
(47,081)	(47,081)
-	328,115
<u>\$ (8,649,819)</u>	<u>\$ (14,566,777)</u>
\$ -	\$ (1,364)



Component Units

The component units consist of sixteen charter school administrative units: Addenbrooke Classical Academy, Collegiate Academy of Colorado, Compass Montessori - Wheatridge, Compass Montessori – Golden, Doral Academy, Excel, Great Work Montessori School, Jefferson Academy, Lincoln Academy, Montessori Peaks, Mountain Phoenix, New America, Rocky Mountain Academy Evergreen, Rocky Mountain Deaf School, Two Roads High School and Woodrow Wilson Charter Schools. The schools have separate governing boards.

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
Combining Statement of Net Position
Component Units
June 30, 2020

	Addenbrooke Classical Academy	Collegiate Academy of Colorado	Compass Montessori - Golden	Compass Montessori - Wheat Ridge	Doral Academy	Excel Charter School	Great Work Montessori
Assets							
Cash	\$ 1,500	\$ 1,000	\$ 500	\$ 400	\$ 500	\$ 500	\$ 300
Restricted cash for debt service and deposits	5,178,609	733,163	-	-	-	636,329	-
Restricted cash for TABOR	221,843	112,282	117,884	85,477	52,576	144,603	57,501
Equity in pooled cash with investments	2,161,930	1,366,536	1,549,053	1,117,120	429,894	3,336,079	421,760
Accounts receivable	6	-	-	-	2,553	2,559	-
Capital assets							
Land and construction in progress	7,446,291	1,931,168	1,016,509	1,611,958	-	506,927	-
Depreciable assets	14,197,570	7,667,517	5,207,748	2,553,202	271,978	5,488,169	-
Accumulated depreciation	(1,070,268)	(4,002,669)	(2,552,908)	(1,081,636)	(271,978)	(2,758,545)	-
Total capital assets	20,573,593	5,596,016	3,671,349	3,083,524	-	3,236,551	-
Total assets	<u>\$ 28,137,481</u>	<u>\$ 7,808,997</u>	<u>\$ 5,338,786</u>	<u>\$ 4,286,521</u>	<u>\$ 485,523</u>	<u>\$ 7,356,621</u>	<u>\$ 479,561</u>
Deferred outflows of resources							
Loss on refunding	-	-	-	-	-	417,276	-
Pension							
Cont after measurement date	370,310	199,837	224,662	152,935	97,546	260,176	118,370
Change in assumptions	259,467	137,354	161,526	119,877	70,927	181,736	72,325
Change in proportionate share	14,247	105,126	123,626	91,749	54,285	139,094	55,355
Change in experience	495,337	262,216	308,363	228,852	135,403	346,944	138,073
OPEB							
Cont after measurement date	19,490	10,518	11,824	8,049	5,134	13,693	6,230
Change in experience	1,483	785	923	685	405	1,039	413
Change in proportionate share	10,910	5,775	6,784	5,038	2,984	7,643	3,040
Change in assumptions	3,707	1,963	2,308	1,713	1,013	2,597	1,033
Total deferred outflows	<u>\$ 1,174,951</u>	<u>\$ 723,574</u>	<u>\$ 840,016</u>	<u>\$ 608,898</u>	<u>\$ 367,697</u>	<u>\$ 1,370,198</u>	<u>\$ 394,839</u>
Liabilities							
Accounts payable	784,927	1,495	2,142	4,492	6,849	80,403	4,889
Accrued salaries and benefits	333,059	196,073	187,774	122,985	85,820	222,985	39,202
Unearned revenues	-	-	21,886	30,135	-	-	-
Accrued interest	65,100	9,813	-	-	131	14,525	-
Long term liabilities							
Due within 1 year	-	330,000	-	-	115,756	260,000	-
Due in more than 1 year	25,285,000	4,253,808	-	-	106,643	4,778,252	-
Net Pension liability	9,088,650	4,811,252	5,657,962	4,199,071	2,484,430	6,365,873	2,533,414
OPEB liability	446,886	236,568	278,200	206,467	122,159	313,008	124,567
Total liabilities	<u>\$ 36,003,622</u>	<u>\$ 9,839,009</u>	<u>\$ 6,147,964</u>	<u>\$ 4,563,150</u>	<u>\$ 2,921,788</u>	<u>\$ 12,035,046</u>	<u>\$ 2,702,072</u>
Deferred inflows of resources							
Pension							
Change in proportionate share	1,002,738	530,819	624,235	463,278	274,104	702,338	279,508
Change in investment earnings	1,076,641	569,941	670,242	497,422	294,305	754,101	300,108
Change in assumptions	4,122,526	2,182,338	2,566,398	1,904,659	1,126,914	2,887,500	1,149,133
OPEB							
Change in proportionate share	6,120	3,240	3,810	2,828	1,673	4,287	1,706
Change in investment earnings	7,459	3,949	4,644	3,446	2,039	5,225	2,079
Change in experience	75,093	39,752	46,748	34,694	20,527	52,597	20,932
Total deferred inflows	<u>\$ 6,290,577</u>	<u>\$ 3,330,039</u>	<u>\$ 3,916,077</u>	<u>\$ 2,906,327</u>	<u>\$ 1,719,562</u>	<u>\$ 4,406,048</u>	<u>\$ 1,753,466</u>
Net Position							
Net investment in capital assets	300,432	1,587,584	3,671,348	3,083,523	(222,399)	(936,289)	-
Restricted for:							
Debt service	892,532	723,350	-	-	(131)	621,804	-
TABOR	221,843	112,282	117,884	85,477	52,576	144,603	57,501
Unrestricted	(14,396,574)	(7,059,693)	(7,674,471)	(5,743,058)	(3,618,176)	(7,544,393)	(3,638,639)
Total net position	<u>\$ (12,981,767)</u>	<u>\$ (4,636,477)</u>	<u>\$ (3,885,239)</u>	<u>\$ (2,574,058)</u>	<u>\$ (3,788,130)</u>	<u>\$ (7,714,275)</u>	<u>\$ (3,581,138)</u>

Jefferson Academy	Lincoln Academy Charter School	Montessori Peaks	Mountain Phoenix	New America	Rocky Mountain Academy Evergreen	Rocky Mountain Deaf School	Two Roads High School	Woodrow Wilson Academy	Total Charter Schools
\$ 1,300	\$ 17,139	\$ 500	\$ -	\$ 300	\$ -	\$ -	\$ 500	\$ 500	24,939
2,238,882	794,567	864,953	1,276,141	-	517,009	-	359,756	-	12,599,409
440,767	204,456	120,110	165,728	49,757	88,557	80,217	132,415	193,460	2,267,633
5,922,303	2,636,848	1,273,698	1,226,304	426,317	1,119,974	308,083	1,157,566	4,424,177	28,877,642
-	-	-	-	139,528	-	252,416	-	-	397,062
20,281,631	4,542,194	1,127,229	1,278,317	-	420,461	836,218	258,000	1,219,106	42,476,009
25,940,108	8,774,731	5,976,429	5,816,664	3,935,803	6,766,783	12,400,468	5,694,874	14,189,630	124,881,674
(9,310,729)	(2,075,361)	(2,929,265)	(1,162,252)	(257,155)	(3,519,236)	(2,079,731)	(1,955,647)	(4,757,237)	(39,784,617)
36,911,010	11,241,564	4,174,393	5,932,729	3,678,648	3,668,008	11,156,955	3,997,227	10,651,499	127,573,066
\$ 45,514,262	\$ 14,894,574	\$ 6,433,654	\$ 8,600,902	\$ 4,294,550	\$ 5,393,548	\$ 11,797,671	\$ 5,647,464	\$ 15,269,636	171,739,751
-	121,452	538,521	-	-	20,128	-	-	-	1,097,377
815,880	399,168	229,630	318,040	90,317	156,356	166,220	251,747	332,927	4,184,121
592,260	269,335	173,709	218,105	72,835	104,006	122,770	180,237	232,722	2,969,191
453,294	206,139	132,950	166,930	55,745	79,602	93,963	137,947	178,117	2,088,169
1,130,657	514,176	331,619	416,375	139,046	198,553	234,374	344,083	444,279	5,668,350
42,941	21,009	12,086	16,739	4,754	8,229	8,748	13,250	17,522	220,216
3,385	1,539	993	1,247	416	594	702	1,030	1,330	16,969
24,907	11,327	7,306	9,170	3,061	4,373	5,163	7,576	9,782	124,839
8,463	3,848	2,482	3,116	1,041	1,486	1,754	2,575	3,325	42,424
\$ 3,071,787	\$ 1,547,993	\$ 1,429,296	\$ 1,149,722	\$ 367,215	\$ 573,327	\$ 633,694	\$ 938,445	\$ 1,220,004	16,411,656
139,356	120,015	29,021	61,216	142,728	108,411	14,838	15,874	218,756	1,735,412
738,571	349,659	190,112	-	78,032	165,338	159,560	205,617	312,555	3,387,342
-	12,830	-	38,505	-	-	-	-	1,660	105,016
164,932	97,709	50,161	116,726	-	18,795	-	6,450	-	544,342
675,184	170,000	225,000	120,000	-	40,000	-	20,000	-	1,955,940
24,441,669	6,421,732	5,275,000	6,383,507	-	1,608,318	-	1,225,000	-	79,778,929
20,745,756	9,434,303	6,084,687	7,639,822	2,551,263	3,643,133	4,300,393	6,313,373	8,151,814	104,005,196
1,020,062	463,882	299,182	375,648	125,445	179,132	211,449	310,427	400,822	5,113,904
\$ 47,925,530	\$ 17,070,130	\$ 12,153,163	\$ 14,735,424	\$ 2,897,468	\$ 5,763,127	\$ 4,686,240	\$ 8,096,741	\$ 9,085,607	\$ 196,626,081
2,288,851	1,040,874	671,315	842,891	281,477	401,942	474,456	696,546	899,378	11,474,750
2,457,541	1,117,587	720,792	905,013	302,223	431,565	509,424	747,882	965,663	12,320,450
9,410,078	4,279,310	2,759,956	3,465,351	1,157,229	1,652,490	1,950,617	2,863,686	3,697,586	47,175,771
13,970	6,353	4,097	5,145	1,718	2,453	2,896	4,251	5,489	70,036
17,026	7,743	4,994	6,270	2,094	2,990	3,529	5,181	6,690	85,358
171,408	77,949	50,274	63,123	21,079	30,101	35,531	52,163	67,353	859,324
\$ 14,358,874	\$ 6,529,816	\$ 4,211,428	\$ 5,287,793	\$ 1,765,820	\$ 2,521,541	\$ 2,976,453	\$ 4,369,709	\$ 5,642,159	71,985,689
13,237,540	5,247,696	(260,907)	15,222	3,678,648	2,430,081	11,156,955	2,852,528	10,651,499	56,493,461
1,832,299	696,857	814,792	1,159,415	-	498,214	-	353,306	-	7,592,438
440,767	204,456	120,110	165,728	49,757	88,557	80,217	132,415	193,460	2,267,633
(29,208,961)	(13,306,388)	(9,175,636)	(11,612,958)	(3,729,928)	(5,334,645)	(6,468,500)	(9,218,790)	(9,083,085)	(146,813,895)
\$ (13,698,355)	\$ (7,157,379)	\$ (8,501,641)	\$ (10,272,593)	\$ (1,523)	\$ (2,317,793)	\$ 4,768,672	\$ (5,880,541)	\$ 1,761,874	(80,460,363)



JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
 Combining Statement of Activities
 Component Units
 Fiscal year ended June 30, 2020

	Expenses	Charges For Services	Net Expenses	General Revenues	Change in net position	Net position beginning	Net position ending
Schools							
Addenbrooke Classical Academy	\$ 8,198,931	\$ 398,630	\$ (7,800,301)	\$ 8,392,490	\$ 592,189	\$ (13,573,956)	\$ (12,981,767)
Collegiate Academy of Colorado	1,021,249	159,370	(861,879)	4,348,582	3,486,703	(8,123,180)	(4,636,477)
Compass Montessori - Golden	4,391,606	563,630	(3,827,976)	4,036,993	209,017	(4,094,256)	(3,885,239)
Compass Montessori - Wheat Ridge	(648,723)	809,607	1,458,330	2,434,628	3,892,958	(6,467,016)	(2,574,058)
Doral Academy	1,414,697	226,168	(1,188,529)	1,902,889	714,360	(4,502,490)	(3,788,130)
Excel Charter School	3,733,440	273,947	(3,459,493)	5,488,770	2,029,277	(9,743,552)	(7,714,275)
Great Work Montessori	1,818,855	579,868	(1,238,987)	1,631,325	392,338	(3,973,476)	(3,581,138)
Jefferson Academy	13,716,005	735,879	(12,980,126)	19,142,271	6,162,145	(19,860,500)	(13,698,355)
Lincoln Academy Charter School	3,499,875	274,529	(3,225,346)	7,881,079	4,655,733	(11,813,112)	(7,157,379)
Montessori Peaks	2,671,794	585,302	(2,086,492)	4,134,433	2,047,941	(10,549,582)	(8,501,641)
Mountain Phoenix	4,913,222	594,151	(4,319,071)	5,970,308	1,651,237	(11,923,830)	(10,272,593)
New America	(1,170,354)	336,368	1,506,722	1,643,184	3,149,906	(3,151,429)	(1,523)
Rocky Mountain Academy Evergreen	2,935,975	208,792	(2,727,183)	3,350,661	623,478	(2,941,271)	(2,317,793)
Rocky Mountain Deaf School	1,586,663	1,884,785	298,122	919,059	1,217,181	3,551,491	4,768,672
Two Roads High School	3,806,631	275,539	(3,531,092)	5,004,296	1,473,204	(7,353,745)	(5,880,541)
Woodrow Wilson Academy	3,901,875	313,522	(3,588,353)	7,345,041	3,756,688	(1,994,814)	1,761,874
Total	\$ 55,791,741	\$ 8,220,087	\$ (47,571,654)	\$ 83,626,009	\$ 36,054,355	\$ (116,514,718)	\$ (80,460,363)

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
All Component Units
Combining Balance Sheet
June 30, 2020

	Addenbrooke Classical Academy	Collegiate Academy of Colorado	Compass Montessori - Golden	Compass Montessori - Wheat Ridge	Doral Academy	Excel Charter School	Great Work Montessori
Assets:							
Cash	\$ 1,500	\$ 1,000	\$ 500	\$ 400	\$ 500	\$ 500	\$ 300
Restricted Cash	5,400,452	845,445	117,884	85,477	52,576	780,932	57,501
Equity in pooled cash with investments	2,161,930	1,366,536	1,549,053	1,117,120	429,894	3,336,079	421,760
Accounts, notes, contracts, and interest receivable	6	-	-	-	2,553	2,559	-
Total Assets	\$ 7,563,888	\$ 2,212,981	\$ 1,667,437	\$ 1,202,997	\$ 485,523	\$ 4,120,070	\$ 479,561
Liabilities and fund balances (deficit)							
Liabilities:							
Accounts and retainages payable	784,927	1,495	2,142	4,492	6,849	80,403	4,889
Accrued salaries, benefits, and compensated absences	333,059	196,073	187,774	122,985	85,820	222,985	39,202
Unearned revenues	-	-	21,886	30,135	-	-	-
Total Liabilities	\$ 1,117,986	\$ 197,568	\$ 211,802	\$ 157,612	\$ 92,669	\$ 303,388	\$ 44,091
Fund balances:							
Restricted for:							
TABOR	221,843	112,282	117,884	85,477	52,576	144,603	57,501
Debt service	957,632	733,163	-	-	-	636,329	-
Construction	4,220,977	-	-	-	-	-	-
Unassigned	1,045,450	1,169,968	1,337,751	959,908	340,278	3,035,750	377,969
Total fund balances (deficit)	6,445,902	2,015,413	1,455,635	1,045,385	392,854	3,816,682	435,470
Total liabilities and fund balances	\$ 7,563,888	\$ 2,212,981	\$ 1,667,437	\$ 1,202,997	\$ 485,523	\$ 4,120,070	\$ 479,561
Amounts reported for component unit activities in the statement of net position are different because:							
Component units total fund balance	\$ 6,445,902	\$ 2,015,413	\$ 1,455,635	\$ 1,045,385	\$ 392,854	\$ 3,816,682	\$ 435,470
Add: Capital assets	21,643,861	9,598,685	6,224,257	4,165,160	271,978	5,995,096	-
Deferred outflows - Loss on refunding	-	-	-	-	-	417,276	-
Pension							
Deferred outflows - Cont after measurement	370,310	199,837	224,662	152,935	97,546	260,176	118,370
Deferred outflows - change in assumptions	259,467	137,354	161,526	119,877	70,927	181,736	72,325
Deferred outflows - Change in proportion share	14,247	105,126	123,626	91,749	54,285	139,094	55,355
Deferred outflows - Change in experience	495,337	262,216	308,363	228,852	135,403	346,944	138,073
OPEB							
Deferred outflows - Contributions subsequent to mea	19,490	10,518	11,824	8,049	5,134	13,693	6,230
Deferred outflows - Change in Experience	1,483	785	923	685	405	1,039	413
Deferred outflows - Change in proportion share	10,910	5,775	6,784	5,038	2,984	7,643	3,040
Deferred outflows - Change in Assumptions	3,707	1,963	2,308	1,713	1,013	2,597	1,033
Less: Accumulated depreciation	(1,070,268)	(4,002,669)	(2,552,908)	(1,081,636)	(271,978)	(2,758,545)	-
Long-term liabilities	(25,285,000)	(4,583,808)	-	-	(222,399)	(5,038,252)	-
Accrued interest	(65,100)	(9,813)	-	-	(131)	(14,525)	-
Pension							
Deferred inflows - Change in proportion share	(1,002,738)	(530,819)	(624,235)	(463,278)	(274,104)	(702,338)	(279,508)
Deferred inflows - Change in investment earnings	(1,076,641)	(569,941)	(670,242)	(497,422)	(294,305)	(754,101)	(300,108)
Deferred inflows - Change in assumptions	(4,122,526)	(2,182,338)	(2,566,398)	(1,904,659)	(1,126,914)	(2,887,500)	(1,149,133)
Pension liability	(9,088,650)	(4,811,252)	(5,657,962)	(4,199,071)	(2,484,430)	(6,365,873)	(2,533,414)
OPEB							
Deferred inflows - Change in proportion share	(6,120)	(3,240)	(3,810)	(2,828)	(1,673)	(4,287)	(1,706)
Deferred inflows - Change in investment earnings	(7,459)	(3,949)	(4,644)	(3,446)	(2,039)	(5,225)	(2,079)
Deferred inflows - Change in experience	(75,093)	(39,752)	(46,748)	(34,694)	(20,527)	(52,597)	(20,932)
OPEB liability	(446,886)	(236,568)	(278,200)	(206,467)	(122,159)	(313,008)	(124,567)
Net position of component unit activities	\$ (12,981,767)	\$ (4,636,477)	\$ (3,885,239)	\$ (2,574,058)	\$ (3,788,130)	\$ (7,714,275)	\$ (3,581,138)

Jefferson Academy	Lincoln Academy Charter School	Montessori Peaks	Mountain Phoenix	New America	Rocky Mountain Academy Evergreen	Rocky Mountain Deaf School	Two Roads High School	Woodrow Wilson Academy	Total Charter Schools
\$ 1,300	\$ 17,139	\$ 500	\$ -	\$ 300	\$ -	\$ -	\$ 500	\$ 500	24,939
2,679,649	999,023	985,063	1,441,869	49,757	605,566	80,217	492,171	193,460	14,867,042
5,922,303	2,636,848	1,273,698	1,226,304	426,317	1,119,974	308,083	1,157,566	4,424,177	28,877,642
-	-	-	-	139,528	-	252,416	-	-	397,062
<u>\$ 8,603,252</u>	<u>\$ 3,653,010</u>	<u>\$ 2,259,261</u>	<u>\$ 2,668,173</u>	<u>\$ 615,902</u>	<u>\$ 1,725,540</u>	<u>\$ 640,716</u>	<u>\$ 1,650,237</u>	<u>\$ 4,618,137</u>	<u>44,166,685</u>
139,356	120,015	29,021	61,216	142,728	108,411	14,838	15,874	218,756	1,735,412
738,571	349,659	190,112	-	78,032	165,338	159,560	205,617	312,555	3,387,342
-	12,830	-	38,505	-	-	-	-	1,660	105,016
<u>\$ 877,927</u>	<u>\$ 482,504</u>	<u>\$ 219,133</u>	<u>\$ 99,721</u>	<u>\$ 220,760</u>	<u>\$ 273,749</u>	<u>\$ 174,398</u>	<u>\$ 221,491</u>	<u>\$ 532,971</u>	<u>5,227,770</u>
440,767	204,456	120,110	165,728	49,757	88,557	80,217	132,415	193,460	2,267,633
1,997,231	794,566	864,953	1,276,141	-	517,010	-	359,756	-	8,136,781
241,651	-	-	-	-	-	-	-	-	4,462,628
5,045,676	2,171,484	1,055,065	1,126,583	345,385	846,224	386,101	936,575	3,891,706	24,071,873
7,725,325	3,170,506	2,040,128	2,568,452	395,142	1,451,791	466,318	1,428,746	4,085,166	38,938,915
<u>\$ 8,603,252</u>	<u>\$ 3,653,010</u>	<u>\$ 2,259,261</u>	<u>\$ 2,668,173</u>	<u>\$ 615,902</u>	<u>\$ 1,725,540</u>	<u>\$ 640,716</u>	<u>\$ 1,650,237</u>	<u>\$ 4,618,137</u>	<u>44,166,685</u>
\$ 7,725,325	\$ 3,170,506	\$ 2,040,128	\$ 2,568,452	\$ 395,142	\$ 1,451,791	\$ 466,318	\$ 1,428,746	\$ 4,085,166	38,938,915
46,221,739	13,316,925	7,103,658	7,094,981	3,935,803	7,187,244	13,236,686	5,952,874	15,408,736	167,357,683
-	121,452	538,521	-	-	20,128	-	-	-	1,097,377
815,880	399,168	229,630	318,040	90,317	156,356	166,220	251,747	332,927	4,184,121
592,260	269,335	173,709	218,105	72,835	104,006	122,770	180,237	232,722	2,969,191
453,294	206,139	132,950	166,930	55,745	79,602	93,963	137,947	178,117	2,088,169
1,130,657	514,176	331,619	416,375	139,046	198,553	234,374	344,083	444,279	5,668,350
42,941	21,009	12,086	16,739	4,754	8,229	8,748	13,250	17,522	220,216
3,385	1,539	993	1,247	416	594	702	1,030	1,330	16,969
24,907	11,327	7,306	9,170	3,061	4,373	5,163	7,576	9,782	124,839
8,463	3,848	2,482	3,116	1,041	1,486	1,754	2,575	3,325	42,424
(9,310,729)	(2,075,361)	(2,929,265)	(1,162,252)	(257,155)	(3,519,236)	(2,079,731)	(1,955,647)	(4,757,237)	(39,784,617)
(25,116,853)	(6,591,732)	(5,500,000)	(6,503,507)	-	(1,648,318)	-	(1,245,000)	-	(81,734,869)
(164,932)	(97,709)	(50,161)	(116,726)	-	(18,795)	-	(6,450)	-	(544,342)
(2,288,851)	(1,040,874)	(671,315)	(842,891)	(281,477)	(401,942)	(474,456)	(696,546)	(899,378)	(11,474,750)
(2,457,541)	(1,117,587)	(720,792)	(905,013)	(302,223)	(431,565)	(509,424)	(747,882)	(965,663)	(12,320,450)
(9,410,078)	(4,279,310)	(2,759,956)	(3,465,351)	(1,157,229)	(1,652,490)	(1,950,617)	(2,863,686)	(3,697,586)	(47,175,771)
(20,745,756)	(9,434,303)	(6,084,687)	(7,639,822)	(2,551,263)	(3,643,133)	(4,300,393)	(6,313,373)	(8,151,814)	(104,005,196)
(13,970)	(6,353)	(4,097)	(5,145)	(1,718)	(2,453)	(2,896)	(4,251)	(5,489)	(70,036)
(17,026)	(7,743)	(4,994)	(6,270)	(2,094)	(2,990)	(3,529)	(5,181)	(6,690)	(85,358)
(171,408)	(77,949)	(50,274)	(63,123)	(21,079)	(30,101)	(35,531)	(52,163)	(67,353)	(859,324)
(1,020,062)	(463,882)	(299,182)	(375,648)	(125,445)	(179,132)	(211,449)	(310,427)	(400,822)	(5,113,904)
<u>\$ (13,698,355)</u>	<u>\$ (7,157,379)</u>	<u>\$ (8,501,641)</u>	<u>\$ (10,272,593)</u>	<u>\$ (1,523)</u>	<u>\$ (2,317,793)</u>	<u>\$ 4,768,672</u>	<u>\$ (5,880,541)</u>	<u>\$ 1,761,874</u>	<u>(80,460,363)</u>

JEFFERSON COUNTY SCHOOL DISTRICT, NO. R-1
All Component Units
Combining Statement of Revenues, Expenditures and Changes in Fund Balance (Deficit)
Fiscal year ended June 30, 2020

	Addenbrooke Classical Academy	Collegiate Academy of Colorado	Compass Montessori - Golden	Compass Montessori - Wheat Ridge	Doral Academy	Excel Charter School	Great Work Montessori
Revenues:							
Intergovernmental	\$ 8,392,490	\$ 4,348,582	\$ 4,036,993	\$ 2,434,628	\$ 1,902,889	\$ 5,488,770	\$ 1,631,325
Other revenue*	398,630	159,370	563,630	809,607	226,168	273,947	579,868
Total revenues	<u>8,791,120</u>	<u>4,507,952</u>	<u>4,600,623</u>	<u>3,244,235</u>	<u>2,129,057</u>	<u>5,762,717</u>	<u>2,211,193</u>
Expenditures:							
Current:							
Salaries and benefits*	5,151,342	2,694,636	3,164,404	2,282,985	1,388,298	3,610,006	1,537,448
Purchased services	2,293,417	658,640	830,091	508,442	492,537	968,061	537,567
Materials and supplies	519,652	200,397	208,608	149,535	67,222	338,455	25,478
Capital outlay	3,632,369	6,567	21,971	-	-	-	-
Debt service	743,820	559,950	-	-	391,941	428,050	-
Total other instructional programs	<u>12,340,600</u>	<u>4,120,190</u>	<u>4,225,074</u>	<u>2,940,962</u>	<u>2,339,998</u>	<u>5,344,572</u>	<u>2,100,493</u>
Excess of revenues over (under) expenditures	(3,549,480)	387,762	375,549	303,273	(210,941)	418,145	110,700
Other Financing Sources (uses):							
Other financing use - Debt Repayment	(17,710,000)	-	-	-	-	-	-
Other financing sources - New Debt	25,285,000	-	-	-	174,000	-	-
Total other financing sources (uses)	<u>7,575,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>174,000</u>	<u>-</u>	<u>-</u>
Excess of Revenues and other Financing Sources Over (Under) Expenditures	4,025,520	387,762	375,549	303,273	(36,941)	418,145	110,700
Fund balance (deficit) - July 1, 2019	2,420,382	1,627,651	1,080,084	742,112	429,796	3,398,537	324,770
Fund balance (deficit) - June 30, 2020	<u>\$ 6,445,902</u>	<u>\$ 2,015,413</u>	<u>\$ 1,455,633</u>	<u>\$ 1,045,385</u>	<u>\$ 392,855</u>	<u>\$ 3,816,682</u>	<u>\$ 435,470</u>
Amounts reported for component unit activities in the statement of activities are different because:							
Excess of Revenues and other Financing Sources Over (Under) Expenditures	\$ 4,025,520	\$ 387,762	\$ 375,549	\$ 303,273	\$ (36,941)	\$ 418,145	\$ 110,700
Less: Depreciation expense	(407,920)	(939,455)	(195,545)	(1,025,742)	(94,392)	(319,145)	-
Loss on disposal of assets	-	-	-	-	-	-	-
Other sources - debt and amortization of premiums and discounts	(7,575,000)	(1,927)	-	-	(174,000)	19,871	-
Deferred outflow loss on refunding	-	-	-	-	-	(30,909)	-
Change in accrued interest	1,313	602	-	-	79	625	-
Pension expense	294,445	884,312	33,047	1,075,235	634,752	1,238,305	283,874
OPEB expense	(27,165)	6,601	(26,005)	15,277	9,268	10,729	(2,236)
Add: Net capital outlay asset additions	4,280,996	2,838,808	21,971	3,524,915	-	441,656	-
Principal payment on long-term liabilities	-	310,000	-	-	375,594	250,000	-
Change in net position of component unit activities	<u>\$ 592,189</u>	<u>\$ 3,486,703</u>	<u>\$ 209,017</u>	<u>\$ 3,892,958</u>	<u>\$ 714,360</u>	<u>\$ 2,029,277</u>	<u>\$ 392,338</u>

*On-behalf state contributions to PERA are included in both Other Revenue and Salary/Benefits.

Jefferson Academy	Lincoln Academy Charter School	Montessori Peaks	Mountain Phoenix	New America	Rocky Mountain Academy Evergreen	Rocky Mountain Deaf School	Two Roads High School	Woodrow Wilson Academy	Total Charter Schools
\$ 19,142,271	\$ 7,881,079	\$ 4,134,433	\$ 5,970,308	\$ 1,643,184	\$ 3,350,661	\$ 919,059	\$ 5,004,296	\$ 7,345,041	83,626,009
735,879	274,529	585,302	594,151	336,368	208,792	1,884,785	275,539	313,522	8,220,087
19,878,150	8,155,608	4,719,735	6,564,459	1,979,552	3,559,453	2,803,844	5,279,835	7,658,563	91,846,096
11,059,785	5,402,422	3,216,859	4,220,591	1,334,474	2,191,159	2,390,103	3,454,986	4,587,777	57,687,275
3,583,180	1,186,531	987,655	1,050,210	817,697	709,606	392,509	1,019,949	1,157,159	17,193,251
1,049,079	223,705	178,414	312,044	53,053	174,813	78,685	149,457	291,097	4,019,694
5,356,685	201,834	6,272	108,900	513,138	145,262	-	45,787	922,634	10,961,419
1,578,872	855,198	522,305	585,925	-	177,340	-	98,450	-	5,941,851
22,627,601	7,869,690	4,911,505	6,277,670	2,718,362	3,398,180	2,861,297	4,768,629	6,958,667	95,803,490
(2,749,451)	285,918	(191,770)	286,789	(738,810)	161,273	(57,453)	511,206	699,896	(3,957,394)
-	-	-	-	-	-	-	-	-	(17,710,000)
6,000,000	-	-	-	-	-	-	-	-	31,459,000
6,000,000	-	-	-	-	-	-	-	-	13,749,000
3,250,549	285,918	(191,770)	286,789	(738,810)	161,273	(57,453)	511,206	699,896	9,791,606
4,474,773	2,884,588	2,231,898	2,281,663	1,133,952	1,290,518	523,771	917,538	3,385,270	29,147,303
\$ 7,725,322	\$ 3,170,506	\$ 2,040,128	\$ 2,568,452	\$ 395,142	\$ 1,451,791	\$ 466,318	\$ 1,428,744	\$ 4,085,166	38,938,909
\$ 3,250,549	\$ 285,918	\$ (191,770)	\$ 286,789	\$ (738,810)	\$ 161,273	\$ (57,453)	\$ 511,206	\$ 699,896	9,791,606
(3,629,417)	(378,398)	(579,702)	(212,340)	(3,548)	(1,095,946)	(420,200)	(1,552,101)	(1,087,579)	(11,941,430)
-	-	-	-	-	(9,473)	-	-	-	(9,473)
(6,000,000)	(2,316)	-	(7,400)	-	(2,699)	-	-	-	(13,743,471)
-	(5,280)	(33,658)	-	-	(1,342)	-	-	-	(71,189)
(40,265)	4,213	1,890	2,013	-	(16,982)	-	(457)	-	(46,969)
3,657,868	2,136,901	1,475,064	915,632	236,694	(291,340)	940,165	827,677	1,847,494	16,190,125
21,677	26,386	19,566	(5,674)	(4,530)	(26,648)	10,509	(2,684)	22,553	47,624
8,253,586	2,043,254	1,146,551	557,217	3,660,100	1,841,635	744,160	1,669,563	2,274,324	33,298,736
648,147	545,055	210,000	115,000	-	65,000	-	20,000	-	2,538,796
\$ 6,162,145	\$ 4,655,733	\$ 2,047,941	\$ 1,651,237	\$ 3,149,906	\$ 623,478	\$ 1,217,181	\$ 1,473,204	\$ 3,756,688	36,054,355



Statistical Section

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

Content	Page
Financial Trends These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	120-129
Revenue Capacity These schedules contain information to help the reader assess the District's property tax revenue.	130-135
Debt Capacity These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	136-139
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	140-141
Operating Information These schedules contain staffing, key operating statistics comparisons and capital asset data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	142-146

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

Financial Trend Schedule 1
Jefferson County School District, No.R-1
Net Assets/Net Position by Component,
Last Ten Fiscal Years
(accrual basis of accounting)

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015*</u>
Governmental Activities					
Net investment in capital assets	\$ 360,914,728	\$ 376,550,610	\$ 403,794,024	\$ 409,948,271	\$ 407,426,358
Restricted	122,902,877	118,918,869	69,044,589	78,132,683	83,081,688
Unrestricted	91,113,699	73,925,741	105,448,605	104,852,827	(1,319,700,082)
Total governmental activities net assets/net position	<u>\$ 574,931,304</u>	<u>\$ 569,395,220</u>	<u>\$ 578,287,218</u>	<u>\$ 592,933,781</u>	<u>\$ (829,192,036)</u>
Business-type activities					
Net investment in capital assets	\$ 3,706,030	\$ 3,434,251	\$ 3,555,684	\$ 3,388,248	\$ 3,297,928
Restricted	720,617	691,773	708,022	729,971	5,622,279
Unrestricted	9,883,367	12,068,165	12,987,974	13,548,826	10,131,353
Total business-type activities net assets/net position	<u>\$ 14,310,014</u>	<u>\$ 16,194,189</u>	<u>\$ 17,251,680</u>	<u>\$ 17,667,045</u>	<u>\$ 19,051,560</u>
Primary government					
Net investment in capital assets	\$ 364,620,758	\$ 379,984,861	\$ 407,349,708	\$ 413,336,519	\$ 410,724,287
Restricted	123,623,494	119,610,642	69,752,611	78,862,654	88,703,967
Unrestricted	100,997,066	85,993,906	118,436,579	118,401,653	(1,309,568,730)
Total primary government net assets/net position	<u>\$ 589,241,318</u>	<u>\$ 585,589,409</u>	<u>\$ 595,538,898</u>	<u>\$ 610,600,826</u>	<u>\$ (810,140,476)</u>

*Starting in 2015 GASB 68 required writing on future obligation for PERA Pension liability.

**Starting in 2018 GASB 75 required writing on future obligation for PERA OPEB liability.

Fiscal Year

<u>2016</u>	<u>2017</u>	<u>2018**</u>	<u>2019</u>	<u>2020</u>
\$ 364,870,945	\$ 393,437,822	\$ 410,495,440	\$ 398,121,140	\$ 366,492,535
91,018,886	87,661,174	94,757,855	112,896,901	114,800,561
(1,291,788,213)	(1,802,185,821)	(2,422,242,967)	(2,214,966,272)	(1,897,684,109)
<u>\$ (835,898,382)</u>	<u>\$ (1,321,086,825)</u>	<u>\$ (1,916,989,672)</u>	<u>\$ (1,703,948,231)</u>	<u>\$ (1,416,391,013)</u>
\$ 3,422,469	\$ 3,230,241	\$ 1,362,898	\$ 1,216,370	\$ 1,169,847
775,822	6,905,076	521,857	553,325	464,568
15,264,044	9,175,963	9,114,769	9,373,021	8,502,627
<u>\$ 19,462,335</u>	<u>\$ 19,311,280</u>	<u>\$ 10,999,524</u>	<u>\$ 11,142,716</u>	<u>\$ 10,137,042</u>
\$ 368,293,414	\$ 396,668,063	\$ 411,858,338	\$ 399,337,510	\$ 367,662,382
91,794,708	94,566,250	95,279,712	113,450,226	115,265,129
(1,276,524,169)	(1,793,009,858)	(2,413,128,198)	(2,205,593,251)	(1,889,181,482)
<u>\$ (816,436,047)</u>	<u>\$ (1,301,775,545)</u>	<u>\$ (1,905,990,148)</u>	<u>\$ (1,692,805,515)</u>	<u>\$ (1,406,253,971)</u>

Financial Trend Schedule 2
Jefferson County School District, No.R-1
Changes in Net Assets/Net Position, Last Ten Fiscal Years
(accural basis of accounting)

	2011	2012*	2013	2014
Expenses *				
Governmental activities:				
School administration	\$ -	\$ 57,409,152	\$ 54,996,871	\$ 56,613,420
General instruction	-	408,204,654	405,528,254	410,335,528
Special education instruction	-	65,020,783	69,392,712	71,357,688
Instructional support	-	67,648,351	64,686,916	68,774,854
Operations and maintenance	-	69,998,170	67,985,826	78,844,714
Food services **	-	-	-	-
Direct instruction	488,170,063	-	-	-
Indirect instruction	148,378,364	-	-	-
Transportation	20,850,913	23,703,443	24,115,123	23,177,884
Custodial services	26,864,799	-	-	-
Field services	21,763,434	-	-	-
Telecommunications, networking and utilities	21,974,077	-	-	-
Support services	25,168,348	-	-	-
General administration	3,909,716	27,898,413	27,617,388	25,908,579
District-wide	596,970	-	-	-
Interest expense, unallocated	28,681,991	25,666,711	25,135,731	24,692,063
Total governmental activities expenses	<u>786,358,675</u>	<u>745,549,677</u>	<u>739,458,821</u>	<u>759,704,730</u>
Business-type activities				
Food services **	24,402,366	22,995,136	24,588,376	24,059,390
Child care	14,277,646	13,664,939	14,253,323	15,669,253
Property management	1,288,442	1,276,209	1,298,134	1,653,841
Other enterprise	-	-	-	-
Total business-type activities expenses	<u>39,968,454</u>	<u>37,936,284</u>	<u>40,139,833</u>	<u>41,382,484</u>
Total primary government expenses	<u>\$ 826,327,129</u>	<u>\$ 783,485,961</u>	<u>\$ 779,598,654</u>	<u>\$ 801,087,214</u>
Program Revenues				
Governmental activities:				
Charges for services:				
General administration	\$ -	\$ 1,152,290	\$ 1,323,748	\$ 2,669,066
General instruction	-	25,645,123	26,903,962	27,047,349
Special education instruction	-	4,713,718	4,932,848	3,195,644
Operations and maintenance	-	3,842,879	4,929,770	6,116,159
Direct instruction	5,148,800	-	-	-
Indirect instruction	28,066,756	-	-	-
Food services **	-	-	-	-
Transportation	354,195	1,386,407	1,974,372	2,133,779
Field services	3,747,188	-	-	-
District-wide	1,358,775	-	-	-
Operating grants and contributions:				
General administration	-	3,652,537	3,889,298	3,706,405
School administration	-	861,829	-	49,851
General instruction	-	14,548,969	16,103,053	16,423,080
Special education instruction	-	25,408,016	24,338,028	27,343,034
Instructional support	-	16,402,238	15,731,027	16,251,832
Operations and maintenance	-	797,353	165,699	7,920,034
Food services **	-	-	-	-
Direct instruction	69,228,523	-	-	-
Indirect instruction	13,358,689	-	-	-
Transportation	4,866,106	5,103,034	5,009,964	5,275,093
Total governmental activities program revenues	<u>126,129,032</u>	<u>103,514,393</u>	<u>105,301,769</u>	<u>118,131,326</u>
Business-type activities				
Charges for services:				
Food services **	11,634,444	11,514,984	11,049,462	9,830,452
Child care	10,281,161	9,867,724	10,630,601	11,111,356
Property management	1,763,175	1,595,449	1,796,862	1,920,377
Other enterprise	-	-	-	-
Operating grants and contributions:				
Food services **	11,709,247	12,716,967	13,520,079	13,389,433
Child Care	-	-	-	-
Capital grants and contributions:				
Food services	352,528	84,766	135,253	96,924
Property management	-	-	-	-
Other enterprise	-	-	-	-
Total business-type activities program revenues	<u>35,740,555</u>	<u>35,779,890</u>	<u>37,132,257</u>	<u>36,348,542</u>
Total primary government program revenues	<u>\$ 161,869,587</u>	<u>\$ 139,294,283</u>	<u>\$ 142,434,026</u>	<u>\$ 154,479,868</u>
Net (Expense)/Revenue				
Governmental activities	\$ (660,229,643)	\$ (642,035,284)	\$ (634,157,052)	\$ (641,573,404)
Business-type activities	(4,227,899)	(2,156,394)	(3,007,576)	(5,033,942)
Total primary government net expense	<u>\$ (664,457,542)</u>	<u>\$ (644,191,678)</u>	<u>\$ (637,164,628)</u>	<u>\$ (646,607,346)</u>

*Recategorized expense types starting in fiscal year 2012.

**Food Services became a special revenue fund in fiscal year 2018

Fiscal Year						
	2015	2016	2017	2018	2019	2020
\$	61,622,289	\$ 63,315,375	\$ 100,562,166	\$ 107,454,780	\$ 57,184,224	\$ 55,093,987
	440,423,884	433,932,814	679,657,697	689,803,039	338,352,008	339,365,183
	76,419,427	74,429,360	121,065,638	125,986,386	60,078,428	58,668,097
	93,132,858	91,727,374	151,608,229	177,535,468	87,358,735	99,441,221
	87,346,892	82,019,992	129,182,158	125,858,843	90,139,921	64,845,718
	-	-	-	43,950,669	18,396,673	17,910,261
	-	-	-	-	-	-
	-	-	-	-	-	-
	27,654,266	27,781,099	44,542,645	46,130,547	21,757,237	23,209,626
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	25,647,057	25,347,367	46,268,361	34,010,421	25,577,408	19,804,229
	-	-	-	-	-	-
	26,445,984	19,888,625	18,707,099	28,918,125	27,254,231	32,874,959
	838,692,657	818,442,006	1,291,593,993	1,379,648,278	726,098,865	711,213,281
	24,335,013	23,708,332	24,943,806	-	-	-
	16,365,381	13,553,606	13,509,401	14,329,881	15,770,645	18,461,481
	1,881,209	1,643,904	1,722,727	1,805,591	1,843,658	1,341,614
	-	-	-	-	-	-
	42,581,603	38,905,842	40,175,934	16,135,472	17,614,303	19,803,095
\$	881,274,260	\$ 857,347,848	\$ 1,331,769,927	\$ 1,395,783,750	\$ 743,713,168	\$ 731,016,376
\$	906,896	\$ 931,133	\$ 977,969	\$ 1,163,075	\$ 1,232,924	\$ 1,273,248
	27,346,106	33,178,144	33,960,682	35,857,623	36,890,661	25,180,874
	5,435,234	6,048,054	6,393,941	7,122,128	6,852,969	7,575,343
	4,685,037	5,162,139	6,371,921	9,521,864	10,113,814	5,795,473
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	12,021,320	11,484,300	9,981,762
	1,979,155	2,066,642	2,052,196	3,330,780	2,026,676	2,399,835
	-	-	-	-	-	-
	-	-	-	-	-	-
	4,002,024	3,447,090	2,609,255	2,084,224	2,974,340	3,537,191
	3,883	17,761	82,198	51,326	363,945	352,359
	17,807,677	15,976,711	16,748,158	16,358,570	15,958,015	15,266,901
	26,830,057	28,050,732	26,427,242	27,879,724	28,436,367	31,545,369
	18,028,401	16,368,008	12,777,100	13,002,528	15,392,691	37,756,734
	6,609,171	1,044,100	266,611	95,563	346,352	892,109
	-	-	-	12,641,266	11,931,665	11,106,292
	-	-	-	-	-	-
	-	-	-	-	-	-
	5,383,718	5,653,141	5,103,470	3,863,626	5,263,064	5,670,121
	119,017,359	117,943,655	113,770,743	144,993,617	149,267,783	158,333,611
	10,612,859	10,641,334	10,978,683	-	-	-
	11,417,547	6,804,445	7,383,970	8,310,307	9,014,931	7,140,872
	2,276,591	2,256,716	2,415,137	2,887,289	2,902,390	2,053,448
	-	-	-	-	-	-
	14,083,555	14,024,955	13,877,640	-	-	-
	5,526,102	5,748,802	5,952,792	6,066,190	6,245,151	6,031,148
	234,780	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	44,151,434	39,476,252	40,608,222	17,263,786	18,162,472	15,225,468
\$	163,168,793	\$ 157,419,907	\$ 154,378,965	162,257,403	167,430,255	173,559,079
\$	(719,675,298)	\$ (694,998,351)	\$ (1,177,823,250)	\$ (1,234,654,661)	\$ (576,831,082)	\$ (552,879,670)
	1,569,831	570,410	432,288	1,128,314	548,169	(4,577,627)
\$	(718,105,467)	\$ (694,427,941)	\$ (1,177,390,962)	\$ (1,233,526,347)	\$ (576,282,913)	\$ (557,457,297)

Financial Trend Schedule 2
Jefferson County School District, No.R-1
Changes in Net Assets/Net Position, Last Ten Fiscal Years, continued
(accrual basis of accounting)

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
General revenues and other changes in net assets/net position					
Taxes					
Local property taxes	\$ 350,455,667	\$ 339,051,527	\$ 345,921,281	\$ 349,115,550	\$ 355,606,853
Automotive ownership taxes	23,665,288	23,537,666	25,006,758	27,486,392	28,916,207
School finance act	278,313,571	279,036,998	276,148,509	284,144,134	296,285,316
Earnings on investments	841,952	1,159,227	37,569	873,530	504,048
Special Item	2,000,000	-	-	-	-
Transfers (a)	(4,084,448)	(4,040,569)	(4,065,067)	(5,399,639)	200,000
Total governmental activities	<u>651,192,030</u>	<u>638,744,849</u>	<u>643,049,050</u>	<u>656,219,967</u>	<u>681,512,424</u>
Business-type activities:					
Earnings on investments	18,170	-	-	49,668	14,684
Transfers	4,084,448	4,040,569	4,065,067	5,399,639	(200,000)
Total business-type activities	<u>4,102,618</u>	<u>4,040,569</u>	<u>4,065,067</u>	<u>5,449,307</u>	<u>(185,316)</u>
Total primary government	<u>\$ 655,294,648</u>	<u>\$ 642,785,418</u>	<u>\$ 647,114,117</u>	<u>\$ 661,669,274</u>	<u>\$ 681,327,108</u>
Change in net assets/net position					
Governmental activities	\$ (9,037,613)	\$ (3,290,435)	\$ 8,891,998	\$ 14,646,563	\$ (38,162,874)
Business-type activities	(125,281)	1,884,175	1,057,491	415,365	1,384,515
Total primary government	<u>\$ (9,162,894)</u>	<u>\$ (1,406,260)</u>	<u>\$ 9,949,489</u>	<u>\$ 15,061,928</u>	<u>\$ (36,778,359)</u>

<u>Fiscal Year</u>					
	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
\$	364,385,070	\$ 365,608,757	\$ 390,410,501	\$ 446,393,000	\$ 483,567,567
	30,799,478	33,300,878	38,543,552	39,646,824	39,500,224
	292,098,015	291,894,387	272,182,129	302,623,503	308,862,586
	809,442	1,180,785	2,503,137	10,205,724	11,818,331
	-	-	-	-	-
	200,000	650,000	1,350,000	700,680	(3,311,820)
	<u>688,292,005</u>	<u>692,634,807</u>	<u>704,989,319</u>	<u>799,569,731</u>	<u>840,436,888</u>
	40,367	66,655	131,422	295,703	260,133
	(200,000)	(650,000)	(1,350,000)	(700,680)	3,311,820
	<u>(159,633)</u>	<u>(583,345)</u>	<u>(1,218,578)</u>	<u>(404,977)</u>	<u>3,571,953</u>
\$	<u>688,132,372</u>	<u>\$ 692,051,462</u>	<u>\$ 703,770,741</u>	<u>\$ 799,164,754</u>	<u>\$ 844,008,841</u>
\$	(6,706,346)	\$ (485,188,279)	\$ (529,665,342)	\$ 222,738,649	\$ 287,557,218
	410,777	(151,057)	(90,264)	143,192	(1,005,674)
\$	<u>(6,295,569)</u>	<u>\$ (485,339,336)</u>	<u>\$ (529,755,606)</u>	<u>\$ 222,881,841</u>	<u>\$ 286,551,544</u>

Financial Trend Schedule 3
Jefferson County School District, No.R-1
Fund Balances, Governmental Funds, Last Ten Fiscal Years
(modified accrual basis of accounting)

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
General fund				
Nonspendable	\$ 1,533,815	\$ 1,159,891	\$ 982,570	\$ 942,951
Restricted	15,932,358	15,839,341	15,756,129	16,494,681
Committed	2,000,000	2,000,000	2,000,000	2,000,000
Assigned	13,300,000	13,860,000	11,500,000	9,600,000
Unassigned	21,994,915	3,195,321	19,727,866	32,260,251
Reserved	-	-	-	-
Unreserved	-	-	-	-
Total general fund	<u>\$ 54,761,088</u>	<u>\$ 36,054,553</u>	<u>\$ 49,966,565</u>	<u>\$ 61,297,883</u>
All other governmental funds				
Nonspendable	\$ 410,265	\$ 895,860	\$ 1,058,751	\$ 909,314
Restricted	108,862,085	106,895,470	169,532,657	147,439,129
Committed	-	-	20,833,322	16,731,273
Assigned	9,760,257	9,426,449	9,344,242	9,620,670
Reserved	-	-	-	-
Unreserved, reported in:				
Special revenue funds	-	-	-	-
Total all other governmental funds	<u>\$ 119,032,607</u>	<u>\$ 117,217,779</u>	<u>\$ 200,768,972</u>	<u>\$ 174,700,386</u>

Fiscal Year

<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
\$ 1,023,267	\$ 964,265	\$ 1,059,474	\$ 1,003,870	\$ 1,053,960	\$ 1,131,194
17,041,991	17,756,207	17,457,866	18,633,897	20,727,895	20,855,636
220,000	220,000	283,080	283,080	301,868	-
10,000,000	30,322,072	22,500,000	24,000,000	31,146,763	48,127,421
43,475,863	76,419,654	76,545,047	73,093,329	87,836,722	107,908,664
-	-	-	-	-	-
-	-	-	-	-	-
<u>\$ 71,761,121</u>	<u>\$ 125,682,198</u>	<u>\$ 117,845,467</u>	<u>\$ 117,014,176</u>	<u>\$ 141,067,208</u>	<u>\$ 178,022,915</u>
\$ 1,000,168	\$ 953,103	\$ 972,780	\$ 2,591,430	\$ 2,217,828	\$ 2,590,630
98,783,448	81,337,848	70,760,836	75,080,753	429,423,609	325,206,403
36,503,429	66,893,007	44,869,122	42,003,525	33,426,270	44,355,900
9,458,866	10,400,102	10,612,889	10,105,412	11,004,435	11,571,872
-	-	-	-	-	-
-	-	-	-	-	-
<u>\$ 145,745,911</u>	<u>\$ 159,584,060</u>	<u>\$ 127,215,627</u>	<u>\$ 129,781,120</u>	<u>\$ 476,072,142</u>	<u>\$ 383,724,805</u>

Financial Trend Schedule 4
Jefferson County School District, No.R-1
Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year			
	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Revenues				
Taxes	\$ 375,134,147	\$ 360,296,394	\$ 374,687,742	\$ 378,048,173
Intergovernmental	365,766,889	345,156,765	340,256,614	358,175,604
Interest	841,952	1,156,276	37,569	776,697
Other	<u>41,292,003</u>	<u>42,070,227</u>	<u>44,315,203</u>	<u>48,291,123</u>
Total revenues	<u>783,034,991</u>	<u>748,679,662</u>	<u>759,297,128</u>	<u>785,291,597</u>
Expenditures				
School administration	-	47,311,834	46,137,612	47,722,016
General instruction	-	354,467,295	356,803,464	360,680,650
Special education instruction	-	65,517,724	68,713,508	70,387,243
Instructional support	-	68,187,899	64,140,368	68,286,176
Operation and maintenance	-	66,662,982	64,358,499	73,348,304
Food service operation *	-	-	-	-
Direct instruction	431,750,029	-	-	-
Indirect instruction	142,607,586	-	-	-
Transportation	20,483,317	20,812,436	21,786,813	22,286,274
Custodial services	26,426,741	-	-	-
Field services	16,980,978	-	-	-
Telecommunications, networking and utilities	21,461,102	-	-	-
Support services	19,468,562	-	-	-
General administration	3,828,233	28,525,989	28,427,746	29,420,652
Districtwide	785,525	-	-	-
Capital outlay	29,121,654	27,359,625	34,662,226	55,002,104
Debt service				
Principal	52,285,000	51,505,000	52,955,000	28,395,000
Interest	<u>28,832,069</u>	<u>25,778,672</u>	<u>24,156,542</u>	<u>24,704,907</u>
Total expenditures	<u>794,030,796</u>	<u>756,129,456</u>	<u>762,141,778</u>	<u>780,233,326</u>
Excess of revenues over (under) expenditures	(10,995,805)	(7,449,794)	(2,844,650)	5,058,271
Other financing sources (uses)				
Certificates of participation proceeds	-	-	-	-
Certificate of Participation issuance	-	-	-	-
Payments to refunded certificates of participation escrow agent	-	-	-	-
Premium from COP issuance	-	-	-	-
Free Horizon Montessori site acquisition	-	-	-	-
General obligation Issuance	-	-	168,540,000	-
Payment to refunded escrow agent	-	-	(83,415,163)	-
Premium from GO Issuance	-	-	31,296,785	-
Transfers out	(37,165,333)	(46,468,984)	(51,448,042)	(55,823,437)
Transfers in	<u>23,837,385</u>	<u>33,397,415</u>	<u>35,334,275</u>	<u>36,027,898</u>
Total other financing sources (uses)	<u>(13,327,948)</u>	<u>(13,071,569)</u>	<u>100,307,855</u>	<u>(19,795,539)</u>
Special Item: Supplemental Retirement Contribution	2,000,000	-	-	-
Net change in fund balances	<u>\$ (22,323,753)</u>	<u>\$ (20,521,363)</u>	<u>\$ 97,463,205</u>	<u>\$ (14,737,268)</u>
Debt service as a percentage of noncapital expenditures	10.6%	10.6%	10.6%	7.3%

*Food Services became a special revenue fund in fiscal year 2018

<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
\$ 380,599,789	\$ 404,560,724	\$ 398,504,536	\$ 427,326,631	\$ 486,207,355	\$ 519,017,767
372,350,762	361,029,972	354,649,323	336,455,979	392,857,120	425,417,602
478,408	733,117	928,828	2,087,839	9,336,859	11,091,668
47,781,409	54,214,629	54,269,793	82,144,791	72,482,620	60,861,286
<u>801,210,368</u>	<u>820,538,442</u>	<u>808,352,480</u>	<u>848,015,240</u>	<u>960,883,954</u>	<u>1,016,388,323</u>
47,559,947	50,360,162	53,526,362	55,972,307	64,060,854	64,458,119
355,751,698	359,332,908	371,727,896	368,598,809	397,919,493	395,416,480
68,085,954	68,966,033	71,418,326	72,632,209	79,906,420	81,730,277
84,015,992	84,890,534	89,265,076	102,032,375	113,808,597	139,613,166
73,709,330	68,842,837	71,126,138	71,672,920	80,432,452	79,072,349
-	-	-	25,643,286	24,130,817	24,718,272
-	-	-	-	-	-
-	-	-	-	-	-
24,282,575	24,914,870	26,885,845	26,025,233	26,932,111	27,506,608
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
23,813,835	25,479,589	28,610,164	29,212,511	32,602,733	34,004,550
-	-	-	-	-	-
73,515,424	51,509,990	68,922,126	40,075,141	82,718,228	119,686,840
29,495,000	32,265,000	33,425,000	28,435,000	31,375,000	53,400,000
22,788,423	19,851,183	18,762,960	20,158,118	26,643,859	32,976,749
<u>803,018,178</u>	<u>786,413,106</u>	<u>833,669,893</u>	<u>840,457,909</u>	<u>960,530,564</u>	<u>1,052,583,410</u>
(1,807,810)	34,125,336	(25,317,413)	7,557,331	353,390	(36,195,087)
29,180,000	-	-	-	-	-
-	45,450,000	-	-	-	-
(30,485,732)	-	-	-	-	-
-	2,971,858	-	-	-	-
-	-	-	-	5,585,000	-
40,345,000	-	-	70,395,000	326,490,000	-
(40,937,195)	-	-	(81,052,400)	-	-
-	-	-	11,114,303	50,165,349	-
(69,854,455)	(38,228,726)	(71,032,634)	(68,097,143)	(56,886,292)	(66,497,321)
55,068,955	23,440,758	56,144,883	55,279,437	42,993,884	47,300,778
<u>(16,683,427)</u>	<u>33,633,890</u>	<u>(14,887,751)</u>	<u>(12,360,803)</u>	<u>368,347,941</u>	<u>(19,196,543)</u>
-	-	-	-	-	-
<u>\$ (18,491,237)</u>	<u>\$ 67,759,226</u>	<u>\$ (40,205,163)</u>	<u>\$ (4,803,472)</u>	<u>\$ 368,701,331</u>	<u>\$ (55,391,630)</u>
7.2%	7.1%	6.8%	6.1%	6.5%	9.3%

Revenue Capacity Schedule 5
Jefferson County School District, No.R-1
Assessed Value and Estimated Actual Value of Taxable Property,
Last Ten Fiscal Years
(in thousands of dollars)

Fiscal Year Ended June 30,	Residential Property (1)	Commercial Property (1)	Industrial Property (1)	Agriculture Property (1)	Natural Resources (1)	Public Utilities (1)
2011	4,251,217	2,191,182	598,493	31,958	2,429	277,320
2012	4,088,469	2,025,114	554,366	32,869	3,328	293,460
2013	4,105,825	1,985,242	561,340	33,785	3,660	297,197
2014	4,123,082	2,024,122	554,163	33,948	4,281	316,639
2015	4,155,617	2,030,792	558,960	34,535	5,317	325,732
2016	5,053,143	2,158,609	585,936	36,956	6,062	337,378
2017	5,150,357	2,504,507	260,145	10,569	1,029	347,009
2018	5,963,504	2,886,558	294,407	15,216	5,893	367,208
2019	6,002,474	2,892,005	288,188	11,342	6,417	374,375
2020	6,644,629	3,444,260	407,217	12,684	6,310	384,166

Source: (1) - Jefferson County Assessor annual Abstracts of Assessments
(2) - Jefferson County Assessor Certification of Value to Jefferson County School District

Note: Assessed value as per official notice from Jefferson County Assessor. (Colorado Revised Statutes 39-1-104, 39-1-105).

Total Taxable Assessed Value (1)	Total Direct Tax Rate	Estimated Actual Taxable Value (2)	Assessed Value as a Percentage of Actual Value
7,352,599	48.21	63,080,682	11.66
6,997,606	48.72	60,998,376	11.47
6,987,049	50.62	60,780,934	11.50
7,056,234	50.37	61,043,655	11.56
7,110,953	50.17	61,468,510	11.57
8,178,084	47.49	73,501,703	11.13
8,273,616	45.94	75,452,772	10.97
9,532,785	42.88	92,622,321	10.29
9,574,801	49.42	93,592,739	10.23
10,899,266	47.08	107,606,622	10.13

Revenue Capacity Schedule 6
 Jefferson County School District, No.R-1
 Direct and Overlapping Property Tax Rates,
 Last Ten Fiscal Years
 (rate per \$1,000 of assessed value)

Fiscal Year	School District Rates			Overlapping Rates	
	General Fund	Debt Service Fund	Total	Jefferson County	Broomfield County
2011	36.96	11.25	48.21	24.35	27.23
2012	37.47	11.25	48.72	24.35	26.72
2013	43.13	7.49	50.62	24.35	26.72
2014	42.88	7.49	50.37	25.85	26.72
2015	42.68	7.49	50.17	25.85	26.72
2016	40.74	6.75	47.49	24.21	26.72
2017	40.19	5.75	45.94	24.71	26.72
2018	38.33	4.55	42.88	22.42	26.72
2019	42.03	7.38	49.41	23.74	26.72
2020	40.33	6.74	47.07	23.33	26.72

Source: Jefferson County and Broomfield Assessor annual Abstracts of Assessments

Note: The District's property tax rate may be increased only by a majority vote of the county's residents. Rates for debt service are set based on each year's requirements for bonds authorized by a majority vote of the county's residents. The Special Revenue Fund and the Capital Project Funds have been included in the General Fund.

Revenue Capacity Schedule 7
Jefferson County School District, No.R-1
Principal Property Tax Payers
Most Recent Full Calendar Year and Nine Years Ago

Taxpayer	2019			2010		
	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value
Public Service Co of Colorado	\$ 259,836,300	1	2.38 %	\$ 128,277,299	2	1.74 %
MillerCoors USA LLC	219,543,276	2	2.01	138,442,580	1	1.88
Lockheed Martin Corporation	56,275,922	3	0.52			
Martin Marietta Corporation	48,799,549	4	0.45	28,749,730	4	0.39
Belmar Commercial Owner LP	44,860,926	5	0.41			
Colorado Mills Mall Limited Partnership	36,506,219	6	0.33	28,710,000	5	0.39
Qwest Corp	35,893,950	7	0.33	67,802,200	3	0.92
CoorsTek Inc	35,285,861	8	0.32			
Ball Metal Beverage Container Corp	33,297,046	9	0.31	22,694,656	8	0.31
Wal Mart Real Estate Business Trust	33,016,948	10	0.30			
Plains End LLC				28,336,695	6	0.39
SP4 Westmoor LP				28,332,913	7	0.39
Denver West Office				22,260,561	9	0.30
United Launch Alliance LLC				21,327,283	10	0.29
Total	<u>\$ 803,315,997</u>		<u>7.36 %</u>	<u>\$ 514,933,917</u>		<u>7.00 %</u>

Source: Jefferson County



Revenue Capacity Schedule 8
 Jefferson County School District, No.R-1
 Property Tax Levies and Collections
 Last Ten Fiscal Periods

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Delinquent Tax Collected	(1) Total Tax Collections	% of Total Tax Collected to Tax Levy
2011	352,393,439	332,186,581	94.3	18,746,027	350,932,608	99.6
2012	343,143,485	320,929,279	93.5	15,378,979	336,308,258	98.0
2013	351,754,785	333,000,851	94.7	16,290,293	349,291,144	99.3
2014	353,214,798	336,584,984	95.3	13,640,227	350,225,211	99.2
2015	354,248,674	334,475,473	94.4	16,862,479	351,337,952	99.2
2016	386,006,577	381,122,906	98.7	2,850,569	383,973,475	99.5
2017	377,095,980	373,599,439	99.1	2,395,487	375,994,926	99.7
2018	403,710,867	398,317,453	98.7	1,772,059	400,089,512	99.1
2019	466,776,335	459,062,691	98.3	1,216,768	460,279,459	98.6
2020	504,273,568	491,347,647	97.4	2,722,184	494,069,831	98.0

Notes: (1) Includes General and Debt Service Funds

Assessments : Jefferson County assesses and collects all District property taxes charging a collection fee of .5 percent of the gross taxes collected.

Taxes Due: General property taxes are due January 1 of each year. The first half is due on and becomes delinquent after the last day of February and the second half is due on June 15 and becomes delinquent after July 31. If the entire amount of the tax is paid at one time on or before April 30, no interest will be charged on the first half.

Delinquent Taxes and Tax Sales: Delinquent general property taxes are advertised and subject to distraint, seizure, and sale after delinquent dates. When real estate is sold for taxes, the tax, plus interest, advertising, and certificate fees, draw interest from the date of the sale.

Delinquent Taxes Outstanding: The District's delinquent tax payments are not received based upon tax year; therefore, delinquent taxes outstanding by tax year are not readily available. After the sale, real estate may be redeemed at any time within three years from the date of sale or at any time before a tax deed is issued.

Debt Capacity Schedule 9
Jefferson County School District, No.R-1
Ratios of Outstanding Debt by Type,
Last Ten Fiscal Periods

Governmental Activities				
Fiscal Year	General Obligation Bonds	Certificates of Participation	Capital Leases	Total Primary Government
2011	523,928,367	32,830,246	-	556,758,613
2012	471,878,553	31,420,714	-	503,299,267
2013	560,441,507	30,155,000	-	590,596,507
2014	526,628,634	28,580,000	-	555,208,634
2015	492,857,215	29,180,000	-	522,037,215
2016	457,333,067	75,366,858	-	532,699,925
2017	421,157,155	72,782,384	-	493,939,539
2018	387,711,708	70,205,212	-	457,916,920
2019	730,629,404	71,671,039	-	802,300,443
2020	678,951,035	61,872,962	-	740,823,997

Note: Details regarding the District's outstanding debt can be found in the notes to statements. General obligation bonds and certificates of participation are both repaid from property tax revenue.

(a) See schedule 5 for taxable property value data.

<u>Ratio of Net Debt to Assessed Value (a)</u>	<u>Net Debt Per Capita</u>	<u>Population</u>	<u>Percentage of Personal Income</u>
7.57%	1,042	534,543	1.9
7.11%	936	537,487	2.2
8.45%	1,080	546,653	2.1
7.87%	1,010	549,643	2.1
7.34%	934	558,896	2.1
6.51%	943	565,106	1.7
5.97%	864	571,775	1.5
4.80%	791	578,627	1.4
8.38%	1,384	579,631	2.3
6.80%	1,270	583,105	2.1

Debt Capacity Schedule 10
Jefferson County School District, No.R-1
Ratios of Net General Bonded Debt Outstanding and Legal Debt Margin
Last Ten Fiscal Periods

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
General bonded debt outstanding				
General obligation debt	\$502,790,000	\$452,710,000	\$500,785,000	\$473,965,000
Percentage of estimated property value (a)	0.80%	0.74%	0.82%	0.78%
Per capita (b)	941	842	916	862
Less: Amounts set aside to repay general debt	<u>(72,341,627)</u>	<u>(76,032,525)</u>	<u>(53,644,274)</u>	<u>(54,882,086)</u>
Total net debt applicable to debt limit	430,448,373	376,677,475	447,140,726	419,082,914
Legal debt limit (c)	1,461,910,139	1,408,606,084	1,389,895,624	1,402,508,676
Legal debt margin (d)	<u>\$1,031,461,766</u>	<u>\$1,031,928,609</u>	<u>\$942,754,898</u>	<u>\$984,412,410</u>
Legal debt margin as a percentage of the debt limit	70.56%	73.26%	67.83%	70.19%

Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

The debt reflected is all direct and there is no overlapping debt to display.

(a) Property value data can be found in Schedule 5: Taxable Assessed and Estimated Full Value of Property.

(b) Population data can be found in Schedule 9: Ratios of Outstanding Debt by Type.

(c) Colorado Revised Statute 22-42-104 limits the District's available borrowing to no more than 20% of the assessed value of property.

(d) The legal debt margin is the District's available borrowing authority calculated by subtracting the net debt applicable to the legal debt from the debt limit.

Fiscal Year					
<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
\$447,370,000	\$457,333,066	\$421,157,155	387,711,708	730,629,404	678,951,035
0.73%	0.62%	0.56%	0.42%	0.78%	0.63%
800	809	737	670	1,261	1,164
(59,372,593)	(62,973,258)	(61,217,378)	(60,776,013)	(78,455,899)	(76,229,428)
387,997,407	394,359,808	359,939,777	326,935,695	652,173,505	602,721,607
1,412,333,992	1,625,735,787	1,641,653,338	1,883,067,622	1,889,170,854	2,142,426,206
1,023,660,242	1,272,250,462	1,317,311,485	1,586,056,654	1,311,373,222	1,605,512,713
72.48%	78.26%	80.24%	84.23%	69.42%	74.94%

Demographic and Economic Information Schedule 11
 Jefferson County School District, No.R-1
 Demographic and Economic Statistics
 Last Ten Calendar Years

Year	Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2010	535,648	23,569,131	44,001	40	84,618	8.6
2011	539,721	24,391,425	45,193	40	84,329	8.1
2012	545,880	25,459,586	46,640	41	85,542	7.4
2013	551,411	26,077,248	47,292	41	86,009	6.3
2014	558,610	28,630,911	51,254	41	86,574	4.5
2015	564,619	30,975,333	54,861	41	86,731	3.5
2016	571,711	32,230,590	56,376	41	86,361	3.0
2017	578,627	33,536,735	57,959	41	86,130	2.6
2018	579,631	37,370,270	64,473	42	84,631	3.0
2019	583,105	39,025,390	66,927	42	84,061	2.5

Sources: Jefferson County

Demographic and Economic Information Schedule 12
 Jefferson County School District, No.R-1
 Principal Employers
 Current Year and Nine Years Ago

Employer	2019				2010			
	Employees	Rank	Percentage of Total County Employment		Employees	Rank	Percentage of Total County Employment	
Lockheed Martin Space Systems	6,200	1	1.82	%	5,500	2	2.60	%
St. Anthony Hospital	2,400	2	0.70					
Terumo BCT	2,400	3	0.70		1,720	5	0.81	
Lutheran Medical Center	2,300	4	0.67		2,401	3	1.13	
MillerCoors Brewing Company	2,080	5	0.61		1,950	4	0.92	
National Renewable Energy Laboratory	1,750	6	0.51					
Ball Corporation	1,700	7	0.49		1,200	9	0.57	
FirstBank Holding Co. of Colorado	1,480	8	0.43					
CoorsTek	1,300	9	0.38		1,200	8	0.57	
HomeAdvisor	1,130	10	0.33					
Denver Federal Center					6,200	1	2.93	
King Soopers					1,600	6	0.76	
Safeway					1,150	10	0.54	
United Launch Alliance (ULA)					1,220	7	0.58	

Source: Jefferson County Economic Development Corporation

Note: Numbers reflect employees in Jefferson County only. State/local government agencies not included.

Operating Information Schedule 13
Jefferson County School District, No.R-1
Full-time Equivalent District Employees by Category with Hourly FTE's
Last Nine Fiscal Years

Employee Category	As of June 30			
	2011	2012	2013	2014
Administrative services				
Superintendent	1	1	1	0
Chief Academic Officer	1	1	1	0
Chief Operating Officer	1	1	1	0
Chief Information Officer	1	1	1	0
Chief Technology Officer	1	1	1	1
Chief Financial Officer	1	1	1	0
Chief Officer	0	0	0	5
Executive Director	19	18	19	18
Principal	142	140	143	142
Director/Assistant Director	57	49	46	63
Assistant Principal	128	129	124	131
Community Superintendent	4	4	4	0
Manager/Supervisor	47	48	52	63
Technical Specialist	88	87	84	95
Resource Specialist	0	0	0	1
Coordinator - Administrative	11	14	12	10
Administrator	7	9	15	11
Food Service Coordinator	7	7	8	8
Administrative Assistant	10	9	9	9
School Business Manager	0	0	0	0
Investigator	2	2	2	2
Total administrative services	<u>528</u>	<u>522</u>	<u>524</u>	<u>559</u>
Licensed services				
Dean	0	0	0	0
Teacher	4,442	4,360	4,401	4,372
Counselor	143	142	143	143
Teacher Librarian	135	119	118	116
Coordinator	27	23	22	17
Resource Teachers	113	87	70	72
Instructional Coach	140	129	130	129
Physical Therapists	12	11	12	12
Occupational Therapists	32	31	29	29
Nurse	40	40	41	48
Psychologist	70	70	67	60
Social Worker	57	59	64	70
Audiologist	4	4	5	5
Speech Therapist	117	118	120	117
Certificated - Hourly	15	18	17	19
Total licensed services	<u>5,347</u>	<u>5,211</u>	<u>5,239</u>	<u>5,209</u>
Support services				
Director/Assistant Director - Preschool	45	47	44	49
Supervisor	0	0	0	1
Technical Specialist/Coordinator Classified	7	7	9	8
Accountant	2	2	2	2
Accounts Receivable	0	0	0	0
Specialist/Technicians - Classified	344	332	321	309
Buyer/Buyer Assistant	6	5	5	5
Transportation Trainer	5	5	5	5
Group Leader	16	15	18	14
School Secretary	336	329	328	331
Secretary/Clerk	33	26	28	32
Paraprofessional/Para-Educator	1,053	1,087	1,125	1,098
Special Interpreter/Tutor	56	62	67	64
Clinic Aides	80	80	84	79
Trade Technician	174	167	166	163
Food Equipment Repair Assistant	2	2	2	2
Bus Driver	218	221	235	234
Printing Equipment Operator	2	2	2	2
Custodian	450	442	452	456
Campus Supervisor	63	64	66	66
Security Officer/Alarm Monitors	18	18	19	17
Food Service/Satellite Manager	121	118	117	123
Food Service Hourly Worker	160	165	167	157
Warehouse Worker	15	14	14	14
Classified/Certificated Hourly	202	182	172	181
Total Support Services	<u>3,408</u>	<u>3,392</u>	<u>3,448</u>	<u>3,412</u>
Grand total	<u><u>9,284</u></u>	<u><u>9,125</u></u>	<u><u>9,211</u></u>	<u><u>9,180</u></u>

Source: Jefferson County Schools employee management analysis.
Note: Staffing information prior to 2010 is not available at this level of detail.

2015	2016	2017	2018	2019	2020
1	1	1	1	1	1
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
8	9	10	10	11	11
11	11	14	12	15	16
142	138	140	137	137	136
69	74	73	79	81	82
131	129	152	152	155	165
0	0	0	0	0	0
62	63	68	72	80	82
111	112	122	122	134	139
1	1	1	2	1	0
14	17	22	30	43	41
14	16	13	18	14	16
8	7	5	4	4	3
13	14	12	13	14	12
0	0	0	0	0	10
2	2	2	2	2	2
587	594	635	654	692	716
2	12	13	17	35	33
4,341	4,316	4,329	4,308	4,338	4,335
154	154	187	187	215	259
114	111	113	114	111	104
18	14	15	13	14	18
87	125	107	92	91	94
130	126	126	131	140	132
12	12	13	12	12	12
26	29	29	30	30	31
49	48	45	52	58	70
48	52	51	52	51	51
75	80	88	93	98	95
5	5	5	5	4	5
115	119	118	117	120	126
18	22	27	43	18	14
5,194	5,225	5,265	5,266	5,335	5,379
50	52	59	48	38	28
1	1	1	1	0	
8	10	6	6	8	9
1	1	1	1	1	1
1	0	2	0	0	0
312	329	338	334	325	327
4	5	5	4	4	5
5	5	5	5	5	5
15	15	14	12	14	15
329	329	339	343	346	335
30	36	31	32	36	36
1,127	1,136	1,127	1,132	1,101	1,151
62	72	77	77	79	73
83	82	114	112	112	124
167	174	168	167	171	161
2	2	2	2	3	3
219	225	230	225	214	202
2	2	2	2	2	2
453	446	456	445	440	461
67	70	66	71	72	75
20	19	25	27	29	34
119	117	117	124	125	122
150	146	144	142	152	147
15	14	15	15	14	12
164	192	202	199	188	207
3,406	3,480	3,544	3,526	3,479	3,535
9,187	9,299	9,444	9,446	9,506	9,630

Operating Information Schedule 14
Jefferson County School District, No.R-1
Operating Statistics
Last Ten Fiscal Years

Fiscal Year	Expenditures (1)	Enrollment (2)	Cost per Pupil	Percentage Change	Teaching Staff (3)	Pupil Teacher Ratio	Graduation Rate (2)
2011	639,282,379	79,067	8,085	-3.77%	4,442	17.80	79.1
2012	612,608,734	78,210	7,833	-3.12%	4,360	17.94	81.4
2013	617,955,694	78,534	7,869	0.46%	4,401	17.84	81.5
2014	633,048,988	78,417	8,073	2.60%	4,372	17.94	82.9
2015	647,540,353	78,492	8,250	2.19%	4,341	18.08	82.9
2016	630,595,087	77,699	8,116	-1.62%	4,316	18.00	82.8
2017	693,979,445	76,897	9,025	11.20%	4,329	17.76	83.5
2018	704,980,883	76,367	9,231	2.29%	4,308	17.73	85.3
2019	758,562,376	75,579	10,037	8.72%	4,338	17.42	85.3
2020	778,312,072	74,874	10,395	3.57%	4,335	17.27	*

(1) Expenses and transfers from Statement of Revenues, Expenditures and Changes in Fund Balance for General Fund.

(2) Enrollment data report does not include charter schools.

(3) From the Jefferson County Schools employee management analysis 4th quarter report. Full time equivalent teaching staff only.

*Not available

Operating Information Schedule 15
Jefferson County School District, No.R-1
School Building Information
Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Elementary/Pre-K campuses	101	101	99	99	99	100	99	99	98	98
Total square feet	4,616,761	4,592,792	4,582,688	4,583,299	4,579,989	4,746,203	4,714,483	4,824,248	4,775,087	4,768,127
Total program capacity	50,711	48,670	43,088	43,408	43,408	43,013	44,600	45,507	45,194	44,970
Enrollment	40,874	40,274	40,774	40,670	40,652	40,017	39,371	38,837	35,463	34,250
Middle school campuses	19	19	19	19	19	17	17	17	17	17
Total square feet	2,037,237	2,037,237	2,037,237	2,037,237	2,037,237	1,817,299	1,817,299	1,817,299	1,856,465	1,898,936
Total program capacity	16,410	15,943	15,786	15,786	15,786	15,786	14,199	14,199	15,039	15,907
Enrollment	10,755	10,686	10,720	10,757	10,745	10,060	10,052	9,986	12,224	12,707
High school campuses	17	17	17	17	17	17	17	17	17	17
Total square feet	3,692,357	3,692,357	3,692,597	3,692,597	3,692,597	3,724,284	3,724,284	3,724,284	3,724,309	3,724,307
Total program capacity	30,063	30,019	29,764	29,764	29,764	29,835	29,835	29,835	29,835	29,835
Enrollment	23,384	23,219	22,958	22,959	22,935	23,589	23,388	23,496	23,062	23,075
Option schools/Innovation	15	15	15	15	15	17	17	17	18	17
Total square feet	900,062	923,062	928,709	930,932	907,020	956,482	956,481	952,978	1,006,690	980,287
Total program capacity	5,711	5,817	5,868	5,868	5,868	6,344	6,344	6,277	6,862	6,527
Enrollment	4,054	4,031	3,801	4,031	4,160	4,033	4,086	4,048	4,830	4,842
Charter schools	14	14	15	16	16	17	18	18	17	17
Enrollment	5,551	6,119	7,008	7,592	8,082	9,032	9,464	9,763	9,052	9,187
Support facilities										
Total square feet	534,434	491,806	485,210	493,488	493,488	493,488	525,595	527,123	559,068	656,871

Sources: Jefferson County Schools Enrollment Data
Jefferson County Schools Facilities Conditions Assessment Report

Operating Information Schedule 16
 Jefferson County School District, No.R-1
 Certificated staff Data - Number of certificated staff by salary level with average salaries
 Last Ten Fiscal Years

Fiscal Year	Non-Degree Vocational	Bachelor's Degree	Master's or Higher Level Degree	Salary Ranges	Average Salary
2011	17	2,263	3,289	33,616 to 94,562	60,100
2012	17	2,030	3,269	32,608 to 91,725	58,500
2013	16	1,986	3,318	32,934 to 92,642	58,100
2014	17	2,109	3,173	33,616 to 94,562	57,900
2015	16	1,417	3,877	38,000 to 91,787	57,800
2016	16	1,518	3,834	38,000 to 91,819	57,400
2017	16	1,291	4,058	38,000 to 91,819	58,000
2018	19	1,514	3,855	38,000 to 90,862	58,800
2019	20	1,384	4,058	40,989 to 93,271	60,800
2020	19	1,382	4,100	42,853 to 107,004	73,200

Source: Jefferson County Schools human resources and budget departments.

Note: Licensed staff includes teachers, library media specialists, counselors, psychologists, nurses, occupational therapists, physical therapists and other specialists. The data shown is by head count of employees within each level.

Colorado Department of Education
Auditor's Electronic Financial Data
Integrity Check Figures

The Auditor's Electronic Financial Data Integrity Check Figures is a fiscal year report of each fund according to the provisions of section 22-44-204(3), Colorado Revised Statutes (C.R.S.), concerning the use of the Financial Policies and Procedures Handbook adopted by the State Board of Education. C.R.S. 29-1-603





**Colorado Department of
Education**

Auditors Integrity Report

District: 1420 - Jefferson County R-1
Fiscal Year 2019-20
Colorado School District/BOCES

Revenues, Expenditures, & Fund Balance by Fund

Fund Type & Number	Governmental	Beg Fund Balance & Prior Per Adj (6880*)	1000 - 5999 Total Revenues & Other Sources Uses	0001-0999 Total Expenditures & Other Uses	6700-6799 & Prior Per Adj (6880*) Ending Fund Balance
		+		=	=
10 General Fund		141,067,215	748,770,457	711,814,757	178,022,915
18 Risk Mgmt Sub-Fund of General Fund		0	0	0	0
19 Colorado Preschool Program Fund		0	0	0	0
Sub- Total		141,067,215	748,770,457	711,814,757	178,022,915
11 Charter School Fund		29,147,304	123,305,098	113,513,487	38,938,915
20,26-29 Special Revenue Fund		0	0	0	0
06 Supplemental Cap Const, Tech, Main. Fund		0	0	0	0
07 Total Program Reserve Fund		0	0	0	0
21 Food Service Spec Revenue Fund		5,037,715	24,754,730	24,718,275	5,074,170
22 Govt Designated-Purpose Grants Fund		8,811,033	66,940,952	63,833,641	11,918,343
23 Pupil Activity Special Revenue Fund		12,120,709	22,263,362	21,983,839	12,400,232
24 Full Day Kindergarten Mill Levy Override		0	0	0	0
25 Transportation Fund		658,515	27,180,279	27,182,364	656,429
31 Bond Redemption Fund		79,487,367	71,573,852	74,509,713	76,551,507
39 Certificate of Participation (COP) Debt Service Fund		0	0	0	0
41 Building Fund		336,442,901	7,011,152	110,830,204	232,623,849
42 Special Building Fund		0	0	0	0
43 Capital Reserve Capital Projects Fund		33,513,909	28,696,996	17,710,629	44,500,275
46 Supplemental Cap Const, Tech, Main Fund		0	0	0	0
Totals		646,286,666	1,120,496,878	1,166,096,909	600,686,635
Proprietary					
50 Other Enterprise Funds		11,142,718	18,797,419	19,803,095	10,137,042
64 (63) Risk-Related Activity Fund		6,392,334	8,167,781	10,387,170	4,172,945
60,65-69 Other Internal Service Funds		25,572,741	10,254,332	11,180,611	24,646,461
Totals		43,107,793	37,219,531	41,370,877	38,956,448
Fiduciary					
70 Other Trust and Agency Funds		0	0	0	0
72 Private Purpose Trust Fund		0	0	0	0
73 Agency Fund		0	0	0	0
74 Pupil Activity Agency Fund		0	0	0	0
79 GASB 34:Permanent Fund		0	0	0	0
85 Foundations		0	0	0	0
Totals		0	0	0	0

FINAL

*If you have a prior period adjustment in any fund (Balance Sheet 6880), the amount of your priorperiod adjustment is added into both your ending and beginning fund balances on this report.
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